

الشرق الأوسط

March 5 1984

tractors demand

value of new contracts in the Middle East... estimated to be \$2.2bn from 1983 to 1985...

Lebanon's President Amin Gemayel... announced the May 17 accord with Israel...

award... all its recent private Middle East market... to be awarded to foreign contractors...

Arms cost talks... The Warsaw Pact proposed talks with Nato on a mutual commitment to curb military spending...

Communist freed... Uruguay freed the country's Communist Party's former secretary-general Jose Luis Masera...

Sudan expects help... Sudan's Vice-President Omar Mohamed Altayeb said the U.S. had agreed to airlift arms to help the Khartoum Government...

Ethiopian offer... Ethiopian Government agreed to take care of a pregnant West German woman and her 10-month-old son...

Swedish row... Sweden's right-wing opposition started an official row over the sending of a military mission to Moscow...

Gonzalez Call... Spanish Prime Minister Felipe Gonzalez, on a visit to Belgium, urged speedier integration of Spain into the EEC...

Giscard to stand... Former French President Valéry Giscard d'Estaing is to stand for election to the National Assembly in 1988...

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FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,264

Tuesday March 6 1984

The U.S. Treasury's bond market time bomb, Page 19

NEWS SUMMARY

GENERAL

Gemayel scraps Israel accord

Lebanon's President Amin Gemayel, as expected, renounced the May 17 accord with Israel which called on all foreign troops to withdraw from his country.

BUSINESS

Gold climbs above \$400

GOLD pushed back above \$400 an ounce again, rising \$5.5 in London to close at \$405.75, its highest closing level since September. In New York, the Comex March settlement was \$404.6.

Mondale fights to survive against Hart

BY STEWART FLEMING IN WASHINGTON

MR WALTER MONDALE is fighting for political survival in the contest for the Democratic Party's presidential nomination after Senator Gary Hart's resounding victory over the former Vice-President on Sunday in party caucuses in Maine. Mr Hart emerged a clear winner in Maine, capturing just over 50 per cent of the votes against 44 per cent for Mr Mondale. The race had thrown the superior organisation of the once heavily favoured Mr Mondale against the momentum that Mr Hart had after winning the New Hampshire primary election last week.

Mr Mondale had pulled out of the polls in Maine in an effort to halt the handwagon that has built up behind Mr Hart since he crept into contention two weeks ago by capturing 10 per cent of the votes in the Iowa caucuses, where Mr Mondale won 49 per cent. Mr Mondale's chances of halting Mr Hart's momentum now appear to be fading. His aides concede that he is facing a last-ditch fight in next Tuesday's 11 primary and caucus elections. Now at stake are not just the more than 600 convention delegates to be selected on that day, but also Mr Mondale's reputation as a vote-puller who stands a chance of challenging the formidable popularity of Mr Ronald Reagan in November.

A complicating factor will be that other candidates, in particular the Rev Jesse Jackson, might influence the outcome next week by drawing support from the two front-runners. Mr Mondale's hopes will not be raised by the evidence that Mr Hart has revealed in his success, becoming more relaxed and dealing effectively with tougher questioning by television and press interviewers. Ironically, it is also now felt that the "front loading" of the primary season, which has squashed several key delegate selection processes into a few weeks, may be working against Mr Mondale. The former Vice-President had wanted this procedure in order to be able, he hoped, to lock up the Democratic nomination early and lead a united party into the campaign against President Reagan.



Fears of the Mondale campaigners, Page 5

Millions in China's long march to private enterprise

CHINA'S retail shops, restaurants and service trades are being taken over by capitalist-style small businessmen and family co-operatives. They are hiring and firing their own workers, worrying about profit margins and tailoring their goods and services to woo customers away from their competitors.

NATIONAL SEMICONDUCTOR PLANS SCOTTISH EXPANSION

£100m microchip project for UK

BY GUY DE JONQUIERES IN LONDON

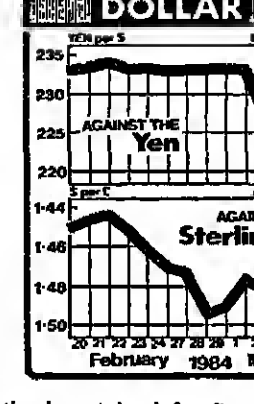
NATIONAL SEMICONDUCTOR, one of the leading U.S. electronic component manufacturers, plans a £100m (\$148m) investment in Scotland to build what it claims will be Western Europe's most advanced microchip production line. The project is the largest single electronics investment in Scotland and one of the biggest in Europe. It is expected to create 1,000 jobs in the next four years, most to be filled by local recruitment in Clydebank. The project - the third substantial foreign electronics investment in Scotland announced in the past three weeks - is an expansion of National Semiconductor's existing plant in Greenock, near Glasgow, which now employs about 1,650 people. About 200 of the 1,000 extra staff have already been taken on, and all but about 50 will join by mid-1987.

Each six-inch wafer will provide about 1,000 microchips, which is more than twice the capacity of the four-inch wafers used by most of the industry. Trial quantities of six-inch wafers are expected by December, with volume production planned to start early the following summer. Six-inch wafers are not made by any U.S. component company on a large scale. This is the first time that one has chosen to use advanced production methods in Europe which have not been used in the U.S. National Semiconductor will also make five-inch wafers in Greenock, as well as continuing production of the four-inch wafers. National Semiconductor said productivity at Greenock, where it has invested £75m since it began production in 1970, matched or was better than its three other plants in the U.S. The company said that it would finance most of the investment itself, although it has received some amounts of government assistance for the project. National Semiconductor's worldwide turnover, which includes sales of computers and terminals as well as microchips, was \$1.2bn last year.

Lambsdorff hint of EMS shuffle as \$ declines

BY PHILIP STEPHENS IN LONDON

DOLLAR SALES on foreign exchange markets continued yesterday as the U.S. currency fell further against the Japanese yen and Swiss franc. Its recent sharp decline brought an official hint of a possible realignment to the European Monetary System. Speaking in Chicago, Count Otto Lambsdorff, the West German Economics Minister, said he could not rule out a currency reshuffle in the EMS as a result of the dollar's fall. A rush of funds into D-Marks in the past few weeks has put strong pressure on the Belgian franc within the EMS, forcing heavy intervention by central banks and a rise in the Belgian discount rate. The French franc, last devalued in March 1983, has also suffered, although it remains above its EMS floor against the D-Mark. Tensions within the EMS eased yesterday, however, as the markets focused on the yen and Swiss franc's strong gains against the dollar. In London, the dollar closed at \$223.60, down from \$228 on Friday, and at SwFr 2.1275 against SwFr 2.154.



The lowest level for five months. That compares with 125.0 at the end of last week.

Foreign exchange dealers said the dollar's losses against the yen largely represented a delayed reaction by the Japanese currency to the dollar's sharp fall in recent weeks, a view shared by the Japanese authorities. The Swiss franc had also failed previously to benefit as much as other currencies from the dollar's decline.

Continued on Page 20

Japan unperturbed, Page 4; Stock markets, Page 31; Money markets, Page 41

Gulf Oil examines takeover options

BY WILLIAM HALL IN NEW YORK

SHARES of Gulf Corporation, the embattled U.S. oil group, were temporarily suspended yesterday morning as its board of directors held an emergency meeting in Pittsburgh to discuss what Wall Street analysts believe is the biggest takeover offer in U.S. corporate history. Shortly before the New York Stock Exchange opened for business yesterday Gulf announced that it had requested the suspension of trading in its shares pending an announcement. The shares resumed trading about 3 1/2 hours later after the stock market was informed that no announcement would be made during the day's trading session. After trading resumed Gulf shares rose 5 1/4 to close at \$70, capitalising America's fifth biggest oil company at \$11.5bn. Gulf's board started meeting at 9.00am eastern standard time yesterday. At least a dozen companies, including foreign entities, have expressed interest in helping Gulf fight off the bid for control by a dissident shareholder group led by Texan oilman Mr T Boone Pickens.

Italians in axle link with GKN

By Ian Rodger in London

GUEST KEEN and Nettifolds (GKN), the British engineering group, is to take a third stake in Carraro, a leading Italian manufacturer of four-wheel-drive axles for off-highway vehicles. Carraro, a family-owned business based in Padua, is hiring off its axle and component business into a joint venture company with GKN. The Italian group also makes agricultural tractors. Carraro specialises in four-wheel-drive axles for backhoe loaders, tractors and fork lift trucks, and is a major supplier to European and U.S. manufacturers of these vehicles. Its sales of axles and components amount to about \$37m per year, and 850 workers are employed in this business. GKN said the joint venture provided it with a further opportunity to increase its interests in the international automotive industry. The proportion of its revenue from motor components has risen from 35 per cent in 1979 to about 45 per cent.

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EUROPEAN NEWS

EEC ministers in drive for farm policy reform pact

BY JOHN WYLES IN BRUSSELS

EEC AGRICULTURE Ministers last night began a determined attempt to sketch an outline agreement on farm policy reforms so as to provide some foundations for a badly-needed political summit at the Community summit in 13 days' time.

Urgency as well as doubts about whether enough time is available, was demonstrated last night by M. Michel Rocard, the French Minister of Agriculture, and President of the Council of Ministers.

Before beginning separate bilateral discussions with each Minister, M Rocard hinted that he might be calling them all back for further negotiations towards the end of the week if not enough progress is made by this evening.

Some progress was made by the farm Ministers last week but, paradoxically, this is creating concern that any agreement will fall seriously short of the objective of fundamental economies in the Common Agricultural Policy.

Anxiety within the European Commission is particularly focusing on the consensus which seems to be emerging between France and West Germany over how to achieve the elimination of monetary compensatory amounts so militantly demanded by French farmers.

PRIME Minister Margaret Thatcher and President Francois Mitterrand, the two key protagonists in the EEC budget battle, yesterday held three hours of talks at Chequers, ostensibly aimed at narrowing their considerable differences before the forthcoming Brussels summit, our Foreign Staff writes.

M. Mitterrand, as current Community president, is consulting all EEC member-governments with a view to presenting the summit with a compromise package on the two UK demands—a ceiling on farm spending and fairer budget contributions.

British and French officials said yesterday's talks that an atmosphere of confidentiality was most conducive to progress. It was not clear that compromise was brought any nearer on the UK demands.

Impact of currency changes on farm prices in national currencies and which French farmers complain give an unfair advantage to strong currency countries such as West Germany, the Netherlands, and the UK.

The effect of the scheme proposed by West Germany could be to add between 400m and 700m European Currency Units (Ecu's) to the cost of the CAP in a full year compared to the

Ecu 169m saving sought by the commission's original proposal. This has been vetoed by Bonn because it would lead to a lowering of prices paid to German farmers.

Another concern, shared by several national capitals, is that the German proposal would, in effect, raise farm prices in other EEC countries every time the D-Mark is revalued against other Community currencies.

Similarly, the savings to be obtained from imposing quotas on dairy production may also disappoint the Commission, as well as some heads of government.

The global quota of 97.2m tonnes which the Commission is seeking will have to be increased by special concessions to Ireland if Dublin's approval of a final package is to be secured.

Since Italy and Greece are also demanding special treatment, this issue could well prove so difficult that it will have to be dealt with by the summit.

Another proposal with which the Commission hoped to reduce the budgetary costs of the CAP—the tax on oils and fats—also looks unlikely to materialise. British, German and Dutch opposition remains unshaken, but the result will be the loss of Ecu 600m of revenue for the CAP in a full year.

Sweden aims to cut aid to crisis-hit industries

By Kevin Dons, Nordic Correspondent in Stockholm

SWEDEN'S Social Democratic Government is making a big effort to cut subsidies to crisis sectors of industry and is planning its faith more squarely on market forces and the private sector to revitalise Swedish industry.

The policy fits conveniently with the overriding need to restrain state expenditure and bring the public sector budget deficit under control. The government is being helped, too, by the big jump in industry's profits last year, triggered by the 16 per cent devaluation of the Swedish currency in October 1982.

The net cost of supporting ailing industrial sectors is to be cut to an estimated SKr 3.5bn (£204m) in the current fiscal year 1983-84, compared with SKr 11.5bn in 1982-83.

Mr Thage Peterson, Industry Minister, claimed yesterday that most of the costly restructuring of Swedish industry particularly in the shipbuilding, steel, forest products and mining sectors has now been completed.

"Swedish industrial policy can now win back its proper role after several years in which industrial policy has been synonymous with defensive subsidy policies," he said.

With improved profitability, industry must be prepared to increase expenditure in capital investment and research and development, to create more jobs, and it must also carry the burden of individual loss-making companies, he said.

"If things go badly companies must themselves take responsibility for quick counter-measures to avoid bankruptcy." The Government's tougher line towards ailing parts of industry has already been felt in the stainless steel sector, which has been forced to take responsibility for its own future in a Bill concerning industrial growth and renewal, the Industry Department stresses that it now wishes to devote available funds more aggressively to increased research and development and increased aid to small and medium-sized companies, and to providing capital for high-risk industrial projects.

U.S. wants Europe in space project

BY PETER MARSH IN LONDON AND DAVID MARSH IN PARIS

THE U.S. would be "terribly disappointed" if Western Europe failed to join the country's programme to build a manned space station for the 1990s, Mr James Beggs, head of the American space agency, said in London yesterday.

Mr Beggs, administrator of the National Aeronautics and Space Administration (Nasa), was starting a major effort by the U.S. Government to woo Western Europe into participating in the project.

A few hours earlier, the hopes of Western Europe in space technology received a boost with a successful launch of Ariane, the rocket built under the auspices of the 11-nation European Space Agency.

The vehicle lifted off from a launch pad in Kourou, French Guiana. It carried a satellite for Intelsat, the international telecommunications organisation.

One space official said: "It went like clockwork. It was routine."

Arianespace, the company that sells Ariane launches, has an order book for 27 satellite launches, bringing in fees of FFr 6.1bn (£500m).

M Roland Deschamps of Arianespace said the launch confirmed Ariane has reached "technical maturity." The rocket has put its payload into orbit on six out of eight

BETWEEN \$9bn (£6.4bn) and \$10bn are going to be required annually for the next 20 years for the expansion of telecommunications in the developing world, according to preliminary estimates of a special International Commission for the development of worldwide telecommunications.

Mr Beggs said yesterday he hoped Western Europe would contribute up to \$2bn to the programme. The Government officials in the U.S. say they want to know by next year which countries plan to commit themselves to the scheme.

The U.S. was approaching the plans for the station with an open mind, Mr Beggs went on. Other countries could either help in the overall design, or simply build modules that plug in to a central core.

The modules could be for specific tasks, such as experiments in crystal growth

or materials processing. Alternatively, these segments of the space station could house special activities operated by a single country or government agency.

The space station would benefit from foreign help. "America has no monopoly in brains. We want to draw on the world community in this effort."

Mr Beggs acknowledged fears in Europe that collaboration could be impeded by the U.S. Administration's concern over possible technology "leaks" to the Soviet Union.

As a result, space engineers in Europe have suggested, America might be unwilling to discuss sensitive technologies with their partners.

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or materials processing. Alternatively, these segments of the space station could house special activities operated by a single country or government agency.

West German union chief gives working-week compromise hint

BY RUPERT CORNWELL IN BONN

ON THE eve of a threatened wave of warning strikes in support of a 35-hour working week, a senior West German union official has given the first hint of a possible readiness to reach a compromise.

The hint came in a notably conciliatory interview with the Der Spiegel magazine by Herr Franz Steinkühler, deputy head of IG-Metall, the union in the forefront of the thus-far unremitting campaign for a shorter working week.

Hitherto, neither unions nor management up and down the country have given any public

indication of readiness to meet the other side halfway. The result is that West Germany, theoretically, could be heading for its most severe industrial disruption for many years.

Herr Steinkühler confirmed that warning strikes would be taking place over the next few weeks. "We have to show that we're ready and able for a struggle," he said.

But Herr Steinkühler, whose harsh talking in the past has earned him the reputation of a hardliner on the 35-hour week issue, went on apparently to leave the door for compromise

ajar. "The name of our demand is the 36-hour week. But that doesn't mean that we wouldn't be agreeable to a 35.5 hour week, and I can think of a whole range of possible solutions." The essential thing, he stressed, was to get rid of the 40-hour standard working week.

The ending of the statutory cooling-off period means that the warning strikes—perhaps 30 minutes or an hour long—could begin up and down the country once this week's carnival festivities are over.

SAK's decision will have to be put to individual member unions and the final decision for some of them will not be known for a fortnight.

The arbitrators' proposal foresees a wage increase of about 7 per cent over the coming two years. Working hours will be reduced by four days a year in the private sector.

Basic unemployment pay will be raised to Fmk 70 per day (about £8.4) plus increments for workers with children.

General strike averted in Finland

By Our Helsinki Correspondent

A GENERAL strike in Finland threatened for March 6 was averted at the last minute yesterday when the Central Federation of Finnish Trade Unions (SAK), decided on a split vote to accept the compromise proposal of government special arbitrators for a national incomes settlement.

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Basic unemployment pay will be raised to Fmk 70 per day (about £8.4) plus increments for workers with children.

Germans intensify talks on cross-border contacts

BY LESLIE COLTIT IN BERLIN

EAST AND West German political and economic contacts will reach a new degree of intensity this week while the number of East Germans being allowed out to the West has reached the highest level since 1961.

Herr Wolfgang Mischnek, Bonn parliamentary leader of the liberal Free Democrats (FDP)—junior partner in the West German Government—conferred yesterday with Herr Erich Honacker, the East German leader.

Herr Mischnek, carrying a personal message from Chancellor Helmut Kohl, said afterwards the talks showed both sides desire further improvements in their relations.

On Thursday, the first meeting ever will take place in East Berlin between parliamentary delegations from East and West

Warsaw pledge to phase out food rationing

WARSAW — Food rationing in Poland may be phased out at the beginning of 1985 but reservations on meat, stay, Deputy Prime Minister Zbigniew Messner said.

He told the Communist Party Daily Trybuna-Luda that the performance of the country's farmers this year would determine the speed with which rationing could be ended and that the authorities intended to move cautiously.

The Government was anxious to avoid a repetition of the public outcry which followed the sudden re-introduction of butter rationing last November.

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July 1984

March 6 1984

EUROPEAN NEWS

Sectional interests and government traditions may hamper new moves from Brussels EEC flight of fancy over airline competition

PASSENGERS want cheaper airfares, most governments want strict control over who flies in their skies; airlines appear to be fairly happy with the status quo. The chances of an EEC policy on air transport regulation gaining acceptance in an area of such competing claims does not seem high.

Yet the European Commission intends to try. It wants to try to satisfy demands for a more competitive and less expensive system within the EEC, but without disturbing the present basis of bilateral government and airline co-operative agreements.

Since only the UK and the Netherlands among the 10 are committed to liberalising air transport, any new policy will have to tread carefully on the rules governing the national flag carriers and EEC Governments have traditionally been reluctant to let the Commission accumulate powers in this area.

The airlines which would be immediately and chiefly affected by any changes are the major scheduled carriers—Aer Lingus, Air France, Alitalia, British Airways, British Caledonian, KLM, Lufthansa, Olympic Airways, Sabena, SAS and UTA. None of them are keen to see the Commission take any regulatory role in the industry either.

In addition, the Commission faces the problem of the limits of its jurisdiction over air transport regulations. Air transport at present escapes the EEC competition regulations, where the Commission has direct power. The Commission can regulate the flow of state subsidies to the airlines, but does not want to use this power in isolation for fear of jeopardising the outlook for broader change.

Paul Cheeseright explains why an attempt by the European Commission to pursue an aviation policy may have difficulty getting off the ground

Imprecise and politically implausible.

Instead, modifications in the present pattern of regulation are sought to remove rigidity and to favour innovation:

- Where airlines operate together on one route in a pool arrangement, governments should not interfere to change the capacity in a way which guarantees an airline more than 25 per cent of the business.
- Fares would remain subject to government approval, but the two sides cannot agree, then the country originating change should be allowed to go ahead.
- Revenue pools between airlines would be permitted, provided their existence is related to improvements in service, and provided the amount transferred from one airline to another is never more than 1 per cent of the total poolable revenue.

State subsidies to cover operating losses would be ruled out, but subsidies linked to restructuring a company in financial difficulties could be permissible—this is the pattern adopted for the steel industry.

Where bilateral agreements between governments provide for services which are not being provided by national airlines, any other airline from either state should be able to fill the gap—but national carriers would have first refusal.

Even with the modified system the Commission is proposing airlines would often still be in breach of Articles 85 and 86 of the Treaty of Rome which ban, for example, price fixing and the use of a dominant position in industry to prejudice the interests of consumers.

Passengers would find little immediate change in the way the airlines operate even if the measures, which will probably take two years to debate, are adopted as a package.

The failure of Transport Ministers over the years to define a common transport policy, as the Treaty of Rome demanded, demonstrates that change in this area is inevitably slow and usually minor.

"Over a period we would expect them to result in increased competitive pressure resulting in a tighter control by the airlines of their costs; and because of the relaxation of the system of government control and airline agreements, in the passing on of these savings to the consumer," says the Commission.

Certainly the consumer lobby will see the package as limited in scope. The Commission, on the other hand, believes that it is necessary to create some momentum for change and that this is impossible if proposals are too radical.

Although governments are starting to examine the proposals, past practice suggests that eight of the Ten will be very reserved in their attitude. Their caution will be stiffened by the effect of the recession on the major EEC airlines, of which 10 out of the 11 are thought to be failing to earn enough to cover their financial charges and need for new fleets.

SWEDISH NAVY CHIEF EXPLAINS Why Karlskrona lives between war and peace

By Kevin Done, Nordic Correspondent in Stockholm

WITH PRAYERS offered in local churches around Karlskrona at the weekend for "conscripts, the armed forces and the police" as well as for "the foreigners we think are here," the citizens of Sweden's most important naval town are living in a strange, unreal world between war and peace.

For nearly three and a half weeks the Swedish armed forces have been trying to track down the source of "foreign underwater activities" in the maze of islands that ring one of the country's most sensitive naval bases.

A constant stream of observations from hydrophone contacts, underwater magnetic and acoustic monitoring devices and from visual observations have convinced the Swedish Defence Staff that they have cornered—for the moment—some form of underwater intruder among the islands of Karlskrona on the southern Baltic Coast.

The question that is plaguing the military authorities is how can they come up with substantive evidence that will prove their claims that Sweden's innermost coastal waters have been penetrated by foreign submarines and other forms of underwater intruders with growing frequency over the past three years.

One night last week a program was reported to have crawled up on to one of the islands, forming the protective ring around Karlskrona.

Several tons of depth charges, mines and shock explosives have been detonated over the last 26 days, but without apparent success.

At night the Karlskrona sky has been lit up by flares and helicopter-borne floodlights, dogs have been sent in to search the islands and still, the mysterious underwater intruders have eluded the Swedish forces.

The Soviet Union—number one suspect as the source for the underwater intrusions—has been quick to accuse Sweden in the Moscow press of "periscope mania" and "underwater-hallucinations."

One Soviet Whiskey class submarine ran aground on rocks close to Karlskrona in the autumn of 1981, but since then, the best that the military has come up with is mysterious, eerie photographs of tracks on the seabed—apparently made by some form of crawling mini-submarine, as well as the sightings of fragments.

Each new hunt has shown the Swedish military that it is dealing with a form of intrusion whose sophistication they had hardly dreamt of even two years ago.

Vice-Admiral Per Rudberg, commander-in-chief of the Swedish Navy, admits that foreign underwater technology has developed very fast in recent years—"It's quite a system we have to fight" while the Swedish capability for anti-submarine warfare had been run down virtually to zero.

"We are starting a very low grade of capability," he admitted in an interview with the Financial Times. "This is a function that has had a very low priority for some decades."

Six mine-hunter vessels equipped with high-frequency sonar have been ordered. Two coast corvettes with low-frequency sonar are also on order and the fleet of heavy helicopters equipped for anti-submarine warfare is being gradually increased from seven to 14.

At the same time, new incident weapons have been developed says Admiral Rudberg, aimed at puncturing a submarine to force it to the surface rather than to destroy it.

"We are still supposed to be at peace" in some form of "inbetween situation," says Admiral Rudberg, "but as far as I know no one has ever succeeded in getting a submarine to surface in peacetime."

Norway sells Heimdal gas to European consortium

By Fay Gjester in Oslo

A CONTRACT worth Nkr 45bn (\$3.9bn) covering the sale of gas from one of Norway's smaller offshore fields was signed in Stavanger at the weekend.

The deal covers about 31bn cubic metres of gas from the Heimdal field, on which the French oil company Elf Aquitaine is operator.

Buyers are a consortium of West German, French, Dutch and Belgian companies. Terms are the same as those agreed several years ago for the sale of gas from the much larger, Anglo-Norwegian Statfjord field.

The Statfjord gas sale agreement included an understanding that Heimdal gas would be purchased at the same price, but the contract for Heimdal was drawn up separately and has only now been finalised.

Heimdal is due to come on stream in summer 1986 and could reach its plateau production of 3bn cubic metres per year about 12 months later. This would give it a producing life of about 10 years.

Gas from the field will reach the Continent via Norway's new gas-gathering pipeline Stalpipe which links up with the pipeline in Emden at another Norwegian sector field, Ekofisk.

Heimdal also contains about 15m barrels of condensates or natural gas liquids which are to be exported to Cruden Bay in the UK via the Brae field. The condensates will be sold together with BP's output and the Heimdal partners reimbursed by BP according to the price obtained.

Partners on Heimdal, in addition to Elf, are the three Norwegian companies, Statoil, Norsk Hydro and Saga, the North American companies Marathon, Bow Valley and Sunningdale, and another French company, Total. Norway's Uglund shipping company has a tiny stake—0.169 per cent.

Norway's government has authorised Statoil to seek shares in the offshore petroleum licences which Holland is offering in its current licensing round—the fifth in the country's history. Statoil already has stakes in two Dutch fields, Logger and Kottler.

U.S. decision to buy British aircraft disappoints Madrid

By Tom Burns in Madrid

A U.S. decision to award a key defence contract for light transport aircraft to Short Brothers, builders of the Sherpa, in preference to the Avicar C212, manufactured by Spain's national aerospace company CASA, has prompted sharp disappointment in Madrid and calls for a curtailment in Spanish arms purchases in the U.S.

Government officials indicated yesterday that three major outstanding contracts for re-equipping the Spanish military with missiles, helicopters and tanks would now be weighted towards a "European option."

The missile contract worth \$200 million which is due to be awarded this month, involves competing options from the British Rapier, the French-German Roland and the U.S. Chaparral.

Sr Eduardo Serra, Spain's Secretary of State for Defence, said that by opting for the Sherpa the U.S. has "lost a magnificent opportunity to reduce the enormous imbalance in the arms market between Washington and Madrid."

The officials said that since the U.S. had decided against the C212, the move was now on Spain to choose, as far as possible, against U.S. weaponry.

The Sherpa decision prompted an unusual weekend statement from the U.S. Embassy in Madrid aimed at softening the blow for Spain. It said that Washington "hoped there would be further opportunities for Spanish companies to compete in the U.S. defence field."

It was also understood that CASA would have access to studies in Washington which led to the decision to buy the Short Brothers aircraft.

Failure to secure the contract for the U.S. Air Force European distribution system aircraft (EDSA) programme is a serious setback for the state-owned CASA company.

High hopes had been placed on the contract which was viewed as a crucial sales breakthrough just at the time when the Spanish company was launching a new light transport aircraft—the CN235.

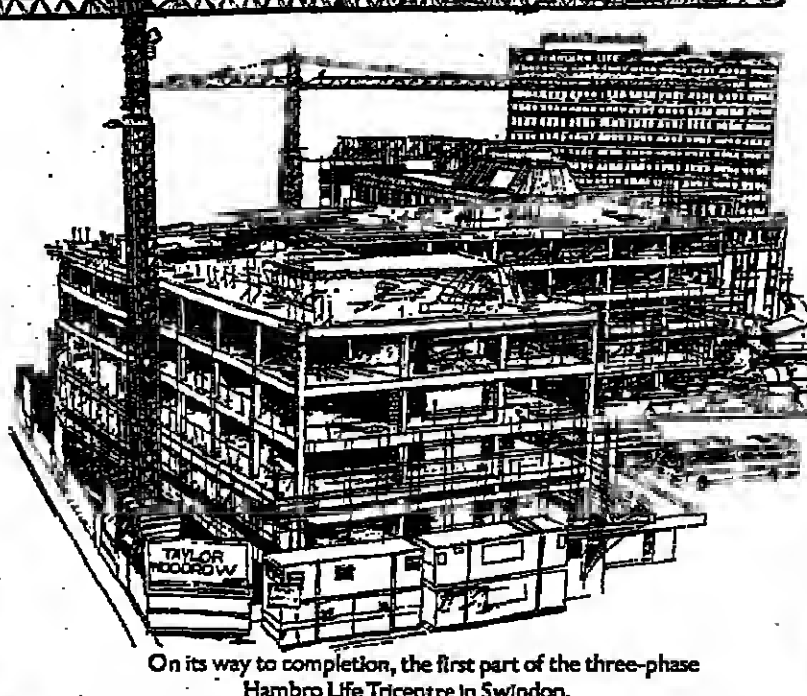
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Warsaw pleads phase out of rationing

WARSAW — Food rationing is to be phased out by the end of 1984, according to Prime Minister Tadeusz Mazowiecki, who told the Communist Party Congress in Warsaw this week.

The speed with which the authorities intend to do this could be a major test of the government's ability to handle the transition to a free market economy.

Mr Mazowiecki said that the government would be able to do this because of the success of the reforms in the economy since last November.

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Israel seeks to maintain contact with Gemayel

By Our Tel Aviv Correspondent

ISRAELI announced Beirut's abrogation of the Lebanese troop withdrawal agreement yesterday as a surrender to Syrian dictates but made clear it wanted to maintain contacts with President Amin Gemayel's hard-pressed regime.

A statement issued by Prime Minister Yitzhak Shamir showed some understanding of the President's predicament, saying that violent action by Damascus had forced Beirut to scrap the accord.

He called it a death sentence for Lebanese sovereignty and said Beirut had proved it was incapable of preventing south Lebanon from again becoming a Palestinian guerrilla base. Israel would have to determine the best ways to ensure its security. If Beirut changed its mind, however, Prime Minister Shamir said he was ready to carry through the agreement. Western diplomats said the tone suggested Israel had not ruled out the possibility that President Gemayel might become a useful go-between in future negotiations with Damascus on Lebanon.

Several hours before the U.S.-sponsored agreement was scrapped, an Israeli Foreign Ministry official confirmed that contacts were under way with the Lebanese about post-abrogation relations. He described the contacts as "feelers" and said the Lebanese side had not been very specific.

Although the abrogation had long been expected it underlined for the overwhelming majority of the June 1982 invasion of Lebanon. Privately, officials acknowledged the Syrians had scored a clear victory and voiced concern it would deter other Arab states such as Jordan from negotiating with Israel.

"Arafat moderates now know they must have the strength to withstand intense pressure to talk with us," an official said.

Israeli planes twice bombed a suspected Palestinian guerrilla base east of Beirut yesterday. The army said they succeeded in destroying a three-storey building in the town of Aley which had been a jumping-off point for guerrilla attacks on Israeli troops.

Japan unperturbed by yen's rise

BY JUREK MARTIN IN TOKYO

THE BANK of Japan believes that the foreign currency markets are "essentially stable" in spite of yesterday's very sharp rise in the value of the yen against the U.S. dollar.

Mr Takeshi Ohta, director of the central bank's foreign department, characterised the appreciation of the Japanese currency, which began in New York on Friday and was continued with a vengeance in Tokyo yesterday, as "a technical correction of an oversold yen and overbought dollar."

But he agreed that it was unlikely that the yen would fall back into the Y230-Y235 to the dollar range in which it has languished for several months in spite of both the dollar's surge against major European currencies and also its most recent weakness.

The yen closed in Tokyo yesterday at Y226.05 to the dollar, down Y7.21 from Friday's final quote. Not since the aftermath of President Jimmy Carter's dollar rescue package in November, 1978, had the Japanese currency moved by so much in a single day.

Spot turnover of \$3.61bn (£2.44bn) was easily the heaviest on record, surpassing the \$2.34bn of last October 6. However, Mr Ohta noted that though Far Eastern traders, particularly from Hong Kong and Singapore, were quick to jump on to the yen bandwagon yesterday morning, forcing the currency up from its opening quote of Y229 to an intra-day high of Y235.20, Japanese importers countered by heavy buying of forward dollars.

Both Mr Ohta and market analysts suggested that the "technical correction" was both against the dollar and the D-mark. At the end of last October, when the DM was worth 2.80 to the dollar and the Y232-Y235, the yen-DM cross-rate stood at Y89.

At the end of January, the DM had slipped to DM 2.84 to the dollar while the yen remained unchanged, producing a cross-rate of Y82. The 10 per cent appreciation of the DM against the dollar since then had brought the yen-DM rate back down to about Y90-Y91, an indication of the yen's cheapness, at a time when all the Japanese economic fundamentals, especially its growing trade and payments surpluses, were looking extremely strong.

Yesterday's movements have brought the yen-DM rate back to the Y87-Y88 range, which, Mr Ohta said, was more or less in line with market sentiment of an appropriate value.

S. Africa reform warning

BY BERNARD SIMON IN JOHANNESBURG

RECENT moves to defuse tensions in southern Africa will not succeed without accelerated reforms inside South Africa, Mr Harry Oppenheimer, the mining magnate, told a meeting of the South African Institute of International Affairs in Cape Town yesterday.

Referring to last week's negotiations on a South Africa-Mozambique non-aggression pact and rising hopes that a Namibian settlement is within reach, Mr Oppenheimer said that "it is essential that accelerated internal reform should proceed on a parallel course with the process of external reconciliation. One without the other will eventually fail."

He warned against "euphoria" over the recent peace moves, although he saw some concrete progress.

Official figures published last week show that more than 71,800 people have emigrated from Zimbabwe since independence four years ago. Most of the people are thought to have been whites but the figures do show that more than 4,400 people emigrated to Malawi.

As a result of this continued high rate of emigration the country's white population, estimated to have reached a peak of some 275,000 in the early 1970s, is now put at a maximum of 130,000.

Quite apart from the drought, which took a severe toll on the rural sector in 1979-81 and 1983, Moroccan agriculture suffers from the extreme fragmentation of holdings (75 per cent of farmers have farms of five hectares or less); the over investment in agro-industrial sectors which has resulted in excess capacity in such areas as sugar beet processing and milk pasteurisation; the far too easy access to credit that large landowners have; and the severe restrictions imposed on Moroccan citrus and early vegetable exports by the EEC, which remains by far the largest purchaser of Moroccan produce.

The World Bank underlined to what extent agriculture had been a major factor since 1973 in the loss of dynamism of the Moroccan economy. The balance of trade in agricultural products, which was in surplus until 1974, has shown a deficit since then. King Hassan's latest move is a bold one but it will need to be backed by further reforms if it is to tackle the complex problems Moroccan agriculture faces today.

Morocco gives tax break to farmers hit by drought

BY FRANCIS GILES

MOROCCAN farmers worst hit by the past five years of intermittent drought would be exempt from paying taxes until the end of the century, King Hassan announced yesterday in a speech commemorating the 23rd anniversary of his coronation.

The king's decision, coming six weeks after the riots which claimed around 100 lives in the poorer rural north of the Kingdom, will be cheered by those Moroccans who live on the land and represent about 60 per cent of the country's 24m people.

The tax exemption measure will affect thousands of families but there is, as yet, no final figure. In a report completed just over two years ago, the World Bank suggested that as many as 46 per cent of the rural population fell below what the Bank called the absolute poverty level. The tax exemption measures may, according to King Hassan's latest move, be a bold one but it will need to be backed by further reforms if it is to tackle the complex problems Moroccan agriculture faces today.

India to work with Soviets on defence

By John Elliott in New Delhi

A PLEDGE that defence co-operation between India and the Soviet Union will "continue to grow both in dimensions and in substance" was made in New Delhi yesterday by Mr R. Venkataraman, India's Defence Minister, on the first day of a visit by Marshal Dmitri Ustinov, his Soviet counterpart.

This reassurance that India will continue to rely on Moscow for defence equipment despite its increasing purchases from Western European countries was in tune with the mood of the day's meetings, when both countries pledged strong friendship and co-operation.

A meeting between Marshal Ustinov and Mrs Indira Gandhi, India's Prime Minister, lasted one-and-a-half hours, twice its allotted time.

Concern was expressed by both countries about U.S. arms supply to Pakistan and about tensions in the Indian Ocean, fuelling speculation that one of the major purposes of the visit is to discuss current regional conflicts in South Asia.

Zimbabwe emigration up

BY TONY HAWKINS IN HARARE

EMIGRATION from Zimbabwe rose by more than 6 per cent last year to 19,067 people—the second largest such total in the country's history. This was only slightly less than the record outflow of 20,500 people in 1981.

Official figures published last week show that more than 71,800 people have emigrated from Zimbabwe since independence four years ago.

Most of the people are thought to have been whites but the figures do show that more than 4,400 people emigrated to Malawi.

As a result of this continued high rate of emigration the country's white population, estimated to have reached a peak of some 275,000 in the early 1970s, is now put at a maximum of 130,000.

Wind of change wafts across Egyptian political scene

BY CHARLES RICHARDS IN CAIRO

THE WINDS of change are blowing strongly through Egypt's soporific party politics. If present trends continue, the elections for a new expanded Parliament planned for May 27 will be free and fair for the first time in 30 years.

Three decisions—two in the courts and one at the polls—have helped stir up democratic debate. Earlier this month a court decided that two ancient regime politicians would be allowed officially to head the New Wafd party; and in the new year a court decided that the party itself could resume its political activities.

With its two elder statesmen, Mr Fuad Serageddin and Mr Ibrahim Farag, reinstated, the New Wafd party in the most credible opposition to the Government.

The other landmark was of a Neo-Marxist candidate in a by-election in Alexandria. The significance is not that he won—Mr Abul Ezz El Hariri was a well-known and well-liked local man—but that the genuine result was allowed to stand.

Egyptians are accustomed to hearing of 99 per cent turnout with huge pro-Government majorities. The result of the election in Alexandria's Moharran Bey district clearly demonstrated that this time the Government had not rigged the polls.

In both cases President Hosni Mubarak has been personally credited with supporting democratic practices and heralding a new era in post-revolutionary Egyptian life.

Mr Mubarak's commitment to democracy has not always been so evident. Since taking office he has signed two new laws which extend government control.

One law governs the internal statutes of the politically active lawyers, syndicate, undermining its independence. The other changed the electoral system to a modified form of proportional representation. This excludes independents and discriminates against smaller parties, which need to obtain 8 per cent of

the popular vote in order to gain any seats.

Popular expectations that Mr Mubarak's presidency would usher in change remain largely unfulfilled, with the exception of a relaxation of Press restrictions and his more sober style.

But after foundering in party politics in his early days, Mr Mubarak now seems to be asserting himself. For example, he is allowing young people to rise through the ranks by permitting no exceptions to the rule that civil servants retire at 60. A number of explanations for this apparent change have been put forward.

● He is undoubtedly a fair man, who does not ascribe to himself a monopoly on ideas or policies. He may be seeking what always eluded the late President Anwar Sadat, a responsible opposition that would stimulate debate within his own lifeless party.

● Another theory, held by some in the opposition, is that Mr Mubarak is holding the elections to stage his own "corrective revolution"—a reference to Mr

Sadat's purge of Nasserite elements in 1971. He is vetting his party's list of candidates, and many expect that changes in the government after the elections will reflect a quietly manoeuvred palace coup.

● Free elections could also serve as a kind of safety valve to relieve mounting pressures for change. They will go some way towards countering the influence of Islamic radicals among the disaffected. (Much, though not all, of the Islamic militancy Mr Sadat faced was a religious expression of political grievances).

Politicians like Dr Mustapha Khalil, the former Prime Minister, warn that if the current "political vacuum" is not filled, the military might seize power.

This fear is likely to lead the Government to keep a tight rein on events during the election campaign: any unrest is likely to spark a fierce crackdown. Although many people remain sceptical of the value of elections, since respect for a

strong central authority is more ingrained than democratic practices, a fair number are adding their names to the electoral register for the first time.

The main challenge to the NPD is posed by the New Wafd, successor to the Nationalist Wafd party which dominated Egyptian politics from 1919 until President Nasser banned parties in 1953.

Any change

Most of the support for the New Wafd comes from those who want a change, any change, from the present regime. Its very lack of a specific programme fuelled expectations that it might act as an umbrella organisation for the four smaller opposition parties—the Left wing Nationalist Progressive Unionist Party, the Left of Centre Socialist Labour Party, the Right of Centre Socialist Liberal Party and the newly-formed Islamic Al-Umma Party, but they were swiftly rebuffed.

The New Wafd might win 30

per cent of the vote although Interior Ministry estimates are lower. Dismissed as a party of corrupt has-beens by the Government the New Wafd appeals to those who remember the "golden days" of the 1950s under Wafdist rule.

The party's greater stress on constitutional liberties attracts city professionals, and traditionally the secularist Wafd can count on the vote of the Coptic Christian minority. One Wafdist deputy Mr Saïh Abu Ismail, has close links with the Muslim Brotherhood, however, so the Coptic vote may not be assured.

The New Wafd supports close ties with the U.S. and opposes scrapping the peace treaty with Israel. Like the ruling party, it favours free enterprise but has not pronounced on whether or not it would dismantle the public sector.

As one former Minister put it: "You can either vote for maintaining the status quo, which no one wants, or for a party that looks more to the past than the future."

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End in sight to Beagle Channel dispute

By Jimmy Burns in Buenos Aires

ARGENTINA and Chile have made major progress in settling outstanding issues related to their long-standing dispute over the Beagle Channel. The two countries are likely to reach a final settlement by September following ratification of an agreement by the Argentine Parliament.

The latest round of talks over the Beagle have been conducted in the utmost secrecy since the two countries signed a joint declaration of peace in Rome on January 22.

According to high level Government sources however, Argentina two weeks ago formally told Chile that it was prepared to give up its claims to all the disputed islands at the eastern end of the Beagle Channel, south of Tierra del Fuego.

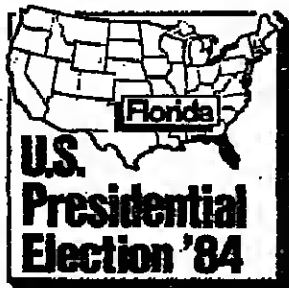
The islands are Chilean occupied Lennox, Picton and Nueva, and six more uninhabited islands between the three and Cape Horn.

Diplomatic sources described progress at the talks as a major departure in Argentine foreign policy which underlines President Raul Alfonsin's commitment to non-belligerence.

Argentine rejection of Chilean ownership of the islands in defiance of a resolution by an international arbitration committee, brought both countries to the brink of war in late 1978. Confrontation was narrowly averted by a last minute intervention by the Vatican.

Both sides believe that such a compromise would make final agreement more acceptable to Argentine domestic opinion at a time when Mr Alfonsin is already facing considerable criticism from hard line nationalist sectors over his more conciliatory line on the Falklands.

Nancy Dunne in Miami sees how some carefully-prepared political groundwork could come to nothing Hope turns into fear for Mondale campaigners



FLORIDA, a tropical peninsula of sand and swamp, is politically a no-man's land. Its 3m Democrats, outnumbering Republicans two to one, elect moderate Democratic governors and help to elect Republican presidents.

Since the early 1960s, the political landscape of the once irrationally conservative southern state has been transformed by three classes of settlers: the industrious, extremely patriotic Cubans, vehement anti-Communists, who fled the Castro regime; the politically independent professionals who came to work in the space and high technology industries; and those who have retired to the sun, who vote in the greatest numbers and work hardest for their candidates.

Into this unpredictable collection of differing interests Mr Walter Mondale arrived over the weekend, seeking to fashion a primary victory to break the momentum of his hottest rival, the candidate of new ideas, Senator Gary Hart of Colorado.

Florida has 84 delegates to the Democratic convention which chooses the presidential candidate. This is the largest chunk of votes up for grabs on March 13—'Super Tuesday'—when in six primaries and five caucuses Democrats will choose one eighth of the delegates to the San Francisco convention in July.

Florida represents Mr Mondale's best hope for recovery from the recent blows inflicted in New Hampshire and Maine by Mr Hart. His supporters have organised and out-spent all contenders in the state, and if organisation matters anywhere it is here.

Complicating the already muddled outlook in the contest is a balloting system which was specially designed to help elect Mr Reubin Askew, the former Florida governor, who dropped out of the Presidential race last week. The ballot has two sections: one with the names of the Presidential hopefuls and the other, far more important section which contains lists of delegates, each pledged to back a particular Presidential candidate.

The would-be delegates are locally well-known, often politicians with their own campaign funding. Mr Mondale has fielded a full slate of 84 delegates as did Governor Askew. Mr Hart, who has had meagre resources to devote to the state, has managed a slate of only 34 backers.

Mr Mondale, Mr Hart, and the other two candidates Mr Jobo Glenn and Mr Jesse Jackson are now battling for the support of Mr Askew's delegates, whose names read like a Who's Who of Florida politics.

If a win in Florida is important to Mr Mondale, it is also vital to organised labour, which has backed fully his candidacy and felt his loss as heavily as he did in New Hampshire. At a weekend political rally in Miami Mr Gerald McEniece, international president of the American Federation of State, County and Municipal Employees, told 3,000 Mondale supporters, that "organised labour's credibility is on the line."

"The corporations are out to break the unions and they've got Reagan's White House behind them," he said. "We've got to stop them."

In an unusually emotional speech, Mr Mondale joined battle rather than standing aloof as he had before the New Hampshire primary. He linked Senator Hart with President Reagan, charging that both lacked concern for working people.

Senator Gary Hart, evoking nostalgia for the Kennedy era, is welcomed to Maine, where he scored another victory over Mr Mondale in the South.

But the main threat to Mr Mondale's strength is a growing excitement and curiosity among his traditional supporters about Senator Hart.

Senator Hart's victory in the main caucuses at the weekend over Mr Mondale is likely to fuel this interest.

Hart campaign managers have said they will now devote some funds to Florida, but only a week remains to catch up on Mr Mondale's years of effort. In Senator Hart's favour is his youthful appearance which reawakens nostalgia in Democrats for the Kennedy era.

"I saw him on television when he got off the plane here," said one pensioner. "His hair was blowing and he looked just like JFK. It gave me a thrill."



Senator Gary Hart, evoking nostalgia for the Kennedy era, is welcomed to Maine, where he scored another victory over Mr Mondale

The controversy over his remarks about Jews, which were considered as derogatory, has limited his support among transplanted Northern liberals, but he is still hoping to win up to 80 per cent of the black vote and up to 12 per cent of the whites.

Senator Glenn though fading fast elsewhere, is thought to have strength in northern and central Florida among the professionals who work near Cape Canaveral. His state campaign manager says that the "Mondale myth was blown away in New Hampshire," giving the Glenn candidacy new life among more conservative voters

Luther King. "You have the power to choose peace over war, jobs over jails, the human race over the nuclear race," he chants.

The Rev Jesse Jackson has led a strong campaign effort here, and his gains among blacks are reckoned to be Mondale losses. Blacks represent 17 per cent of the Democratic vote, and Jackson workers have been signing up new voters in droves.

The charismatic minister holds his supporters entranced with revivalist-style oratory reminiscent of Dr Martin

De Lorean trial set to begin in Los Angeles

By Louise Kehoe in San Francisco

THE TRIAL of John De Lorean, the millionaire entrepreneur, who is alleged to have purchased \$24m worth of cocaine in a vain attempt to save his ailing Belfast automobile company from collapse, was scheduled to begin in Los Angeles yesterday, 16 months after his arrest. Lawyers from both sides will meet today to begin selecting a 12-person jury from a pool of 200 people.

As with every other aspect of this case, however, the jury selection could become an unusually complex affair. The planned procedure is to ask all prospective jurors to fill in a lengthy questionnaire to determine their ability to judge the merits of the case fairly.

According to Mr De Lorean's defence lawyers, the questionnaire contains no less than 100 queries, most of them multiple choice items with a few "essay length" questions. This novel approach to jury selection is designed to speed up the procedure which otherwise might have taken a month or longer, the lawyers suggest.

Among the issues believed to be covered by the De Lorean questionnaire concern pre-trial publicity. Video tapes of Mr De Lorean's arrest were broadcast by CBS News, and more extensively by a Los Angeles TV station last year. Finding individuals who can claim to have an open mind about the De Lorean case will be made extremely difficult by this extraordinary display of key evidence.

Prosecutors in the case have said that videotapes displaying Mr De Lorean's meetings with undercover FBI agents will constitute 90 per cent of their evidence against him. Mr De Lorean's defence lawyers are, however, expected to claim that he was a victim of entrapment.

The trial could last up to four months and if convicted of all nine charges against him, Mr De Lorean could be sentenced to 87 years in prison and fined \$220,000.

India to work with Soviets in defence

John Elliott in New Delhi

LEADING defence officials in New Delhi have said that India will continue to work with the Soviet Union in defence matters. This was made clear yesterday by Mr Pranab Mukherjee, India's Defence Minister, on the first day of a four-day visit to the Soviet capital, Moscow.

Mr Mukherjee said that the two countries have agreed to continue to work together in defence matters. He said that the two countries have agreed to continue to work together in defence matters.

Democrats step up attacks on failure to curb deficits

BY STEWART FLEMING IN WASHINGTON

DEMOCRATIC Party leaders have stepped up their attacks on what they see as President Ronald Reagan's failure to show leadership in seeking ways to reduce federal budget deficits currently running at around \$200bn a year.

Yesterday Mr Dan Rostenkowski, the head of the House Ways and Means Committee, the key committee in the House for preparing tax legislation called on the President to join Congress in efforts to reduce the budget.

Mr Jim Wright, the Democratic House majority leader, also criticised Mr Reagan for resisting Democratic proposals for tackling the budget deficit. Commenting on the bipartisan deficit reduction "downpayment" talks which President Reagan initiated but which now seem stalled, Mr Wright said Congress will try to attack the deficit problems separately from the bipartisan negotiations and aim for cuts of more than the \$100bn over three years.

UAW meets to hammer out pay strategy

BY TERRY DODSWORTH IN NEW YORK

MR OWEN BIEBER, President of the United Auto Workers of the U.S. (UAW), will address 2,500 union delegates today in a keynote conference speech in which he is expected to sketch out his bargaining strategy for this summer's wage negotiations at General Motors and Ford.

The speech, to be delivered at a three-day meeting in Detroit, marks a crucial test for a largely untried leader who is now trying to lay his stamp on the UAW at a time when the U.S. union movement in general is in retreat. Mr Bieber's handling of both the internal

factious within the UAW and of the forthcoming contract negotiations could be an important pointer to the continuing strength of the U.S. unions.

Though the autoworkers have an opportunity to reassert themselves because of record profits earned by U.S. motor manufacturers last year, there is some union disagreement as to how it should go about pressing home this advantage.

The arguments go back to the unprecedented post-war revision of the autoworkers' labour contract in 1982, when the motor groups were losing money at a record rate. To help stem

the losses, the union agreed to break into the three year agreement, temporarily dropping the cost of living adjustment, and completely abandoning the automatic 3 per cent annual improvement factor—an escalator which was built into the contracts in 1955 as recompense for union agreement to drop annual negotiations.

In return for the 1983 concessions, both GM and Ford went over to profit-sharing schemes which yielded between \$400 and \$600 per worker for the 1983 financial year. As a result, one of the questions to be resolved at the conference will be whether to retain this new

system—which the companies now support after many years of antagonism—or to go back to the old style of wage contracts.

Some members of the UAW, particularly the union leadership at General Motors, have shown strong support for profit-sharing as part of the more participatory style of management now emerging with the support of both sides in Detroit. But other unionists would like to go back to the traditional methods, and point to the enormous profits of the motor companies last year as evidence that the workforce has conceded too much.

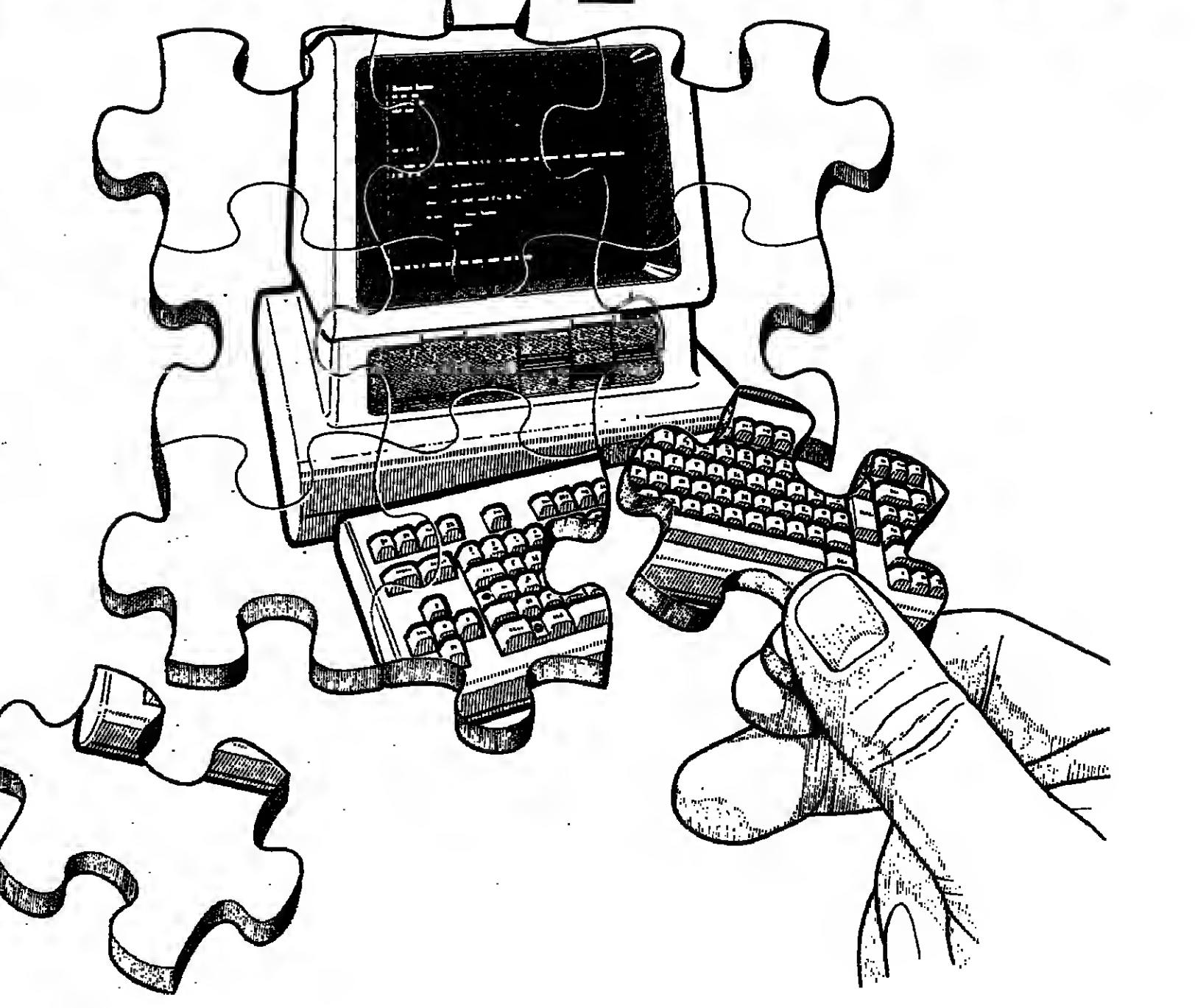
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WORLD TRADE NEWS

Hyundai to press on with Iraqi power plant

By Ann Charters in Seoul

HYUNDAI Engineering and Construction of South Korea is planning a \$766m project to build a power generating plant in Iraq. The company says, however, that its plans are contingent on arranging the finance for the equipment and materials portion of the project which will total some \$400m.

Mr C. K. Shin, Hyundai's executive vice-president, indicated that the company had received a conditional letter of intent from Iraq to organise and fund the project. The letter, delivered last year, specifies no deadline, but Hyundai says it wants to conclude the deal soon.

Hyundai's plans are complicated by lack of a decision from the U.S. Export-Import Bank on financing part of a \$150m portion of the deal allocated to Westinghouse Electric, which has been chosen to supply the turbine engine generator and other equipment.

The other participant, NEI Parsons of the UK, is to supply some \$150m in equipment. Financing for NEI's portion is already secured as part of the British ECGD's £250m protocol for Iraq established last year, says Hyundai.

The Korean Export-Import Bank has still to give formal approval on financing the roughly \$120m in equipment Hyundai is to supply, although the company expects no difficulty in obtaining the approval.

Iraq has now agreed to pay Hyundai the remaining balance of \$366m in cash, not in crude oil, as the civil installation work progresses during the construction. The power plant is to be located 70 miles southwest of Baghdad far from the front lines in the Iran-Iraq war, the company said.

Kuwait arms talks
CHARLES HERNU, the French Defence Minister, and Sheikh Salem al-Sabah, the Kuwaiti Defence Minister, today discussed the possible purchase by Kuwait of French weapons to "update and reinforce the capabilities of the Kuwaiti army," Sheikh Salem said. Reuter reports from Kuwait.

Hugh O'Shaughnessy reports on the halving of the Latin American market for Scotch whisky sales lose their Latin lustre

"A FEW years ago we were selling not just to the As and Bs but also to the Cs in Venezuelan society. Now the Cs and some of the Bs are going for the local rum. I can't see the picture improving this year."

Mr James Aikroyd of James Buchanan and Co, the subsidiary of Distillers Company of the UK which produces Black and White Scotch whisky, was speaking soberly about the Bs and Cs, who in marketing terminology are at the middle and lower end of the personal income scale and to whom Scotch is a valuable status symbol. The As, naturally, are at the top.

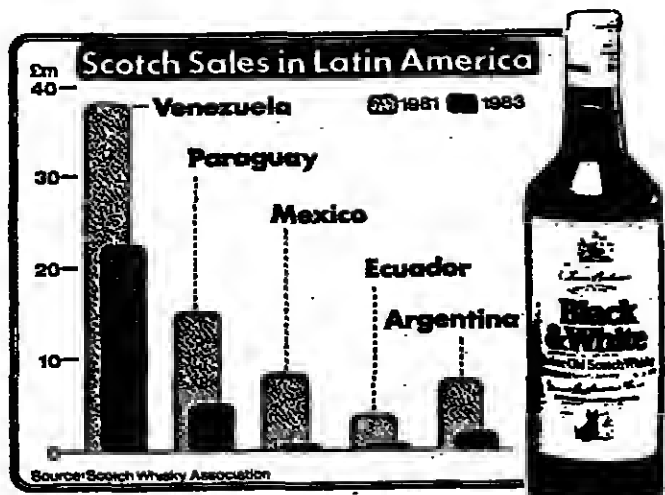
In 1981 the Latin Americans bought around £100m worth of Scotch. Last year sales barely reached half that figure as, economic crisis in the region prompted a scarcity of foreign exchange and imports were cut. "I gather the Brazilians are calling Scotch 'superious'," says Mr Aikroyd, more than a trifle hubbly. The sales debacle in Latin America is the result of a serious crisis to befall Scotch

exporters in recent years. In Venezuela, sales in 1981 totalled \$38m; last year they were down to no more than \$22.6m. Scotch drinking was once so much a part of Venezuelan social life I have found it impossible to order a glass of gin or rum at a reception in the Presidential palace.

Whisky is still flowing in Venezuela because distributors laid in large stocks in anticipation of a squeeze, but the price differential between whisky and local spirits is creeping up from four to one to eight to one.

A similar story is to be found in Paraguay. In 1981, admittedly an exceptionally good year for Scotch imports, the 3m Paraguayans bought £13.1m worth of Scotch, a great deal of which seeped illegally over the border into neighbouring countries. Last year Paraguay bought less than £4.8m worth. Even the smugglers, it seems, had run out of cash.

Mexico and Ecuador, which in 1981 spent \$8m and \$3.7m respectively on Scotch are both



now down to \$400,000 worth each. Producers of de luxe whiskies are reluctant to shave their prices lest their product be seen to lose its cachet, and because some exporters feel there is little benefit in cutting prices when the problem is a shortage of foreign exchange rather than price resistance.

Latin America's financial difficulties have offered something of an opportunity never-

theless to the exporters of bulk whiskies, malts, grains and blends. They are being bought by liquor producers to mix with locally produced cereal of molasses based spirits to produce brands such as Argentina's "Old Smuggler."

Despite the strained relations between Britain and Argentina because of the Falkland war, the Argentines last year bought £1.7m worth of Scotch whisky, much of it for mixing. Last year's figure was well down on the £7.3m imported in 1981 but was nevertheless four times larger than the quantity bought by Mexico or Ecuador.

Some companies within the Scotch Whisky Association including Distillers, feel that exporting bulk malt is tantamount to selling the industry's birthright.

On the other hand others say that trade is trade and that distillers might want to close if it were not for bulk malt sales. Getting even such brands as Old Smuggler, means that one day they will want to buy real

scotch, they say. Orders for grabbing for attention to direct sales to the Latin American military. In a number of countries, the generals have a franchise to import Scotch duty-free.

It is not clear whether such concessions are to improve troops' morale or to provide an income supplement for the generals who can resell the Scotch on the domestic markets at a higher price.

In Puerto Rico, the U.S. self-governing colony in the Caribbean, a brisk trade is done in Scotch at P.K.s, shops on military bases which can also be frequented by virtually any U.S. ex-servicemen.

While awaiting an optura in Latin America, the producers are spending hard on publicity so that their brands will not be forgotten.

For the moment, however, the Scotch exporters have little alternative but to pray for an oil price rise, which would put some sparkle back into the eyes of the Venezuelans, the world's most assiduous Scotch drinkers.

\$148m loan raised for Oman hospital

By Our Trade Staff

THE GOVERNMENT of Oman has raised a \$148m loan towards the cost of a 500-bed hospital being built by George Wimpey International in the Dhufrah region of the Sultanate.

The British Export Credits Guarantee Department (ECGD) said yesterday it was guaranteeing the loan, raised by a bank syndicate led by Morgan Grenfell, the London merchant bank. Awarded in July last year, the hospital was then expected to cost £147m (\$217m at current exchange rates), Wimpey said yesterday.

One for completion in three years' time, the hospital will contain six operating theatres, renal and X-ray departments, a postgraduate centre, hostels and other accommodation. Meanwhile the ECGD has now passed over information relating to Cementation's \$300m contract to build the Sultan Qaboos University in Oman to the House of Commons Public Accounts Committee.

The documents were demanded by Labour MPs trying to establish the involvement in that deal of Mr Mark Thatcher, son of the British Prime Minister. Mr Thatcher has admitted his involvement, but the Labour Opposition is still demanding from the Prime Minister a full explanation of what it sees as a conflict of public and private interests.

Daihatsu venture
DAIHATSU MOTOR of Japan is to establish a car engine manufacturing venture in Indonesia with P. T. Astra International of Indonesia and Nichimen of Japan. AFD reports from Tokyo. The new company will produce 3,000 engines a month for Daihatsu's small trucks being produced by P. T. Gaya Motor of Indonesia.

Soviet-Malta accord
The Soviet Union and Malta have agreed to exchange business, believed to be worth \$260m between this year and 1986. Geoffrey Grima writes from Valletta. According to an agreement signed in Moscow with the Maltese Industries Minister, Mr Carmel Vella, the Soviet Union will sell Malta approximately 100,000 tonnes of crude, cars and 10,000 tonnes of coal during the three-year period.

South Korea and Britain sign air agreement

SEOUL—Britain and South Korea signed an agreement yesterday to provide direct air links between the two countries, Foreign Ministry officials said.

The pact, signed by Mr Paul Channon, Britain's Trade Minister, and Korean Foreign Minister Lee Won-kyung, enables British Airways and Korean Air Lines to operate routes between the two countries. There are no direct airline services between London and Seoul at present.

Mr Channon, who arrived on Sunday for a six-day visit, is due to attend a signing ceremony tomorrow for an agreement for Davy McKee to Britain to supply a blast furnace to the state-run Pohang Iron and Steel Company.

He will also tour South Korean shipyards, electronic, computer and machine-making plants and the Panmunjom armistice village on the border with North Korea. Reuter

India likely to order UK schools computer

BY JOHN ELLIOTT IN NEW DELHI

BRITAIN'S "Micros in Schools" computer teaching programme is likely to become the basis of a \$3m pilot project being organised by India's Department of Electronics and Education.

Acorn of the UK is expected to receive an order for immediate delivery of 500 computers and ancillary equipment for installation this summer in 250 schools for use by 12,500 15-16 year old students.

The Indian Government will also be buying UK software and teaching programmes which have been developed in conjunction with the BBC and the Open University and other organisa-

tions under the UK's Industry Department's programme for computer education in primary and secondary schools.

Although about one half of the schools in some Indian states have neither blackboards nor playgrounds, the Department of Electronics in Delhi believes it is essential to start computer education in the country as quickly as possible. It wants to instal the equipment in 250,000 of India's 650,000 schools by the end of the decade. This is one of a number of major computer developments now taking place in India as part of rapid and ambitious expansion plans for the elec-

tronics industry. The Department of Electronics wants an overall investment in the industry of \$2bn over the next five years so that by 1990 India would be producing \$10bn of electronics goods a year of which a quarter would be computers and allied equipment.

Current policy is initially to import a limited amount of equipment and know-how so that within a year or two India can start local assembly and then production. The plan now being finalised to import the Acorn equipment and British know-how follows a recent evaluation of six com-

panies' products including Sinclair of the UK and other companies in the U.S., France and Japan. Indigenous design, assembly and manufacturing would follow for the bulk of the 250,000 school programme.

Queen Elizabeth presented 30 Acorn computers to President Zail Singh when she visited India last November. In January the computer education agreement was signed between the two countries, promising UK advice and aid, and last month Mrs Sheila Kaul, India's Education Minister visited the UK to study the British programme.

Dutch seek Central American dredging work

THE DUTCH construction and dredging firm Volker Stevin is hoping to pick up some big new dredging contracts in Central America, writes Tim Cooney in Managua. It is close to finishing a \$5m contract at the Nicaraguan port of Corinto, financed by a soft loan from

the Dutch Government. With equipment now on hand in Central America it hopes to bid competitively for other upcoming dredging contracts in Nicaragua and Costa Rica. Mr Andres Obislaeger, the general manager of the Corinto dredging project, said that half

of the project costs were taken up in bringing two dredgers to Central America from Venezuela and Nigeria. Corinto port suffered considerable damage during Hurricane Alleta in May 1982 and the present work involves dredging the access canal to the

port and using the material removed to replenish the fringing shore protecting the nearby town. However, it is only a three-to-five year stopgap; a study is now underway, with Dutch help, to provide permanent protection for the port.

Genius to erect radio telescope in Hawaii

By Walter Ellis in Amsterdam

"RAMP up my genius, be not retrograde," urged Samuel Johnson in "The Poetaster." And so it is to prove. Genius, an Anglo-Dutch precision instruments company, with two factories in The Netherlands, plans to erect the world's largest precision radio telescope on the summit of the inactive Mauna Kea volcano, 13,500 ft above Hawaii.

An order for the telescope, worth £1.4m (\$1m) has been placed with Genius by the British Science and Engineering Council and The Netherlands Organisation for Pure Scientific Research.

Some 80 per cent of funds for the new project will be British, but the telescope will be built in Holland. Fokker, the Dutch aerospace group, has won an order for two F-28 jetliners from Saabten, the Colombian, state airline. Fokker had not secured a contract from Colombia since 1969 and sees the breakthrough as potentially important.

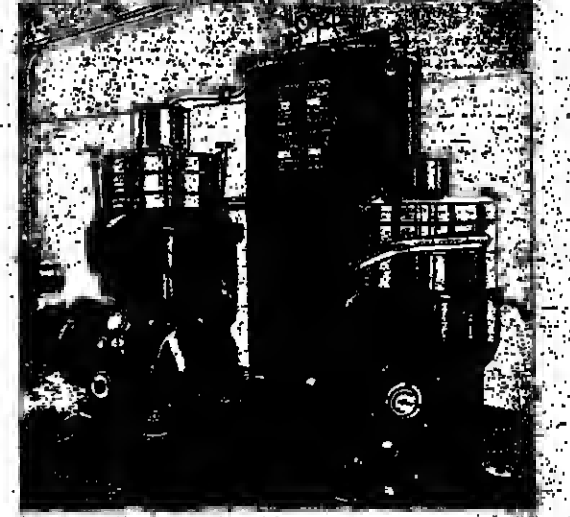
The olive tree survives for centuries. The technique for making olive oil has survived even longer.



Olive oil is still one of the world's cleanest and most natural cooking oils. And for centuries the method of producing it has remained unchanged. Every October around the Mediterranean, once the harvest is in, the olives are crushed and pressed. The liquid is left to stand in a vat so that the oil can gradually float to the surface (just as cream does in milk) and then be skimmed off with a ladle. There are, however, certain drawbacks; it is impossible to collect all the oil from each fruit, and the quality of the finished product varies. Yet olive growers have gone on producing olive oil in this way for centuries.

Until the day an Alfa-Laval fluid separator was used for the first time to draw the oil from the water. After that, the traditional ladle was redundant, and there was no longer any need to waste time waiting for the two fluids to separate. Nor any need to tolerate irregularities in the oil's quality. The introduction of the Alfa-Laval separator was the first technical advance made in this industry for thousands of years. Today Alfa-Laval technology spans the entire production process; from washing, crushing, and pressing the fruit, to the final collection of the oil. But even that is not enough for us. As leaders in biotechnology we are currently working on ways to turn olive stones into protein and energy. Revolutionising an ancient production process is typical of our innovative way of solving problems. All over the world we are finding new applications for well-proven Alfa-Laval product lines.

Ultimately our aim is this; to find environmentally safe and cost effective ways of supplying the world's food and energy needs. This, we feel, is potentially the world's next major growth area. In other words, we are creating new markets from great ideas.



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July, 1985

Monday March 6 1984

TECHNOLOGY

EDITED BY ALAN CANE

EXPLOITATION OF RESEARCH

Why STC needs better R & D

BY DAVID FISHLOCK, SCIENCE EDITOR

COMPANIES, normally, either declare their intention of spending more on research and development or of making their R and D operation more efficient, but rarely both at once. STC has announced that it spent 46 per cent more on R and D last year, while the declared aim of its chairman, Sir Kenneth Corfield, is to exploit STC's R and D more efficiently.

Sir Kenneth's chosen agent for this role is Dr Simon Willder, recruited this month from Plessey. Dr Willder has just become managing director of STC Technology Ltd, the four units of which accounted for £33.3m of R and D expenditure last year (compared with £27.5m in 1982).

Dr Willder reports to Sir Kenneth directly. His group employs about 1,500—mainly engineers and scientists—and operates as an STC profit centre. STC Technology sells itself both to the company and to outside agencies such as the government and British Telecom, and to parts of STC's major shareholder, IIT.

Sir Kenneth has made no secret of the fact that he believes Britain is failing to exploit its technology to the full. Properly exploited, information technology can mean more jobs, not fewer, he claims. STC Technology is no exception.

Dr Willder's job is simply to get more mileage for STC from its expanding R and D investment, both in the shorter and the longer term. He brings to the job a technical background that began in nuclear physics at Oxford, where he earned his PhD developing an automated system for "reading" the intricate photographs taken by bubble chambers of sub-atomic collisions. That instrument is now widely used in physics laboratories. His mentor was Peter Davy, the Oxford research



Dr Simon Willder, previously with Plessey, takes over the reins at STC Technology.

engineer who has developed one of the world's most intelligent factory robots, and now plans to exploit it commercially.

Subsequently, Dr Willder spent 13 years with Plessey, involved with a further six high-technology systems, from military radar to System X. His last post was as Plessey's director of engineering and digital switching.

His brief for Sir Kenneth has three parts, he says. First, he must ask whether there is technology already in the STC cupboard which can be shaped into new products and systems. Mainly this means scouring the Standard Telecommunications Laboratories at Harlow,

and the New Product Development Unit (which he admits is badly in need of a more fashionable name).

The fourth and smallest part of his technology empire is the Automation Unit at Fooks Cray, employing only 60, but with a well-defined role of developing automated manufacturing systems for the product division. STC made capital investments of £80m last year.

The second part of Dr Willder's brief from his chairman is to scour the universities for people with ideas and talents of interest to STC, especially those with the potential for making what he calls a "practical exploit". He says he is prepared to talk about joint ventures, with doos, and about financing such ventures "to give people from universities, who wish to exploit their ideas, the opportunity".

The third part of his brief is to keep the rest of STC — a group with a turnover of £320m last year, employing over 28,000 — fed with new technology and innovative ideas. Often in the past the laboratories were engaged on work for some other part of the IIT group. Their sights must be refocused on STC needs. They need a new market and a new "product champion" and it is his job to find them, Dr Willder says.

But STC has not severed technological links with its former U.S. parent. Under the "general relations" agreement, information from STL is still available to IIT, and STC has access to IIT's research centres.

Custodian of the general relations agreement, as it applies to technology, is Dr Jack Shields, STC's technical director and a main board member. Dr Shields has the entire to every product division. "He looks upon me as the operator of the technology business," Dr Willder says.

Electronic images move into print

Video & Film

By JOHN CHITTOCK

THE TECHNOLOGY of video and the craft of graphics have been converging for some years now. Developments in the last 18 months have greatly quickened. Video has now entered the Gutenberg age of movable type—where the components of images and graphic design can be created on a television screen, stored on videotape or computer discs, and manipulated instantly in shape, dimension, colour or movement to a remarkable degree.

The technology enabling all this is not new, and has at least some of its roots in the pioneering work of computer animation carried out in this country by cartoon film-makers such as John Hales and Stan Hayward, and other remarkable computer animation work in the U.S. by Bell Laboratories.

Now that almost anything can be done at the touch of a key, however, and to standards of remarkably high quality, the applications are beginning to proliferate and a cultural change is in the wind.

When publisher Robert Maxwell announces a new project bringing the technology of video and printing together—as happened last week—the cultural change assumes a commercial significance that must be taken seriously.

Last week's announcement concerns the introduction of a service to transfer single television or videotape pictures on to photographic film. There is nothing particularly new about that either but BPCC already plans to climatise the intermediate transfer to photographic film, converting the video images (as still pictures) directly on to electronically-produced printing plates ready for production runs on old-fashioned paper.

The technology which makes this possible is based on the Japanese Dai Nippon Video Printing System (VPS), for which BPCC has taken an exclusive UK licence. The video signals of the television picture are converted to digital form first, and the VPS equipment processes the standard 625 line images and upgrades it—by interpolating extra lines derived from the basic picture—up to 2,050 lines. The system also provides colour grading control and some image enhancement using computer techniques.

The up-graded video picture is transferred to photographic colour film (as a transparency,

or it can be a paper print, even an instant Polaroid print) by means of a flying spot scanner.

The implications of this may be unexpected, extending beyond the printing works and into the design studio. The television screen is replacing the brush for some graphic designers for example, in some of the video companies which now specialise in electronic titling for TV commercials.

Until now such gee-whizz capabilities have not made a jot or pica of commercial difference to traditional print. But a new London company, Mediadisc, has just introduced a service which sweeps print aside completely.

Mediadisc are supplying leading advertising agencies with Philips LaserVision optical disc players—without charge—and 160 players have already been installed. Each agency will receive a free video disc every month which uses the 55,000 "page" capacity as a comprehensive reference source for media buyers—competitive with paper volumes such as BRAD, and rendering obsolete the bulky and expensive "media packs" supplied to agencies by magazines, newspapers and broadcasters.

Each disc contains advertisement "pages" adjacent to the editorial "pages," and there is of course room for moving pictures. The flip side of each disc will later carry a magazine programme aimed at the marketing world, sponsored or supported by advertising.

Cost of the discs can be competitive with elaborate media packs, and of course the disc offers greater flexibility in its ability to carry motion pictures, indexing and instant retrieval by keypad. And all those hulky media packs cluttering up the offices of media buyers are replaced by thin silver discs. Needless to say, Mediadisc's pages of text are generated electronically.

These developments are producing a new generation of media professional, part graphics designer, computer-expert, electronics engineer, filmmaker and video freak. They speak a different language—even get excited about different things on the screen. For traditionalists in the film, television and media businesses, it is a cultural shock which some may find impossible to survive. For the printing industry, it could be a re-run of the Gutenberg story all over again.

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Telephones Cost monitor

A NEW offering from Callog, the telephone call cost monitoring company, allows a professional such as a solicitor or agent automatically to allocate the calls he makes on a client's behalf to the client's account.

The standard Callog service provides a comprehensive report of all the phone calls made from an extension, in terms of duration, time of day, number dialed and the actual cost of each call, together with an end of page summary of the total telephone bill.

The new "client accounting system" takes the process one step further. Any call made on behalf of a client is allocated by simply dialling in a client code before the receiver is replaced. Then, at the end of each month, Callog provides the subscriber with a report detailing all the specific client calls and the extensions which made them. More on 01-730 0656.

CAD Plastics moulds

A BRITISH company says that it has solved the problem of dealing with asbestos waste. After two years of research, KTG (King, Tondevin and Gregson) has devised a process which turns asbestos into a harmless glass substance.

KTG has formed a new company called VitriX to market the process worldwide. The process may be slightly cheaper than present methods of disposal which are basically burying the waste. The principle of the process is to mix asbestos with additives including glass waste and feed into a furnace. KTG says that asbestos is rendered harmless if heated to more than 900°C. All the asbestos is absorbed into the glass structure and rendered harmless.

DATA COMMUNICATIONS

Micom-Borer sets up factory in UK

MICOM-BORER, the UK subsidiary of Microm, a U.S.-based supplier of data communications equipment, has spent £1m to establish its own manufacturing plant in the UK.

Some 30 new jobs have been created at its new factory on a three-acre site in Swindon. The automated plant employs 50 people altogether. The company has a contract with British Telecom worth about £3m for

the supply of high speed modems, devices which enable computers to talk to each other over telephone lines.

Micom is one of the fastest growing U.S. data communications suppliers with an average annual growth rate over the past few years of 28 per cent.

It turned over \$54.3m in 1983 and expects to reach \$130m this year. It has a sound record of profitability. Mr Roger Evans,

Micom president, said last week: "We are the most valuable data communications company from a Stock Market point of view." It took over Borer Communications, a small British modem supplier, three years ago. Until the opening of the new facility, Microm-Borer products were manufactured in the UK by sub-contractors.

Yesterday it announced a low cost protocol converter for the

IBM marketplace, a device which allows computer terminals and personal computers from a range of manufacturers to communicate with an IBM mainframe. The converter costs from £1275 to £2650. "We are opening the IBM world to everyone at a price they can afford," Mr Evans said. It is expected the converter will eventually be manufactured in the Swindon factory.

NOW BIG TOP COMES OVER THE HORIZON AS REGULARLY AS THE SUN.

SIA, the only airline flying Stretched Upper Deck 747s from Heathrow to Singapore and Australia, will now be operating BIG TOP every single day of the week.

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On this private floor, you have your own bar service, movie facilities and galley. The seats are as wide and as comfortable as you'd expect and set only two abreast. Giving you the choice of sitting by a window or the aisle.

Downstairs, the First Class cabin is one of the most spacious in the world. All the seats are fully reclining Snoozzers.

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UK NEWS

**Shin-Etsu Handotai.
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Mitsubishi.
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Where do they have factories?
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Whitehall optimistic on state spending outlook

BY ROBIN PAULEY, ECONOMICS STAFF

THE GOVERNMENT'S Green Paper (discussion document) on public spending in the next decade, which will be published on budget day next Tuesday, shows a more optimistic picture than previous government studies of the long-term outlook.

The 80-clause paper outlines in detail the possible courses of public spending until 1994. This would more or less coincide with the end of the Government's third term of office, if it were to be re-elected at the next general election.

The paper, officially designated "very green", is based on a range of different possibilities for economic growth in the next 10 years, ranging from 1 to 1½ per cent to more than the 3 to 4 per cent being predicted for this year and next.

The main thrust of the paper's optimism about the lack of problems in funding public spending services - notably the health service and the welfare state - for the next 10 years is based on an assumption of growth of about 2 per cent a year in gross domestic product.

The Green Paper claims that public expenditure is now constrained and under control. No further cuts are needed. All that is necessary is to maintain public spending at its present level. This means that as growth continues, public spending will consistently fall as a proportion of gross domestic product (GDP), as the Government's strategy intends.

Public spending, the Green Paper says, can therefore continue to provide present service levels without the need for tax increases, provided the economy achieves at least 2 per cent growth. Higher growth tends to reduce public spending by, for example, cutting the number of unem-

ployed. Room for tax cuts would depend, however, on continuing tight control of spending.

The paper gives details about the demographic changes which are likely up to 1994. The most notable is the falling school population, which eases pressures on education spending, and reduces the number of school leavers in search of work. In addition, although the number of people over 75 is likely to keep rising, the number of pensionable age will fall as a result of the relatively low birth rates during the 1920s and 1930s.

The paper does not dwell on the impact of the Government's asset sales, which are expected to raise about £2bn a year for at least the next five years. But it does consider oil production and revenues.

Spending targets "likely to be missed", Page 10

Weather blamed as retail sales fall

SPENDING in shops fell sharply in January, according to the latest official estimates out yesterday, but this is taken to reflect bad weather rather than a reversal of the recent buoyant trend.

Figures from the Department of Trade and Industry showed that the volume of retail sales in January was about 3 per cent below the level in December after adjusting for the normal seasonal change. However, the January total was still 2½ per cent higher than a year earlier.

The latest figures are based on new weightings for different parts of the retailing sector with 1980-100 instead of the former base of 1978. The new series shows the volume of retail sales in January as 107.1, about the same as the average level in 1983.

Revised estimates on the new base have suggested that the growth of retail sales in the three years to 1983 was 1½ per cent less than the previous figure of 9½ per cent.

Radical tax reform urged for savings

By Clive Welman

TAXATION OF savings penalised the poor, benefited the rich, made capital-raising difficult for many companies and had "little or no logical structure," the Institute of Fiscal Studies (IFS) said in a report published yesterday.

It indicated that any tax reforms introduced in the budget next week would make little impact. "Governments have made such a mess of the tax system that only a long-term programme of reform can improve it," Mr John Kay, director of the IFS said.

The report measured the degree of tax privilege or penalty attached to all the major forms of savings and investment. It found that returns from some forms of savings were granted major tax concessions, whereas others were heavily penalised.

Wealthy and high-income earners put a higher proportion of their wealth into tax-privileged forms of investment than did the poor, the report said.

Buildings society accounts, although the most popular savings medium for many people, was one of the most heavily penalised by the tax system.

Thatcher prepares to counter critics

BY PETER RIDDELL, POLITICAL EDITOR

MRS MARGARET THATCHER, the Prime Minister, will counter-attack strongly against doubts expressed in recent days by senior Tory MPs about the Government's recent performance and direction.

There have been rumblings at Westminster over the last four or five weeks among Tory MPs about the government's alleged lack of grip, about a series of self-inflicted injuries and about the suggested weakness of some of Mrs Thatcher's closest advisers.

These complaints were underlined in a recent television interview by Mr Edward du Cann, chairman of the Tory 1922 Committee. He said that presentation of some policies had not been good since the general election, mistakes had been made and there were lessons to be learned.

Instead, Mr du Cann urged that Mrs Thatcher should make clear to the country and to the Conservative Party the direction of government strategy. He also suggested that she should consider appointing a deputy to take some of the strain of her heavy workload.

The response from Mrs Thatcher's office yesterday was largely dismissive, admitting neither of any failures, nor of the need for change. The official view is that there is no cause for concern in the implementation of policy or in the structure of decision making. Hence, there is no intention of appointing a deputy, a role anyway performed by Lord Whitelaw, the Leader of the House of Lords, who chairs a number of ministerial committees.

Mrs Thatcher is expected to react aggressively to any criticisms when she answers questions in the House of Commons today. The Conservative leadership hopes that the doubts will be stillled by a positive message from the budget a week today and by Mrs Thatcher's speech to Conservative activists at a party meeting in Birmingham on March 24.

There is undoubtedly a feeling in Westminster at present that the Government has lost direction, that too many mistakes are being made and that some of the problems are because Mrs Thatcher and her advisers are out of touch.

Separate figures from the Department show that the amount of new consumer credit advanced by finance houses and other specialist institutions in January was £965m, slightly less than the December record.

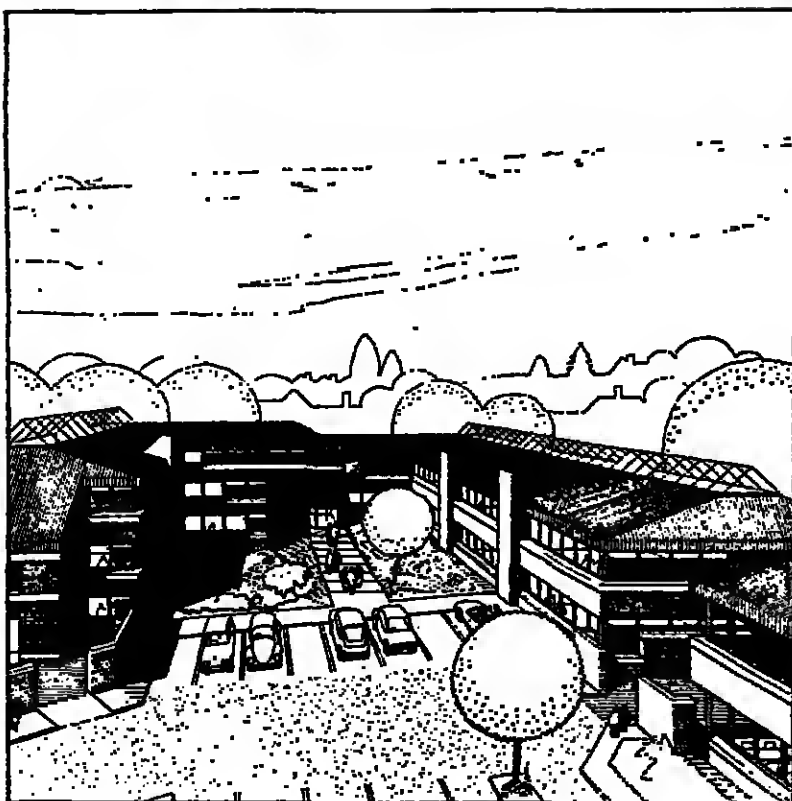
● APPLE COMPUTER (UK) has given an assurance to the Office of Fair Trading (OFT) that it will not attempt to establish minimum retail prices which contravene the Resale Prices Act.

The OFT examined the company's practices after a complaint from a retailer which had its supplies withheld after it began discounting Apple's personal computers.

● INFLATION will fall from its present level of about 3 per cent to 2½ per cent by the end of this year if the Government keeps a tight grip on public spending and money supply growth, Liverpool University's economic research group says in its latest forecast.

The group expects a public sector borrowing requirement of £7.5bn to be in next week's budget, against an expected return of £9bn for the present financial year.

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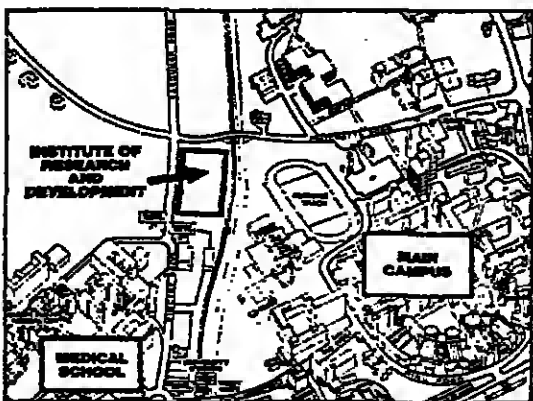
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UK NEWS

Spending 'unlikely to be on target'

By Max Wilkinson, Economics Correspondent

THE GOVERNMENT has a slim chance of keeping public spending within the targets of the recent White Paper (policy document) on expenditure, an all-party committee of MPs reported yesterday.

The Treasury and Civil Service Committee said that if adjustments were made for asset sales, debt interest and changed treatment of sickness and housing benefits, real public expenditure rose by 12 per cent over the five financial years to 1983-84.

This represents an average growth rate of 2½ per cent a year.

For the next three financial years to 1986-87, the Government is planning for public expenditure, after adjustment for inflation, to remain broadly stable. It expects a slight rise next year, but a fall in 1986-87 to near the 1983-84 level.

The committee said: "Experience since 1980 to 1981 of the actual public spending out-turn, compared with the initial forecast, does not augur well for the Government's chances of keeping real public expenditure within these targets."

The committee said the spending plans had been formulated with

very little attention paid to the method of financing them. Revenue projections in the Government's November autumn statement were out of date by the time that the public spending White Paper was published in February; it stated, and in any case applied to only one year.

The MPs said this fact cast doubt on the Government's statement that "finance must determine expenditure, not expenditure determine finance."

Their report recommends that future White Papers should include a table showing assumptions about

the inflation rates for the years covered by the spending plans, and about economic growth for the whole planning period.

The committee was particularly sceptical about the part of the plans which suggested that local authority spending would be cut in real terms by nearly 7 per cent during 1984-85.

It was also doubtful whether nationalised industries would be able to achieve the expected turnaround from net external financing of £2.5bn in 1983-84 to about £20m in 1986-87.

Government aid for Nissan 'could have created more jobs'

BY JOHN GRIFFITHS

THE MANNER in which Government supports industry came in for considerable criticism yesterday from the head of one of the smaller UK companies seeking to expand its share of the international automotive aftermarket business worth an estimated \$13bn in Europe alone during the current year.

Mr Martin Stanbrook, managing director of the Sedan Group of Companies, told the Financial Times World Automotive Aftermarket Conference in London that many more jobs would have been created in the UK if the £25m aid the Government is giving to Nissan to set up its car assembly project had been distributed among small, domestic companies in the aftermarket business.

Mr Stanbrook said: "That project is going to create 250 to 300 jobs, and Government officials went to Tokyo to beg the Japanese to take the money."

He criticised UK aftermarket companies which, he said, "take the Super-Ape" route - ie, supplying their markets, with products bought in from the Far East.

The possibilities opened up to the aftermarket by the development of the "world car" concept were explored by Mr John Wernham, principal of the Booz, Allen and Hamilton consultancy group.

He predicted that there would be more growth in the aftermarket world-wide than in new vehicle sales. But this did not mean a "bonanza" for the aftermarket industry, as among the other factors at work was a considerable increase in the reliability of vehicles, and hence diminished opportunities for replacement business.

The reason, Mr Stanbrook said, was that the "global" aftermarket strategy, involving the setting up five years ago of a new aftermarket division, were outlined by Mr S.M. Peat, deputy managing director of GKN Autoparts International.

GKN set its objectives as being annual turnover of £500m-plus, a 20 per cent minimum return on net assets, and a significant international presence - strong enough to exert an influence on the market.

The problems facing aftermarket manufacturers as a result of "counterfeiting" of parts - predominantly by concerns based in the Far East - were addressed by Mrs Anthea

Wordsdale, formerly legal adviser to the Society of Motor Manufacturers and Traders and now secretary of the Anti-Counterfeiting Group.

Taiwan had gained the reputation of being the world's chief supplier of counterfeited goods. The Taiwanese had been taking steps to improve the situation, but Mrs Wordsdale was sceptical about how permanent the improvement might be.

Any action had to be based on the simple objective of stopping the counterfeiting - happening.

FINANCIAL TIMES

The World Automotive Aftermarket CONFERENCE

A similar theme, but concentrating on the ramifications for the European market, was explored by Mr Gabriel de Bernard, director general of DBA Bénard. Mr de Bernard took issue with the view held in some quarters that a decline in the volume of world aftermarket business was inevitable.

A multinational's view of the international parts business was presented by Mr John Hattis, vice-president parts operations for Ford of Europe.

He said that the years of considerable market growth for parts makers and suppliers were over. The target for companies like Ford had to be to gain a larger share of a static and possibly declining market.

Mr Teichiro Hirano, executive managing director of Central Automotive Products of Japan, said that one of the best ways of overcoming the current trade friction between Japan and Western countries over the imbalance of trade on cars was to increase trade in the automotive aftermarket.

Mr Richard Hoy, general manager and director of Hermite Products, outlined the manner in which markets could be exploited by smaller companies.

Mr Ray Brown, managing director of Brown and Geeson, surveyed the role which the Society of Motor Manufacturers and Traders can play in support of such companies.

Talks to start on computer parts levy

Financial Times Reporter

THE BRITISH Government is to start negotiations with the European Commission to reduce the 17 per cent European Community levy on semiconductor imports. The move follows strong pleas from sections of industry for the tariff to be cut to the level applied to imported computers.

The microcomputer industry in particular has been concerned that the tariff on imported computers is only 6 per cent while it has to pay 17 per cent on the microchips necessary for building the machines in the UK.

Last November, the Electronics Economic Development Committee (EEC) wrote to Mr Kenneth Baker, Industry Minister, calling for an alignment of tariffs for semiconductors and computers. The EEC called for a swift reduction of the tariff on semiconductors to 9 or 10 per cent, to be followed two years later by a reduction to the prevailing rate for computers.

The two-year pause was to allow the EEC semiconductor industry longer to prepare for the loss of protection from imports. The British Government has broadly accepted the EEC report and trade and industry officials are to have discussions with the EEC.

A change in tariffs would require the unanimous agreement of other member states. British officials acknowledge that the earliest possible change would be the beginning of next year.

Thorn EMI wins £25m BR order

THORN EMI Electronics has won a £25m order from British Rail for computer-controlled ticket issuing machines.

The order is the largest received by the communications division of the company based in Wells, Somerset. It was won in the face of bids by 22 other companies around the world and will create up to 80 jobs in Wells, where the division employs 1,000 people.

The company plans to build a 15,000 sq ft factory at Wells to cope with the extra work.

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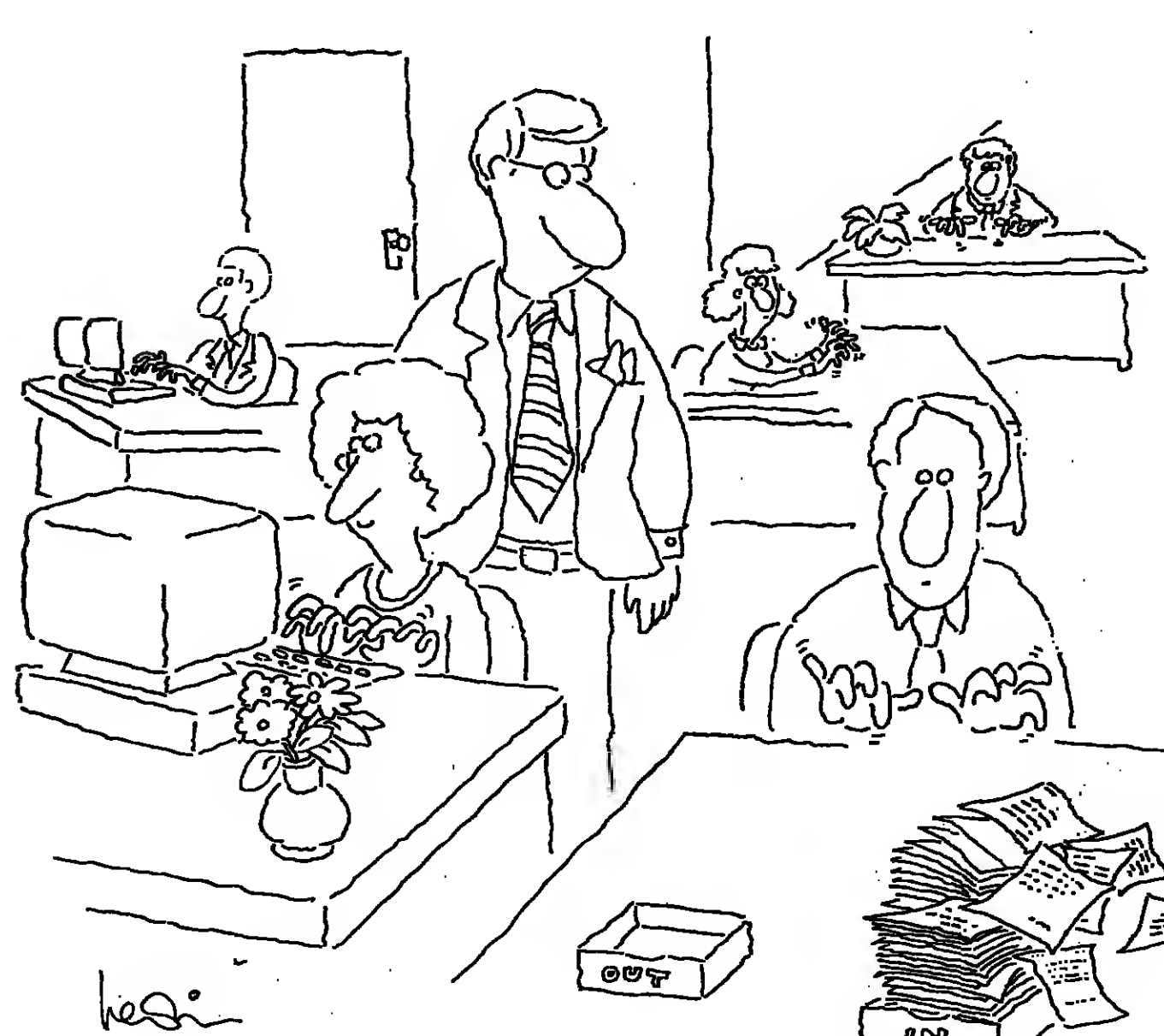
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Tuesday March 6 1984
Talks to start on computer parts levy
Financial Times Report

THE BRITISH Government's negotiations with the European Commission to reduce the 6 per cent European Community tariff on imported computer parts follows a report from the industry for the first time to the level applied to microcomputers.
The microcomputer industry has been concerned by a tariff on imported computer parts of 6 per cent while it has a 0 per cent on the microprocessors for building the machines.
Last November, the Economic Development Council wrote to Mr Kenneth Clarke, the Industry Minister, calling for a swift reduction of the tariff on microprocessors to 0 per cent to be followed two years later by a similar reduction on the tariff on computer parts.
The two-year pause was agreed by the EEC semiconductor industry to prepare for the liberalisation of imports. The EEC report and trade industry officials are to have discussions with the EEC.
A change in tariffs would be a unanimous agreement of the member states. British officials acknowledge that the earliest change would be the beginning of next year.

Thorn EMI wins £25m BR order
Thorn EMI Electronics has secured a £25m order from British Rail for computer-controlled ticket machines.
The order is the largest for the communications equipment company based in Woking.
It was won in the face of stiff competition from other suppliers and will create up to 1,000 jobs in Woking, where the firm has 1,000 people.
The company plans to build a new factory at Woking in the near future.

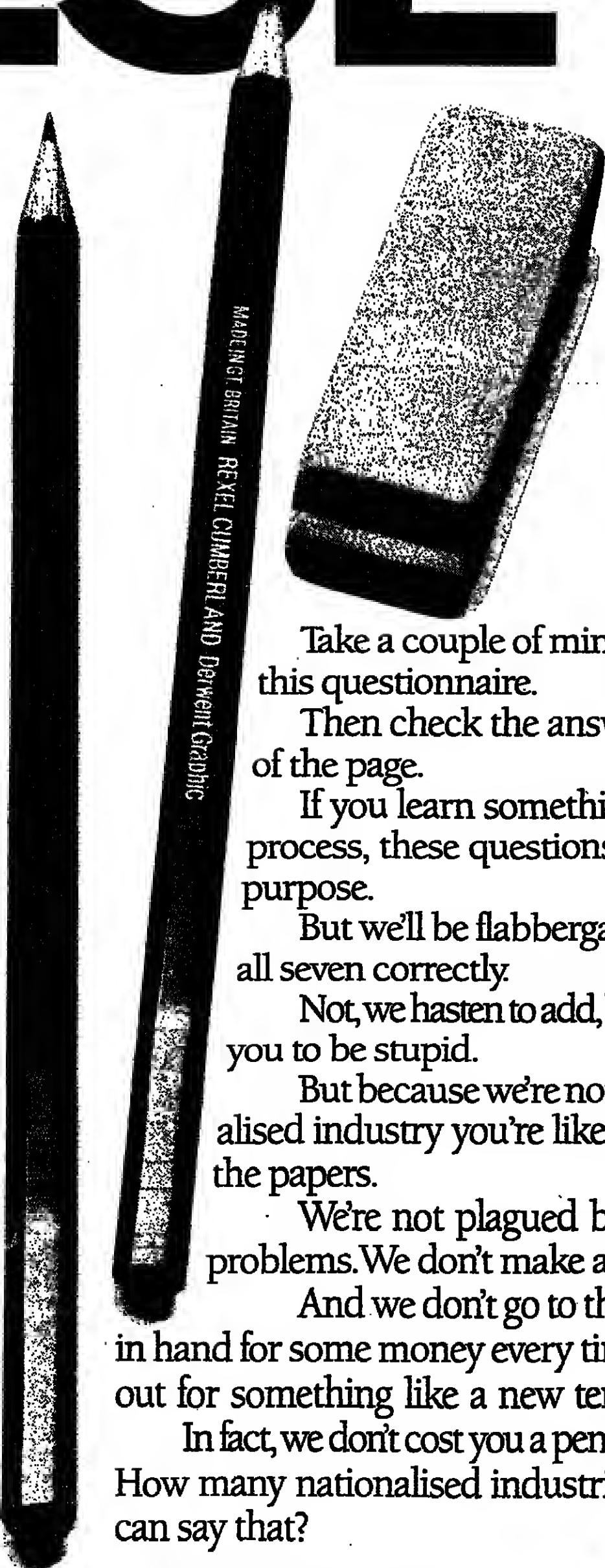
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1. DOVER IS BRITAIN'S BUSIEST PORT
True False
2. HEATHROW, GATWICK, STANSTED DON'T COST THE BRITISH TAXPAYER A PENNY
True False
3. HEATHROW HANDLES MORE INTERNATIONAL PASSENGERS THAN ANY OTHER AIRPORT
True False
4. LOS ANGELES IS THE WORLD'S BUSIEST INTERNATIONAL HELIPORT
True False
5. HEATHROW IS THIS COUNTRY'S LARGEST RETAILER OF PERFUME.
True False
6. THE WORLD'S 5TH LARGEST INTERNATIONAL AIRPORT IS GATWICK.
True False
7. ALL NATIONALISED INDUSTRIES RUN AT THE PUBLIC'S EXPENSE.
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Vertical text on the left margin including dates like 'March 6 1984' and various small advertisements.

APPOINTMENTS

Sketchley makes board changes

Sketchley has appointed Mr Peter Doble as director of group marketing worldwide. He was director marketing for the UK retail dry cleaning division...

COMPANY NOTICES

BAYER AKTIENGESELLSCHAFT RIGHTS OFFER 3 1/2 per cent Bond Loan of 1984/1994 (with Warrants attached giving the right to subscribe for shares of Bayer Aktiengesellschaft)

SOLVAY & Cie Societe Anonyme

Registered Office: 23, rue de France, Brussels. Shareholders are invited to attend the Extraordinary General Meeting which will be held on Friday 9th March 1984 at 10 a.m. at the Registered Office.

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FINANCIAL TIMES

PUBLISHED IN LONDON & FRANKFURT Head Office: The Financial Times Limited, One Cannon Street, London EC4A 3DF.

CONTRACTS

Edmund Nuttall wins over £6m

Heading the list of contracts awarded to EDMUND NUTTALL in February is one worth £6.0m for the Grampian Regional Council for the construction of headworks for a sea outfall to dispose of the sewage from the City of Aberdeen...

Obituary

ARAME Passively in hospital on February 29, 1984, aged 72 years. He was a member of the Royal Society and a Fellow of the Royal Society of Medicine...

T.C.H. INVESTMENTS N.V.

NOTICE IS HEREBY GIVEN to holders of the shares of T.C.H. Investments N.V. that an Annual General Meeting of Shareholders will be held on Thursday, 22nd March 1984 at 10.30 hours in the afternoon at the offices of the Company...

CLASSIFIED ADVERTISEMENT RATES

Table with columns for Per floo (min), Single column (min), and 3 lines (3 cols) (min). Rows include Commercial & Industrial Property, Residential Property, Business Investment, etc.

G.U.S. INTERNATIONAL N.V.

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London: Editorial Dept. Tel: 2296. Advertisement Dept. Tel: 2297. New York: Editorial Dept. Tel: 212-850-4000. Advertisement Dept. Tel: 212-850-4001.

LESSEN DESIGN & BUILD

has signed a £1.5m contract with W. & G. Instruments to build an office and factory complex in Plymouth. This will double the size of the existing plant to 4,000 sq ft.

AMA, New Malden-based mechanical and electrical services contractor, in the last quarter, has orders worth £5.29m. Largest has been placed by Wates Construction for refurbishment of air conditioning at 40 Basinghall Street, EC3, worth £2m.

Associated British Ports has awarded a contract for a container storage terminal at King's Lynn to BARNES CONSTRUCTION, Ipswich. The terminal will be built on an 8,000 sq metre site in the Bunting Dock at a cost, including equipment, of £400,000. It should be operational by the summer.

Financial Times

30, Cannon Street, EC4A 3DF

Large advertisement for Renault featuring a car and the slogan 'IMAGINATION UNLEASHED'. Text describes the Renault CADR (Computer Aided Design Robot) and its benefits for design and production.

Vertical text on the bottom margin including dates like 'March 6 1984' and various small advertisements.

THE ARTS

London and Durham/William Packer

Putting across the message

That Art must Communicate is, perhaps, the third favourite dictum of all those who know nothing about art, but know what they like: which is all very well as far as it goes, but does rather depend upon what it is that is thought to be communicated. The experience that is afforded by a work of art (as infinitely various as the experience of those who expose themselves to it, and necessarily ambiguous, unprecise, hard to pin down and certainly hard to convey, let alone explain), is one thing; the simple articulation of a thought, idea, principle or scheme, no matter how interesting or profound in itself, quite another. And for most people it would seem to be communication only of this second kind that is expected amenable of exploitation and resolution as it is.

The didactic and documentary exhibition will naturally tend to confirm this emphasis, but not always, as two current exercises clearly show in their different ways. One is "Morris Today," an exhibition at the ICA to celebrate its subject's 150th anniversary (until April 28), is a worthy and even admirable effort, and characteristically maddening and engaging by turns. Morris was no poet, though he tried so hard and at such inordinate length, and no painter, but he was a designer of genius, and an interesting man besides, full of ideas, high-minded, sentimental, utopian, for the most part just a shade impractical. He was indeed the perfect proto-socialist, and it can be no surprise that he has become one of the movement's most mythic hero figures, a kind of lay saint to whose shrine, or exhibition, the faithful must make their way if they are to be taken into the present state of the world.

Given the present state of Britain: polluted, contentious, ill-educated, ignorant of the past and uncertain of the future, a condition which has been worked towards steadily over the 90 years or so since Morris's death, it is hard to see how any political party can claim him for their own, how all cannot take the rebuke of all his hopes. This exhibition attempts to draw all their folklores and inconsistencies, sometimes abuses them, sometimes inflates them. But it is not an exhibition about Art as

England; and yet through it all runs an intriguing implied rebuke of our modern attitudes where seen in the light of Morris's high-principled and passionate ideal. He, so well placed in his personal circumstances to theorise upon what was best for everyone else, was blessed nevertheless with a bottom of good sense when, through his own company, he came to put his ideas into the practical test. He may have come round to a dislike and distrust of the fine arts — for he was in a sense a failed and thus frustrated artist himself — so narrow and special in their natural appeal, seeing rather in the crafts the way to the hearts of the art-starved masses; but even so he knew that the kind of craftsmanship he himself admired, commissioned and purveyed would only be accessible to the comparative few, an elite maybe, with the discrimination to recognise its quality, and money enough to pay for it. The labourer is worthy of his hire; and Morris was clearly not prepared to exploit his workmen for a principle. He set them up in decent workshops, treated them individually as fellow-artists in their way, and negotiated with them their own conditions of service and rates for the particular job: no collective bargaining, closed shop, demarcation, over-manning, false equality but rather the essential dignity of the individual being treated as his work.

Morris was a romantic visionary who dreamed of the happy state in which man worked peacefully, creatively and sufficiently in harmony with nature and at one with his own educated, civilised potential. Given the present state of Britain: polluted, contentious, ill-educated, ignorant of the past and uncertain of the future, a condition which has been worked towards steadily over the 90 years or so since Morris's death, it is hard to see how any political party can claim him for their own, how all cannot take the rebuke of all his hopes. This exhibition attempts to draw all their folklores and inconsistencies, sometimes abuses them, sometimes inflates them. But it is not an exhibition about Art as

such, for superficially if not instinctively (as his actual practice of the crafts suggests) Morris embraced the heresy of the elitist critique of Art, which is potent, wrong-headed and damaging still: it is an exhibition of ideas. A didactic exhibition about Art, on the other hand, is just opened at the Durham Light Infantry Museum, in Durham (until April 8, and then on an extended provincial tour arranged by the Arts Council, lasting for rather more than a year), and it is a model of its kind. "Working with Colour" takes as its material some recent paintings by Bridget Riley and their preparatory studies, along with a handful of earlier work by way of introduction, and treats the subject she is doing clearly and exactly. For Miss Riley's paintings, in which long ago the dramatic optical frisson of zigs and zags in black and white was abandoned for the subtler range of colour, resolved these many years in apparently the very simplest terms — regular, immaculate stripes moderating a close range of colours across the canvas — might seem impenetrably obvious, simple and thus difficult, their very appreciation surely elitist, as it were, if not actually perverse.

But what she does, with the help of Robert Cumming and his excellent booklet-cum-catalogue to the exhibition, is to take the interested visitor gently by the hand, and to lead him from piece to piece, explaining what she is doing and exactly what she is trying to do, as they go. It is all done not in terms of metaphysics or sensibility, but of practical cause and effect, clearly and affectively. The annotations given upon the catalogue entries are as useful as they are characteristic of the whole exercise: we stand before two studies hung side by side, that do look remarkably alike, and these we read: "These two studies each give off a different effect of light: in one the colours are intensified and reinforced, and in the other they cancel and diminish one another, producing a pink silvery grey result. It should be noticed that the palette is identical in both studies, in fact there are exactly



Bridget Riley in her studio

the same number of each coloured band." We look again, and can see exactly what she meant. And so, by degrees, our perception of the works, as they really are, is sharpened, and with that acuity comes a corresponding awareness of the nature of our own personal response, and thus our experience of the work; and so, curiously, unbidden, the imagination comes insistently into play, as we begin to see, and feel, just how the larger paintings, in their final state, have achieved their peculiar, definitive resolution. Here, for example, a black sings out,

activating the space and generating light; there, in its absence, the light closes in, less vibrant perhaps but more atmospheric — and all is achieved within the same particular group of colours. In Cumming's words: "The colour and light which are given off are controlled but never constant. Light is not neutral; daylight, for example, is constantly changing and plays with endless subtlety on the emotions and imagination. Similarly these works, with their remarkable ability to generate light of compressible subtlety, should be allowed to spark and fuel an imaginative response..."

Architects in the Inigo Jones mould

The gulf between the various professions and trades who are concerned in the design and construction of a building can yaw alarmingly wide — and ever more so than between architect and contractor. When the small, City-based architectural practice, Hodges and Haxworth, decided to take on one of the packets of land in the St Bartholomew's Conservation Area that the City Corporation was releasing, on 100-year building leases, their intention was to build their own office and use the rest of the development for a restaurant, one or two flats and, possibly, extra lettable office space. The City stipulated the cost of the building, and this in fact proved to be less than expected.

Intellectual adventurer and inspired designer are equally well. The linking of the stages of planning and construction management as the architect's responsibility shifts the contractual risk — the client, in this case no problem, since they were one and the same. In fact the practice has also acted on the same basis for local clients who accepted the risks. The site was a typical City office building, by Middle Street, East Passage and Kinghorn Street, it consisted of a

upon a charnel house, a reminder of St Bartholomew's Great across the road. The groundwork which this involved was to be very complex, involving much extra time, and money. Further adjustments involved fire regulations. The extent of glazed walling area constituted a fire risk to buildings opposite and therefore the top storey had to present a high proportion of solid masonry. In fact, this makes the flat a much more enclosed and usable

to an awkwardly tight corner site. Since the Smithfield area is a Conservation Area amenity groups were consulted. Surrounding buildings indicated that a marked base, middle and upper region of the elevation be emphasised and the rather utilitarian nature of most of the surrounding buildings, some of which are white tiled, suggested that a crisp, functional, low building — predominantly white, grey and blue — would be perfectly compatible on the site.

Studio-type spaces — very much the ideal working environment for architects and hard to find in a standard conversion. Some screening will be added to counteract a problem of glare. Hodges and Haxworth do not underplay the difficulties of managing the contract themselves. Delays have added to the costs, but even then the saving is, they estimate, around 20 per cent: the building cost £150,000 plus inflation over the two-year construction period. On a greenfield site many of the problems would have never occurred.

Gillian Darley reports on a firm of City architects who designed and built their new offices

The advantages of managing their own contract, buying materials and labour, were quality control, financial savings, and a degree of satisfaction from confronting the building process which, today, is moving further and further from the architect's training and experience. As they pressed on with the scheme, Martya Haxworth took cheer from remembering the scribbled notes that Inigo Jones made as he visited his buildings on site, revealing him as an eminently practical man, his hands well dirtied in the building process, as well as the

narrow terraced house which could be immediately converted to provide services and circulation, and the adjacent corner site on which a single-storey building stood — the remnant of, unbelievably, five previous houses. It did not take long for the surprises to emerge — most of them unpleasant. After bomb damage, the then City Surveyor had neglected to ensure Ancient Lights, and the belated establishment of these involved considerable changes to the roof line, and the loss of a full storey (the ground-floor restaurant). The site turned out to stand

domestic space — though it gives the building a slightly schizophrenic lurch from its sheer, glazed ground and first floors to its terraced "cottage" on top. Hodges and Haxworth's building is, in design terms, very much the outcome of a number of "hidden" pressures. The stepped roof line to give light to the adjacent buildings, the juggling of glazing and different heights of the building and the actual street line of the building with its chamfered corners to give views of the church and the passage-way to Long Lane are all responses

In other respects the building has been designed to be as flexible as possible. It may look very different in 10 years, for the fenestration system — a package, translucent and transparent glass panels — is designed to be interchangeable, deep planting troughs and overhead grids around the upper terraces will smother the building with greenery, and internally, the steel mullions can be used to fix security grills, plant wires or other additions. Since the first floor is a mezzanine the full window height can be utilised. Office areas are open.

Nevertheless, with the practice's strong local connections (they have worked in the area for 10 years and consider themselves a kind of "CIP service") this was where they wanted to build. The intricacy and pattern of the City around here was both constraining and stimulating. Yet the range of neo-Victorian private houses around the site does beg the question as to what, exactly, the planners are aiming at — is this aesthetic control or the design of market forces? The recent demise of Little Britain was a reminder that the small-scale and complex grain of this part of London is an endangered species; a building like Hodges and Haxworth's demonstrates the virtues of care and individuality in design and refreshes the scene.

Music Projects/Riverside Studios

Max Loppert

The current Music Projects/London series of contemporary music concerts at the Riverside Studios on irregular Sunday afternoons is proving to be one of the most distinctive of its kind for some while. "Bold originals" might have provided the theme of the whole series; in the case of the latest concert, last weekend, "fearless complexity" could perhaps be taken as the qualifying subtitle.

For the composers exhibited on this occasion, Iannis Xenakis, Michael Finnissy, and Elliott Carter, however little else they may have in common, were shown by three works of the mid-1970s to insist on a bold freedom of action, without concession to listeners' discomforts. In exploring complex structural schemes and intricately worked textures, Xenakis' *Epeí*, whirling out at the start in increasingly fantastic brass patterns above double bass and later grouping in new formations with Varese-like tenacity of purpose, was perhaps the least awkward of the three to grasp, for one sensed little of its musical substance beneath the undeniable excitement of its surface.

Under Richard Barnes' lucid and unemphatic guidance, the sextet of players gave an admirably clear account of those excitements. They brought no less coolness and confidence to Finnissy's Third Piano Concerto, whose fantastically elaborate solo part the composer himself assumed with (presumably) incomparable skill. The mannered, furious volleys at every part of the keyboard answered or subverted by a different instrumental texture, is typically Calumbashed Finnissy: I felt, as I usually do in any encounter with his music, that he is a composer on to something stirring and significant even when I cannot grasp what that something might be.

Via Nova Quartet/Wigmore Hall

David Murray

The French Via Nova Quartet are rare visitors and welcome. Their Saturday programme included the Ravel quartet, presumably because it's expected of them; Coussou's single, post-war quartet op. 95 (with its Scherzo completed by D'Indy; the finale sketches were unworkably sketchy), presumably because they were interested; and the second Rasmusovky Quartet by Coussou, op. 89 no. 2, which plainly excited their collective imagination.

The Via Nova lavish full, refined tone — even fulsome — on their music, vibrant and forward. Their leader Jean Moullere positively resists lifting his bow from the strings: it was curious to bear the sharp silences in the second "Rasmusovky" reduced to so little, even in synopsated tunes where the downbeat itself is a sound.

In Chausson's exuberant homophony, where the four voices have to carry rich post-Wagnerian textures, one wanted more airy relief: until the scherzo, all that fraught opposition came near to being oppressive. It is a great pity that his finale didn't get far enough to permit a speculative completion of Chausson's unfinished work in the Franck tradition. It's reasonable to assume that it would have drawn the threads together with exciting conviction.

Lucy Shelton/Wigmore Hall

David Murray

Miss Shelton is a young American soprano who comes to us with most promising credentials, including two Naumburg Awards (first as member of a trio, then as a soloist). On Friday she appeared with her excellent accompanist Lambert Orkis, one of those rare birds whose musicianship isn't discouraged by a secondary role, and with a bright programme: the Dvorak *Gypsy Songs* before a Schubert group that collected Thea King's Clarinet for The Shepherd on the Rock, and the Messiaen cycle *Poèmes pour Mi*, and Ives. The half-dozen Ives songs included, charmingly, his own setting of the translated lyric of the most famous *Gypsy Song*, "Songs My Mother Taught Me."

If I were laying bets on where Miss Shelton will go, I'd wait. She is a strong, individual musical character with an interesting instrument, used most confidently with English (well, American) words. Her careful Czech in the *Gypsy Songs* and her neutral German in Schubert weren't hindrances, but neither were they used to any telling effect. Her higher register, obviously cultivated, is secure and must carry well in bigger halls; in the Wigmore one was aware of a dearth of real legato, with her clear grasp of musical sense suggested by one-by-note emphasis on a long note, a little swell-and-recede event on its own.

her special potential much better. In the all-but-instrumental lines of the *Poèmes pour Mi*, her dynamic shaping and boldness were splendid — and they accommodated Messiaen's fervid religious overlay very well. (Mr Orkis was a scrupulous and vivid partner). In the Ives group the first City Ballet address was a tonic — and one began to notice how personal and pungent Miss Shelton's lower register is, though evidently less worked over than her upper range. I don't pretend to any technical expertise, but maybe it's that what we have here is a very intelligent, appealing mezzo with a useful upper extension? In any case her development will be worth following.

Daisy pulls it off/Globe

Antony Thorncroft

This award winning spoof of the Angela Brazil school of girlie fiction, to stand more than a year at the Globe with a new cast. In the event nothing has changed, the newcomers assuming the characters and idiosyncracies of their foresters with barely a falter.

This was probably wise. Daisy pulls it off: it is a deserved success because it plays it straight, with no flicker of a superior smirk, nor pause for a knowing laugh. It thus remains affectionate in its parody and the audience likes the characters, and because it plays it straight, the unbelievable twists of this quintessential school girls yarn.

not yet as relaxed and confident as the originals, but the script is so good, it stands more than a year at the Globe with a new cast. In the event nothing has changed, the newcomers assuming the characters and idiosyncracies of their foresters with barely a falter.

Arts Guide

March 2-8

Opera and Ballet

LONDON
Royal Opera, Covent Garden: Jon Vickers' title role performance in Peter Grimes is one of the glories of the contemporary operatic stage. He returns to the celebrated Covent Garden production in company with a conductor new to the opera, Bernard Haitink. Final performance of the successful *Robbers* revival, conducted by John Mauceri, (24/10/84).
English National Opera, Coliseum: The new production of *The Master-singers* is a curate's egg, with Gwynne Howell's Sachs and Alan Ogie's Beckmesser to be counted among its attributes. The revival of *The Barber of Seville* is notable for Ann Murray's Rosina and Keith Lewis' Almaviva, both new to London.

PARIS
Maurice Bejart and the XXth Century Ballet: *Messe Pour Le Temps Futur* expressing the anxiety, hope and fascination of the future. Palais des Congrès (28/3/84).
Spectacle Collège d'Arts et de musique by Richard Strauss, Arnold Schoenberg, Edouard de Puy conducted by Michael Beller with choreography by George Balanchine, Eric Taylor and two Crammer respectively at the Opera Comique-Sam Fovart (28/3/84).
Verdi's *Jerusalem* conducted by Donato Renzetti in a new production by Jean-Marie Simon, with Cedric Gosselin as a splendid Habbakuk, Veronique Luchetti in the role of Gaston and Alain Fondary as the Count of Toulouse. The Paris Opera (7/2/84).

WEST GERMANY
Paris Opera Ballet School performs to the music of Ravel, Lollo, Rouseel. Choreography by George Balanchine, Avenue at the Théâtre des Champs Elysees (23/4/77).
WEST GERMANY
Berlin, Deutsche Oper: Falstaff, sung in Italian, brings together Pilar Leengar and Ingvar Wixell. Don Pasquale is again added to the programme with Costanza Cucorao and Rüdiger Wehner. Der Trovatore is conducted by Herbert von Karajan. Further performances are Die Leistungen Weiber von Windsor and Zoroaster's rarely played *Die Soldaten*, produced by controversial Hans Neuenfels.
Hamburg, Staatoper: To commemorate Wagner's 100th anniversary Die Meistersinger von Nürnberg premiering this week with stars Renze Kollo, Kurt Moll, Hans Sotin and Beatrix Niehoff. It is produced by Herbert von Karajan. Also offered Der Fliegende Holländer, perfectly cast with Theo Adam in the title role and Lisbeth Balesar as Senta. Wozzeck convinces thanks to Anja Silja, brilliant as Marie. Arabella closes the week.
Frankfurt, Opera: premiering this week "Schwanensee", a ballerina-premiere, choreographed by the late John Cranko, danced to music by Lucia Tchaikovsky. Soloists are Lucia Isarung and Barry Ingham.
Munich, Bayerische Staatsoper: There was much acclaim for Idomeneo with Peter Schreier in the title role. Die Fledermaus features Lucie

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Measurement of Time/Brussels
Rob van Mesdag
Not a single aspect of the measurement of time throughout the ages has been overlooked at this exhibition at the Société Générale de Banque in Brussels.
Thanks to the long existence in Belgium of instrument makers of high calibre, and to the energy of collectors such as Henri Michel and Max Elskamp, the organisers have been able to present the fullest and most detailed picture of the subject. The exhibition runs until April 7.
It was primarily for the hours of daylight that man wanted to create some system of measurement. The Egyptians, some 16 centuries before Christ, devised the clepsidra, a small tank through the bottom of which water would drain over a specific period. The Chinese measured the time it took a wick to burn away. During the Middle Ages Europeans used candles with graduations, or measured the oil level in lamps. The hour-glass was first mentioned in 1380.
The movements of the sun and heavenly bodies were also used to measure time. The exhibition contains examples of the earliest and simplest sundials. Some are horizontal; others are vertical, such as those on the walls of old buildings. There are also equinoctial rings, spheres such as the armillary spheres based on the theories of Ptolemy and Copernicus.
Nuremberg and Augsburg in Germany were centres for the manufacture of sundials. Among the hundred or so on display are equinoctial sundials made by Johann Wilbrandt and Johann Martin from Augsburg and dumpy dials — their two surfaces forming a rect-

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books

FOR THE BUSINESS MAN

UK INDUSTRY

Slow adjustment to the Community

Economies of scale, competitiveness and trade patterns within the European Community
by Nicholas Owen. Oxford University Press, 198 pages, £20.00.

THE UK's membership of the European Community has not brought the industrial benefits which were hoped for at the time of accession. In this book, Nicholas Owen argues that the Community has indeed conferred considerable benefits on member countries through the stimulus to cost re-

duction through economies of scale. In three detailed case studies he shows how Italian motor manufacturers, French carmakers and German truckmakers were able to increase volume and reduce costs through exports to other members of the Community forcing their rivals to rationalise and adjust in order to survive.

He suggests that British companies, in making their plans for Community membership in the early 1970s, neglected the importance of economies of scale in manufacturing and put too much stress on acquisition; plant size was what mattered, not business size. It is true that the UK joined at a time when economic con-

ditions in the Community were about to deteriorate. Moreover, continental producers had already adjusted to membership; strong national champions had emerged in several sectors.

Weak British industries such as cars and steel quickly felt the impact of membership, while some industries of such great things were expected, such as trucks, made little headway. British managements had not sufficiently grasped the significance of economies of scale nor planned how to achieve them.

At least pension fund trustees are not short these days, of figures by which to judge the performance of the investments for which they are ultimately responsible. Modern performance measurement services monitor not just overall results, but also apportion the praise or blame between various strategic (sectoral, or market timing) decisions and tactical (or individual security) judgments.

All too often, however, figures which were intended to help the trustee end up as another complicated play by the professionals to bamboozle him.

Now two British actuaries have produced a book to help guide trustees and other non-professionals through the portfolio measurement jungle. It is, they say, relatively popular in the City and is well received by advisers who are human, even

if they sometimes prove to be fallible.

There is plenty of good basic stuff in this book, time weighted returns and comparative performance studies. There are also some difficult sections (even if most of the algebra is confined to the appendices) and the authors generally seem to

find it hard to pitch their writing at the right level—the book is perhaps too technical for the average trustee, and too elementary as a textbook for professionals.

Imaginary
The inclusion of Mr John Brew's classic 1970 article on an imaginary trustee meeting (at which there is, hested, but indecisive, discussion on which of six investment advisers have really performed best) lives the book up but only serves to suggest how a lighter approach might have been more successful elsewhere.

What is mainly lacking, perhaps, is a willingness to present the problems in the way that trustees come up against them. For instance, there is a need for advice on the way that different investment advisers subtly manipulate performance data when they give presentations to prospective clients.

There should be a more methodical analysis of how performance reports are presented. But the basic material is here, for the trustee who is willing to persevere.

BARRY RILEY

Helpful

The industry studies suggest that economic integration is a slow process, requiring 15-20 years to show measurable benefits and perhaps 40-50 years for completion. The author is hopeful that given economic policies which favour growth and structural change, that Britain can successfully adjust to membership and secure benefits of the same order as those which the original members obtained from their first 20 years in the Community.

The important message of the book is that economists and even the Commission itself have greatly underestimated the benefits of internal trade creation which resulted from the formation of the Community.

The contributions to wider consumer choice and more efficient use of resources have been under-sold, partly because of their gradual and diffused nature, partly because the spade-work is unglamorous and bureaucratic.

There is substantial scope for increases in productivity and real incomes, Mr Owen believes, if the process of integration is allowed to proceed. The momentum is unlikely to be restored unless there is a clearer understanding of the connection between the efficient functioning of the Community's markets and the achievement of greater prosperity for its citizens. This book makes a valuable contribution to that understanding.

GEOFFREY OWEN

BUSINESS EXERCISES

Keeping fit for work

Super-Fit for Business
by Graham Price and Gerry Richards. Scope Books, £8.50, 218 pages.

In Super-Fit for Business, Graham Price and Gerry Richards have written what may be destined to become the standard text on this very important subject.

In so doing they have welded an immense bank of experience and expertise to an imaginative yet simplistic presentation which will appeal to everyone from the absolute duffer to the devoted marathon runner although it is aimed primarily at the business man or woman, there is something for everyone, regardless of age.

The book starts off with a short, concise analysis of the main causal factors of lack of fitness and goes on to highlight the signs and symptoms which most business men and women have experienced at one time or another. There then logically follows a "ready reckoner" or fitness assessment, so enabling the reader to assess easily and sensibly the degree of the fitness problem within the context of an individual work environment.

Having identified the problem, and before embarking on a most detailed yet understandable programme of graded exercises, there is a most important chapter on the need to approach exercise with caution, to know one's limitations and to recognise the danger signals of excessive demands on the system.

To supplement the fitness programme there are many splendid illustrations. Indeed, every exercise is so clearly described that no one should have any difficulty in deciding what is or is not possible for them at any particular stage.

Throughout, there is the underlying theme of slow, steady, sensible progression to an appropriate fitness level. I like particularly the exhortation to companies to provide facilities for staff to keep fit during lunch time or after work, the argument being that this not only keeps people fitter but improves morale, loyalty and production.

There is also an excellent list of equipment for use in the home or in the gym, and the names and addresses of several sports associations.

At the back there are some seven appendices which touch on everything from diet to sports injuries, preventive medicine and first aid. At the very end there is a glossary of everyday terms, which most of us thought we knew.

All in all, this is a book to stimulate and rekindle the desire, albeit latent, to achieve a measure of fitness.

(Dr) ALAN McWAN

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A mass of relevant information has been sifted in preparing this volume in order to provide a quick and reliable means of understanding the complex realities of the social and labour scene in the world. Specialised studies give the most significant elements in order to produce an objective survey of social and labour questions in which the salient facts and most perceptive commentaries are presented. This volume covers the employment problem; trends and problems of income and wages; social security in industrialised countries; and the impact of technology on employment, working conditions and industrial relations.
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AID FOR TRUSTEES

Guided tour to the portfolio performance jungle

The Measurement of Portfolio Performance
by Clifford Hyams and John Mulligan. Kluwer Publishing, 224 pages, £15

IS AN investment manager only as good as his next stock selection? Or is there something about his style or rapport with his client that makes it sensible for there to be a long-term relationship?

There have been a number of attempts to replace human investment decisions with electronic ones, justified by theories about the efficiency of stock markets, whereby investors can only pick winners by luck. Certainly, half the managers are going to produce below average performance in any particular period, but those responsible for running pension schemes—worth more than £100bn in the UK today—seem to prefer advisers who are human, even

Capital Advice

How to Raise Capital
by Gregory I Kravitz and others. Dow Jones/Irwin, 1818 Ridge Road, Homewood, Illinois 60430; 182 pages, \$19.95.

THE days when you just scribbled down a few notes on the back of an envelope are well and truly over. Raising money for a new or expanding business is fast becoming an obstacle course in its own right with venture capitalists (particularly) and bank managers (increasingly) eager to acquire a stream of information from the height of your ambition to the width of your big toe.

That, at any rate, is the impression gained from the American authors of *How To Raise Capital*, a guide to writing a business plan which devotes more than 80 of its 182 pages to questions companies seeking finance will need to consider.

Working tool
Written in the form of a detailed questionnaire, the book is a working tool designed to lead the budding businessman through the process of planning and analysis, with each point explained from the investor's perspective and technical terms (some of them needless jargon) spelt out for financial beginners.

Two sample business plans—one for a medium-sized heating and air conditioning equipment supplier, the other for a service retail computer stores—are included as illustrations. With hundreds of propositions pouring across the desks of European venture capitalists—notably in the UK from entrepreneurs with an eye on money raised under the Business Expansion Scheme—the claim that "without a well-written and well-documented plan the individual selling capital has virtually no chance of raising money" rings just as true this side of the Atlantic as in the U.S.

Admittedly some of the information required will seem superfluous to any "seat of the pants" manager—it is hard to believe that many venture capital businesses are always as rigorous—but the point is that

Capital Advice

How to complete the obstacle course

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by Gregory I Kravitz and others. Dow Jones/Irwin, 1818 Ridge Road, Homewood, Illinois 60430; 182 pages, \$19.95.

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FINANCIAL TIMES

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Tuesday March 6 1984

Moscow's time for reform

NOBODY could reasonably be expected to sit up late waiting for the results of the Supreme Soviet elections. For the reformer Mr Konstantin Chernenko, the new Soviet leader, received over 99 per cent of the votes cast, and so did all the other candidates.

New generation

All the more reason, the Soviet leaders must be telling themselves, for continuing the cautious wait-and-see policies towards the West, which have been confirmed in the recent election speeches made by Soviet leaders.

The pattern which has emerged is that of a collective leadership headed by a group of very experienced men who see their main priorities as grooming a new generation of future leaders, pushing ahead with a series of limited economic reforms and waiting to see whether Western leaders are serious enough about better East-West relations to offer tangible concessions on arms control and related issues.

This may not be a very exciting conclusion, but it is reassuring in its way. For the second time in 15 months the Soviet system has shown itself capable of handling an orderly succession. Mr Andropov's death remains in charge of foreign policy and has repeated that the Soviet Union will only return to the Geneva intermediate nuclear force (INF) talks if Nato withdraws its new U.S. missiles.

Marshall Dmitri Ustinov has pledged to maintain the military strength and preparedness of the Soviet forces. Mr Chernenko has said the economic reforms will continue and implied that domestic policies are his main areas of competence. Barring unpredictable developments beyond Soviet control the Moscow side of the great power contest is stable. Foreign policy initiatives are unlikely before the U.S. elections. It could be the ideal time for Soviet leaders to turn their attention inwards

towards the complex tasks awaiting them at home. This is what appears to be happening. The key levers of economic power have been turned over to younger men. Mr Mikhail Gorbachev, 52, who seems to be the main rising star, has become the economic overlord in the Politburo and the party central committee.

Responsibility for the military-industrial complex is in the hands of former Leningrad party boss Grigori Ramanov, 61. The former Siberian industrial manager Vladimir Dolzikh, 60, is charged with co-ordinating and developing the vital fuel and power complex—including oil, gas and nuclear power.

The limited "economic experiment" introduced on January 1 which brings flexible management methods and payment by results into two all-Soviet and three regional industrial ministries is to be extended into other areas, including service industries.

Mr Chernenko and other leaders appear to agree that the let Mr Andropov's drive for greater labour discipline will continue and that incentives will be provided for those who work harder and more efficiently. They are trying to drive home the message that socialism Soviet-style is not about "false egalitarianism" but about efficiency.

Higher priority

Sceptics have seen all this before. Previous attempts at economic reform have foundered beneath the weight of bureaucracy and inertia. What is new is the awareness that Soviet raw materials are now more difficult to exploit and that the country risks falling further behind technologically, especially in the military sector. For this reason it is not only economic specialists but the military and top party officials who are now pressing for change.

It would be disappointing, to say the least, if the only result to emerge from economic reform were to be a strengthening of the Soviet military. The best way for the Soviet Union in becoming more prosperous and comfortable with itself would be to reduce the military burden. A Soviet Union which puts a higher priority on solving its internal economic problems is likely to be a more stable partner on the international scene.

A policy for the environment

NOW THAT western nations have cleaned up some of their worst pollution black spots, they should be doing more in plan ahead for potential pollution problems. That is the message of the latest report from Britain's standing Royal Commission on Environmental Pollution.

The commission finds that, while in some respects the environment has been improved dramatically by control measures, a demand has been created which must be fulfilled. In some cases—agriculture is one—the activity has barely been touched by the trend. But the commission also recognises that pollution can be a more complex issue than campaigners acknowledge: it is "one thread in the tangled web of inter-connections that is modern society and one which cannot be neatly pulled out, leaving the rest of the pattern undisturbed."

Key features

The commission has already won government support for one guiding principle for a cost-effective policy of pollution abatement: this is the Best Practical Environmental Option (BPEO), which advocates spreading the problem in such a way as to minimise harm. But the commission believes that BPEO needs the support of a second guiding principle if it is to work in practice and maintain pressure to improve the environment. This is the principle of "anticipation and continuity". It is the guiding principle behind the Government's decision last year to phase out lead in petrol, not instantly because of any dramatic evidence of harm, but gradually because society has recognised that it should—and could—be done eventually.

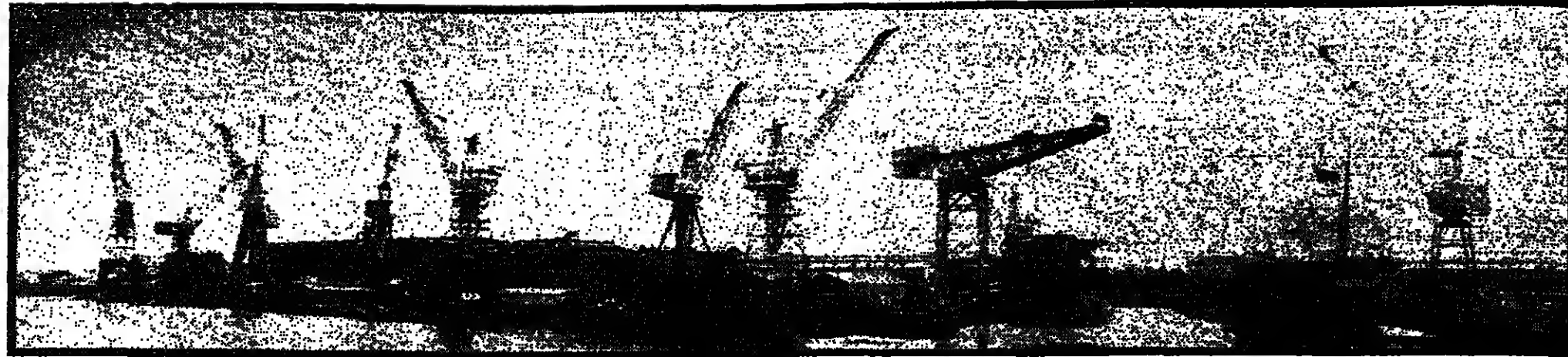
The time has come, the commission believes, to do something similar about straw-burning by farmers. Agriculture, in its view, is an activity where "we cannot discern clear evidence of the general trend to reduction of pollution." Last summer's special climatic conditions heightened one problem of which the public previously had been over-tolerant.

The commission proposes a ban on straw-burning, introduced gradually but to take effect five years hence. Once such a target date has been fixed, there will be real incentive to find alternative ways of disposing of the waste as profitably as possible for everyone concerned. Until such a target is fixed, no one is motivated to pursue such alternatives as using the straw as a fuel, an animal feed, or a soil conditioner—all technically possible, it seems.

BET is a logical and sensible principle which can be turned to national advantage by pointing manufacturing industry in directions where innovation is needed. Government itself, by judicious application of the principle to black spots, can help industry to achieve an international lead in providing remedies.

On the controversial subject of acid rain, where the UK has just come under strong attack from environment ministers in the Nordic countries, the commission takes a cautious stance. It accepts that the case against the Central Electricity Generating Board, the UK's biggest single source of atmospheric sulphur, is far from proven and needs a reassessment. But that is not an excuse for the CEGB to do nothing. At the very least the Board should move ahead with pilot studies already have been done. The commission picks out electronics and bio-technology as two technologically advanced activities with potential for polluting effects and calls for more research now. There have been many cases in the past where industry has reacted too late to environmental problems and, like asbestos producers, has paid a heavy price.

FROM SHIPS TO CHIPS



The old and the new: Govan shipyard on the Clyde (above) and the Rodime electronics plant at Glenrothes (below).

Scotland: a painful rebirth

By Richard Lambert

CORRODING rust bowl or silicon glen? News that National Semiconductor plans to build a £100m production centre for silicon wafers at Greenock on the Clyde emphasises the two contrasting faces of Scotland.

Greenock is dominated by the long empty wharves of Scott Lithgow's offshore construction yards, the fate of which—along with hundreds of jobs—still hangs in the balance. But it is also where IBM makes all its personal computers for Western Europe, and the site of an existing National Semiconductor plant.

Greenock's recent development is a perfect illustration of the enormous industrial and regional shifts which are changing the face of Scotland. These do not show up in the overall economic statistics. In terms of output and unemployment, Scotland fared better than the rest of the UK in the early stages of the recession, thanks to the resilience of the oil-related industries and the long production cycle of its important capital goods sector.

That trend changed for the worse a year or so ago, when buoyant domestic demand across the UK boosted production of consumer and intermediate goods—in which Scotland is weak—and the oil industry slipped temporarily into lower gear.

These bland statistics mask some dramatic changes. The offshore oil and gas industry today directly supports around 60,000 Scottish jobs, with a further 40,000 in partly related activities. But despite the growth of this sector, total employment in the country's manufacturing industry has fallen by well over 100,000 since 1979 to around 430,000 today.

And, while North-East Scotland has flourished in the oil boom, more than 100,000 manufacturing jobs have been lost in the Strathclyde region on the west, the home of traditional industries such as shipbuilding, marine engineering and textiles.

The shake-out is not over yet. Hundreds more workers at Scott Lithgow seem bound to lose their jobs, whatever happens to the yard as a whole. The fabrication sheds at Govan shipyard, which has rebuilt a reputation for efficiency in recent years, are deserted and the yard is in serious trouble but for a £30m order which came just over a week ago from the Central Electricity Generating Board.

Out at the Terex factory,

ranked earth-moving vehicles clutter the car parks: General Motors has just bought the business back from the receiver, and is now deciding its future. Further down the road, employees at the Bathgate road plant wait nervously in hear for BL's verdict on their operation.

The Ravenscraig steelworks has won a reprieve, but its managers admit that they are making the wrong product in the wrong place. Thousands of Scottish coal-miners face an increasingly insecure future as the seams become even harder to work and the local market contracts.

According to a recent calculation by Mr Donald Dewar, the shadow Scottish Secretary, the country's endangered industries—mining and quarrying, metal manufacturing and shipbuilding—still provide as many as 65,000 jobs.

Yet although this number is certain to fall further, there is little doubt that the worst is over. The bloodletting of the past few years has left Scotland's economy at least as well balanced in terms of the mix of its manufacturing industries and the size of its service sector as most other UK regional economies. The big question now is whether the newer industries which are emerging will be capable of taking root and developing lasting wealth.

The precedent of Scotland has been a graveyard for factories which were meant to bring new industry to the region—such as the Linwood car plant, the Inver-gordon smelter, the Fort William pulp mill and the Good-year tyre factory.

It has been given a disproportionate share of regional aid—a quarter or more of the national cake for a region with less than a tenth of the population—but it has too often attracted only branch factories which, like Honeywell in Lanarkshire or NCR in Dundee, were to prove very vulnerable to technological or market change.

Scotland's two best hopes in the manufacturing sector now lie in oil-related activities and in electronics, which employs nearly 40,000 workers. Both have yet to show that they can develop real staying power.

On the oil side, the UK share of offshore supply contracts has risen from 40 per cent in 1974 to 70 per cent or more today. But the UK's involvement has remained low in areas requiring specialist facilities and know-how, such as exploration drilling or pipelaying. Most of the design engineering and project

management has been handled by UK subsidiaries of Brown and Root and of McDermott, and there is a large degree of foreign ownership in the yard industry.



Rodime Taylor

In an attempt to develop domestic skills, technology clauses were introduced into the licensing last year. These were aimed at persuading oil companies to involve UK research organisations in their new projects. A similar type of arm-twisting is under way in the electronics industry, where efforts are being made to tie the selective regional assistance to the promise of local research and product development.

This does seem to be having some impact. More than four-fifths of the employment in the Scottish electronics industry is

of subcontracting skills, and facilities. Future Technology Systems, a new UK company making work stations and personal computers at Beith, gets three-fifths of its components from local sources.

Silicon glen is still more of a publicist's dream than reality. Yet there is evidence that the industry is shifting towards a higher level of skills. The Scottish Office reckons that the number of qualified electronics engineers in the industry will rise from 1,900 to over 3,000 between 1979 and 1985, and the proportion of technicians will also rise sharply. Based on this talent, a handful of indigenous companies—such as Fortronics or Rodime—are beginning to make a mark.

In the international battle to attract new investment, a potential source of strength lies in the special character of Scotland's business community. The feature that is most striking to the visiting SASAC is the close links which exist between the Government—in the shape of the Scottish Office and the Scottish Development Agency—and both sides of industry. These have not been weakened by the philosophy of the Thatcher administration, and Mr George Younger, the Secretary of State, has frequently made it plain that he is no slave to the concept of market forces.

"The Scottish Development Agency is an invaluable tool," he says. "It does a lot of things which you could never do in government, and which the private enterprise is not equipped to do."

In addition, there is a lively financial community, which is built around the big Scottish banks and insurance companies, and has flourished on the back of North Sea oil. Everyone involved in Scottish business appears to know everyone else. Entrepreneurs say that what can take months to arrange with London bankers can be settled by a single phone call to Edinburgh's Charlotte Square.

But all this could be as much a weakness as a strength. Vast resources have been squandered by attempts to go against market forces in Scotland, either by trying to defend existing industries like shipbuilding and steel or by bringing new manufacturers to take their place. The main inherent disadvantages in being part of a tight network of government, business and labour leaders. When everyone is on everyone else's board, for instance, you rock the boat at your peril. The Weir Group had to be brought almost to its knees

before it was reorganised. Yet attitudes are changing. In the matter of regional policy, for instance, there is a general recognition that putting money into job-creating dinosaurs was a mistake, and that the same applies to such projects as Sullom Voe or Mossman, which would have come to Scotland anyway. Mr Younger thinks that regional aid should be more selective in future, and most Scottish businessmen agree with him.

Typical of the new approach is the changed role of the Scottish Development Agency. The object of much-deserved criticism a few years ago, it is now successfully working in partnership with the private sector. On average, indeed, private institutions put up almost 80 per cent of the capital involved in agency-backed projects.

"We put a touch on the tiller, steering in the direction the market wants to go," says Dr George Matheson, the chief executive. "We do not want to move against market forces."

The agency aims to identify areas in which Scotland has resources to exploit—such as electronics or forest products—and then puts together custom-made packages of finance, property and contacts which help new projects get off the ground. Its goals have become more modest over the years, and its chances of achieving them have increased accordingly.

On a broader scale, the same applies to Scotland as a whole. Oil development work is starting to pick up again, and the electronics industry, which since 1979 has been increasing output at an average rate of 12 per cent a year, is set to accelerate.

The news of big new projects at Hewlett-Packard and National Semiconductor is likely to be followed by announcements of further large developments which have been in the offing for some time and are now nearing agreement.

The new industries which are developing in Scotland are not filling the gaps which have been left by the old. They are different in terms of skills required, of numbers employed, and frequently also of location. But in a piecemeal and often painful fashion, the beginnings of all industrial transformation are starting to emerge.

WORLD CAR MARKETS
In a feature published on Page 30 of yesterday's paper, the headings on the UK and U.S. tables were transposed so that totals for 1983 were shown under the 1982 headings and vice-versa.

A share in space

John Hodge emigrated to North America well before the phrase "brain drain" was coined, let alone became a recurrent political issue.

The Essex-born graduate of Northampton Engineering College left a job in the aerodynamics department of Vickers Armstrong at Weybridge in 1956 to start a new life in the United States.

Hodge was back in London yesterday as head of the special team at Nasa, the American space agency, which is planning the Stratos region on the 1990s. With other Nasa officials he is touring Western Europe and Japan in an effort to persuade other nations to foot some of the bill for the heavenly hardware.

Aged 55 and an American citizen, he has returned to Britain only occasionally in the past 30 years. "Nothing much has changed," he says a bit ambiguously in an unchanged English accent.

He spent much of yesterday in discussions with British government officials about the space station plans. "It would please me greatly if Britain decided to join the programme," he says.

Hodge and the rest of the Nasa team were denied a chance to impress Mrs Thatcher with their arguments. She was engaged in talks with President Mitterrand.

Men and Matters

Pharmaceutical Journal which admits it enjoys delving into the origins of public confidence in botanical cures, stimulants and nostrums.

In the case of the yew branch the declared aim of the executives was "in ward off evil spirits" says a journal.

Smoke-screen

Smoking pot will get you into trouble with the law in most places in Korea smoking a cigarette with a foreign brand name is enough.

In a recent Government crackdown, over 400 people were fined for illegal possession, smoking or selling foreign cigarettes. Prominent politicians, public servants, journalists, bank officials, entertainers and businessmen were caught in the dragnet and their names passed on for reprimand by their organisations.

Fines can range from 50,000 won to 1m won (\$62-\$1,250) quite heavy for a pack of cigarettes set against the Korean per capita gap of \$2,000.

Behind the campaign is the Social Reform Commission, a watchdog group that promotes "proper ethics for a society that some Koreans feel is becoming far too interested in the trappings of the Western world. The SRC receives complaints and information from upright citizens who catch their neighbours breaking laws.

Koreans are heavy smokers, but the Government's Office of Monopoly has the exclusive right to stock their habit with domestic brands.

Bank balance

The odds changed in the race for the top job at Barclays when it merges its international and domestic parts.

I am told we should not read too much into that: Leslie out-ranks Quinton in years of service, and anyway Bevan has not yet made up his mind. But I understand betting inside the bank favours Leslie, who is as urbane as Quinton is down-to-earth.

Star Wars

The Michelin good food guide has for the second year in succession, provoked a gastronomic storm in Paris—where they take these matters seriously—by removing a star from one of the city's most celebrated three-star restaurants.

The new victim is Lasserre, the luxurious restaurant with a roof that opens to the sky, sited in the elegant eighth arrondissement. The tresured star has been cut from the 1984 issue of the guide due in the bookshops shortly.

Postscript

The lifeboat was called out to a yacht in trouble in dirty weather. The coastguard, trying to get the yacht's exact location, called it on the radio. "What is your position? Repeat, what is your position?"

And the answer came, faint but determined, from the skipper: "My position... well, I'm the marketing director of a medium-sized computer software firm in the east Midlands."

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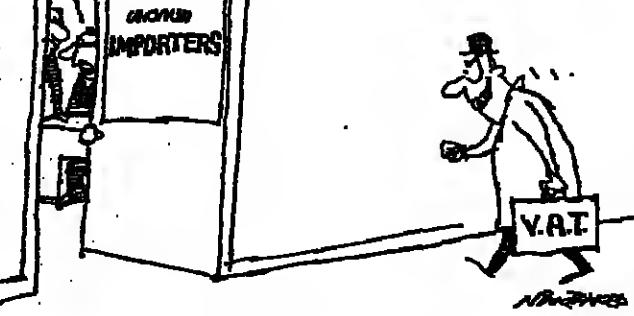
Letters to the Editor

Unfairness in the tax system

From the Secretary General, The Building Societies Association... Sir, In the Lombard column of March 2 Clive Wolman said quite correctly that building societies have largely attributed the increase in their management expense ratio over the years to inflation...

tax charge would have required approximately 0.6 percentage points on the mortgage rate. There is no way that any such additional tax charge can be met by a reduction in the management expense ratio...

DO YOU EVER GET THE FEELING SOMETHING AWFUL IS ABOUT TO HAPPEN?



VAT on goods at Customs

From Mr J. Rovens... Sir, One can only hope that Max Wilkinson is pessimistic in his view (March 1) that the Chancellor may blot his Budget copy-book with a provision that VAT must be paid as goods pass through UK Customs posts...

(barring Customs strikes), and must be minimal beside collection from the hundreds of thousands of registered traders. The advantage of the change can be measured not only in accelerated cash for the Treasury but also in the unemployment statistics...

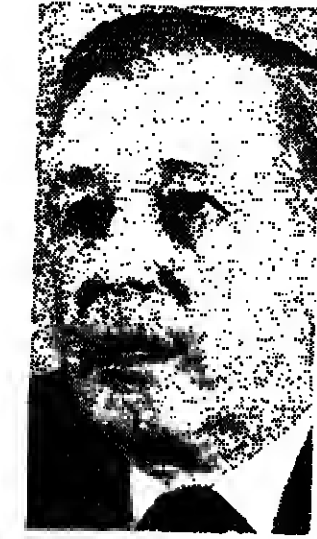
International bond markets

U.S. Treasury time-bomb

By Mary Ann Sieghart

THE U.S. TREASURY is sitting on a political time bomb. Whatever it does, there is likely to be a nasty explosion. Yet the American public still knows next to nothing about it. The immediate question is the level of domestic mortgage rates and whether the Treasury is keeping them artificially high by preventing the huge Federal National Mortgage Association (Fannie Mae) from borrowing more cheaply overseas.

Donald Regan (right), the U.S. Treasury Secretary, whose department will not allow Fannie Mae to raise money at a lower rate by borrowing abroad in the Eurodollar bond market



creased capital inflows to the U.S. could force up the value of the dollar, making U.S. goods less competitive abroad. Then there is the argument that the Bill would make it easy for both U.S. residents and foreigners to evade tax.

Only the bald facts, so far

From Mr A. Stalbow... Sir, I noted in the Business Summary (March 1) that a farmer had sprouted hair after having been locked by his cow. We are most interested in pursuing this cow, subject to our receiving positive answers to the following questions.

passed down to its progeny? As I represent a commercial farmer who would like to ascertain the fall back position we also assume that the cow is still of milk producing age and, if so, how many years does it have left?

Everyone, except possibly the Chancellor, will lose from such a change in Customs arrangements. The large companies who currently operate delayed VAT payment through sophisticated computer systems will have to carry out expensive alterations to these and downgrade all their physical distribution timetables.

From the Financial Director and Company Secretary, RK International Machine Tools... Sir, While I agree with Mr Dauris's comments (February 23) I would point out that there is another (short-term) beneficiary of the proposal that importers pay VAT on entry...

New copyright legislation

From the Director General, British Phonographic Industry... Sir, Following the useful contribution made by John Chittick and Jason Crisp to the debate on blank tape royalty, your issue (February 28) published a letter from the Tape Manufacturers' Group's public relations advisers claiming that home taping helps record sales.

the vast majority are designed to merely update the playing time of two LPs. Any royalty would constitute payment for a valuable commodity, British produced music, for which people are prepared to pay.

On the political level it is difficult to see how Sir Geoffrey Howe and Mr Norman Tebbit can possibly sustain their current vigorous campaign against frontier procedures and documentation in the Community as a whole if we take this very public step backwards in our own arrangements.

From Mr P. Johnson... Sir, It is a pity that you do not see how the usual standards of objective comment in your article (March 1) on possible changes in VAT on imports would not be discrimination against imports but rectification of the present incomprehensible discrimination against home products which is built into the postponed accounting system.

Repercussions at the BBC

From Mr B. Gibson... Sir, I was surprised that Christopher Dunkley (February 25) made no mention of the saga of 'Yesterday's Men' in his otherwise well-informed appraisal of the BBC. 'Yesterday's Men' was the current affairs programme which brought the BBC into direct conflict with Harold Wilson and internally the repercussions ripple on still in the form of today's undoubted malaise.

the departure of many good people, right through the 1970s. Fourteen years later it is hardly surprising that the public perception of the BBC is changing. It has been evident for a decade.

From Mr N. Mellor... Sir, I have read with interest your timely article (February 28) on the barter boom. With the recession in industrial countries, bank credits being limited or unavailable, it is vital that Europe, Asian and developing countries find new ways of promoting their exports in order to pay for their imports.

Just as companies invest in developing the product, surely there is a need to invest in the development of more imaginative trade arrangements which will reduce the developing countries' need for ever increasing credit facilities.

Enormous discretionary power in the hands of the Inland Revenue

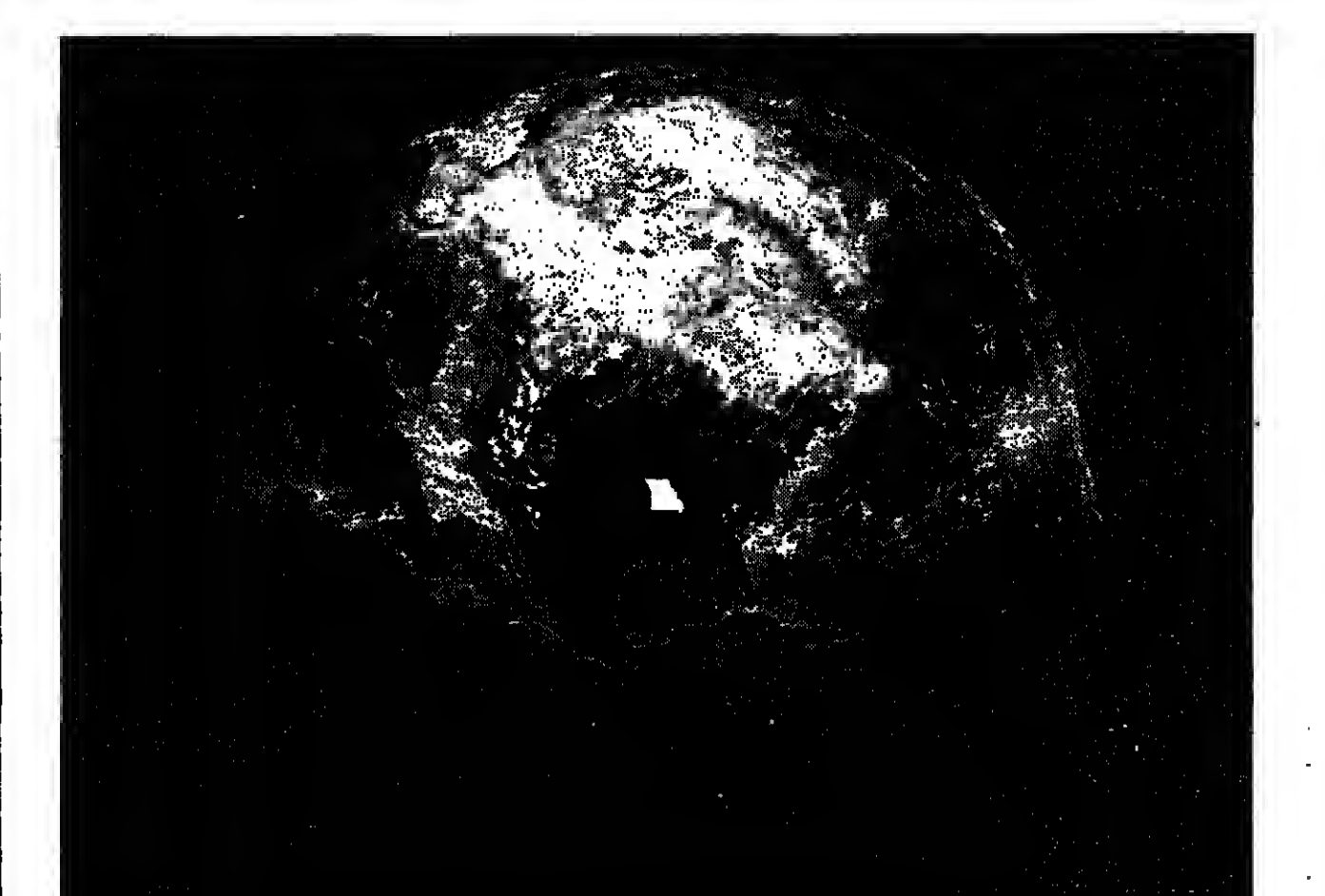
From Mr E. Henbrey... Sir, For a tax practitioner it was hard to conceive that the House of Lords' decision in the case of Furniss v Dawson could be anything but an ill wind. In the event it has spattered an interesting and thoughtful correspondence in your columns culminating in your editorial (February 24), which, quite rightly, focused on the unsettling comments of Lord Scarman, who arrogated into the judges the task of making the law on what he chooses to call "acceptable tax avoidance," but who in the real practical world has merely placed enormous discretionary power in the hands of the Inland Revenue.

the Inland Revenue in the halloved crusade against tax avoidance. They will both impose a tax penalty on forms of overseas investment of which the IR does not approve and so will restore a limited form of the exchange control that the Revenue was sorry to see abolished in 1979.

and subsidiary companies, not simply those that have set up obviously avoidance motivated subsidiaries, may be affected by it and will certainly have to give consideration to it.

that it could be saved only by the fund taking full control, then the taking of that control, although for the benefit of both the company and the investors in the fund, would serve to deny distributor status and convert capital gain into income.

most of whom currently prefer the Eurodollar market where there is no withholding tax at source. If U.S. borrowers could have access to Eurobond investors by issuing bonds directly out of New York, they would not need a Netherlands Antilles subsidiary. This could apply to U.S. Treasury bonds, too. Given the increasing demands the deficit will make on the domestic bond market, and the fear that the dollar may weaken this year, it is not surprising that the Treasury is backing this Bill.



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Jurek Martin considers how foreign companies can protect interests in Japan Lessons from Osawa's collapse

THE COLLAPSE of J. Osawa, the medium-sized Japanese trading company specialising in importing high quality consumer goods, has raised the question of what foreign companies can do to protect their commercial and legal interests in Japan.

Bankruptcies in Japan, a nation of small businesses, are common, currently averaging more than 1,900 a month. But those with foreign implications remain relatively rare.

In 1977, Ataka, another trading house, went under but was mostly absorbed by the larger C. Itoh with virtually no adverse effects. One former diplomat in Tokyo recalls handling only one or two such cases a year, most of them small and involving bankrupt agents and licensees.

But several foreign companies and embassies report inquiries from home-based suppliers to Osawa, asking for advice not only on whether outstanding accounts will

JAPAN LINE, the world's second largest tanker operator, announced yesterday that a consortium of creditor banks led by Industrial Bank of Japan has agreed to its restructuring plans. The company had faced being delisted from the Tokyo Stock Exchange because of its accumulated debts.

Mr Tootchi Owada, Japan

Lines managing director, told a press conference that the company had set up Green Shipowners, capitalised at ¥600m (\$2.63m) in mid-February, and had transferred to it control of 10 of its 33 large tankers, and of one tanker owned by an overseas subsidiary.

Under the agreement, the banks will freeze interest pay-

ments for four years on loans worth ¥50bn and will provide four years' grace for repayment of the principal.

Recession in the tanker market has led to Japan Line accumulating a deficit of ¥32.8bn at end-September 1983, compared with its capital of ¥34.5bn.

Roster

be paid, and if so by whom and when, but also what is likely to be the fate of those goods already physically in Osawa's inventories.

The greatest concern has been expressed by smaller foreign suppliers to whom Osawa was an important customer.

But some of the larger manufacturers of prestige goods are also concerned that their products' reputation is not harmed by being resold to "back street" retailers in Japan at "fire sale" prices. Osawa has

been a handler of clothes, sporting equipment, china, wines, kitchen and household appliances and precision instruments from some of the best known quality European and U.S. companies.

One constant piece of advice derived from a survey of local embassies and company offices is of the need to hire a Japanese lawyer.

Japanese bankruptcy law does not discriminate against foreign claimants, but it does, like the rest of the Japanese legal process, grind slowly. As a result, even the big for-

ign companies in Japan rarely have recourse to the law.

The Japanese approach to insolvency is to try and keep companies going, in some form, rather than see them fold. In the Ataka case, this worked to the advantage of Short Brothers of Northern Ireland, which was able to maintain as agent for the Skyvan maritime surveillance aircraft, Ataka's aviation division, which was spun off into a separate company outside C. Itoh's control.

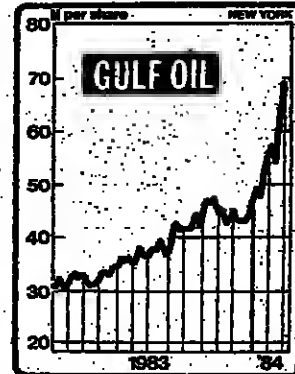
In the Osawa case, it is under-

stood that the company voluntarily contacted some suppliers, at least one of whom had a shipment almost en route, to advise on the situation. The Japanese Government's foreign offices, such as Jetro, may be of some assistance.

For the affected foreign company in the Osawa case, the principal task is to find alternative Japanese buyers as quickly as possible. Here the intelligence provided by embassies can be useful; every reputable diplomatic mission in Tokyo is capable of giving such guidance. But it is not clear what will happen to those goods now counted as Osawa assets.

It should also be borne in mind that Osawa is an atypical trading house in that it tended to keep extremely small inventories and, incidentally, large inventories on hand. Thus its collapse probably has no broader impact unless it is that the Japanese consumer may be becoming a little more cost-conscious and a little less enamoured at high-priced, high-cachet imported items.

THE LEX COLUMN Barclays issues a charge-sheet



1983 and a 9 per cent dividend increase were sufficient to keep the shares in place at 32p. But the old trick of widening retail spreads as interest rates fall does not seem likely to keep banks' clover for many years longer.

Unless today's preliminary banking figures contrive somehow to bring Britain's monetary aggregates comfortably within target, a legitimate argument for cutting base rates will be hard to advance. But since a budget brimming with brand new targets is almost upon us, the last thing in the market's mind is legitimacy. Yesterday the discount houses were jealously guarding their bills, forcing the Bank of England to provide two-day assistance, and inter-bank rates dropped another notch. The Bank is not complaining. Starting is performing very sweetly and the gilt-edged market is well primed for Wednesday's short tap.

Barclays Bank

It is hard to drive away suspicions that the Barclays accounts have been drawn up with an eye to dissuading the Chancellor from inventing any tax reforms which might weigh on the profits of the clearing banks. As if to demonstrate that banks are already taxed quite heavily enough, Barclays has bumped up its provision for tax by almost 50 per cent. It has also picked its moment to emphasise the fragile quality of banking profits - and assets - by setting aside practically £500m against dubious debts, a provision which is enough by itself to dwarf the total bad debt charge of the London clearers only a couple of years ago.

This year's £45m increase in the amount of loans actually written off, added to the rising level of specific provisions has reasonably enough persuaded Barclays that the overall quality of its loan book had fallen enough to warrant a general provision of £35m - £80m more than in 1982.

Meanwhile, the equipment leasing market on which Barclays - in common with the other clearers - has been relying for its shelter against corporation tax, undeniably turned rather difficult in the second half of 1983. Barclays may not have been alone in finding it difficult to write enough profitable leases to maintain a low effective tax rate. If the budget were to contain an attack on capital allowances there could indeed shortly be a lot of unprovided tax suddenly crystallising in banks' balance sheets.

In themselves, Barclays' trading results were much as expected: pre-tax profits of £57m for calendar

to a large proportion of holders in search of short-term profits, while Picken's has apparently continued to press his case avidly with Gulf's major institutional shareholders.

Instead, Gulf has decided to give itself up quietly, at a prospective take-over price of perhaps £70-£80 per share which ought to please its own shareholders as much as those in the Picken's camp - and against a political background which on balance remains favourable. Whether anti-trust considerations could yet intrude, though, might depend to some extent on the identity of Gulf's successful bidder. Atlantic Richfield and Gulf would merge into a \$42bn giant but this could easily be acceptable in the wake of the Tesaco/Gitely merger. Less clear would be the position, say, of Mobil which was last night keeping its options open on a hostile bid. It might still be rash to assume a quiet departure for Gulf.

Gulf Oil

Gulf Oil's medieval version of the U.S. cavalry had any number of white knights charging along the horizon as its directors sat down yesterday morning to discuss the company's future. Gulf appears to have sent for the cavalry last month rather than resort to some of the less chivalrous tactics which a more determined management might perhaps have tried to resist the sorties of Mr T. Boone Picken's. The rescue seems bound to end with Gulf's disappearance as an independent company but it is hard to fault the logic of its capitulation.

Last December's vote in favour of a Delaware reincorporation was undoubtedly a setback for Picken's. But his group of investors still retained over 13 per cent of Gulf's equity, accumulated it seems since about last August. Above all, Picken's earlier this year persuaded Penn Central to help him finance his \$883m partial tender offer for another 8.2 per cent, opening up the way for him to a place on Gulf's board.

Gulf's traditionally conservative management cannot have relished the prospect of renewed battles on these terms. Picken's could press directly for major changes in the asset structure and resistance to his royalty trust idea - which Gulf thought it had blocked last December - would have grown increasingly difficult. The huge trading volume in Gulf shares recently points

Novo

Novo Industri has Wall Street and London to thank for the astonishing performance of its share price over the past four years. More recently, however, Wall Street sentiment has turned against high-growth stocks, particularly those of the Scandinavian pharmaceutical variety. Last week's impressive figures from Pharmacia of Sweden helped to restore a little of the bygone glamour but Novo's share price was still standing yesterday almost a quarter below its September high - at a humble £18.

Novo may feel justifiably bemused that its preliminary 1983 results made virtually no impression on the share price. Pre-tax profits rose by no less than 37 per cent to DKr 956m on the back of strong volume growth in both enzymes and insulin. Roughly DKr 100m of the advance was attributable to exceptional financial items, including the crediting of unrealised investment gains, but the underlying 40 per cent improvement here still not to be sniffed at.

The company has ample scope to expand its U.S. market share in insulin - with a higher margin non-component product, and, while its starch enzymes may be facing tougher competition, the sweeter market will more than compensate. Once a stock market darling, the shares now rest on a prospective multiple in the low teens. There's no accounting for fashion.

Murdoch interim profits up 65%

By Michael Thompson-Noel in Sydney

NEWS CORPORATION, one of the world's biggest publishing concerns, and owned by Mr Rupert Murdoch, scored a 65 per cent improvement in interim net profit for the six months to December 31 from A\$91.5m to A\$52.3m (U.S.\$49.2m).

Pre-tax earnings rose from A\$47.1m to A\$74.9m on turnover 22.1 per cent higher at A\$872m.

Directors of the company said that the strong profits growth in the six months reflected "worldwide improvement" in group operated earnings.

They cautioned, however, that although full-year earnings for the period to June 30 would be higher than for 1982-83 (\$586.3m), the rate of increase in the second half was unlikely to match that of the first half.

Growth was slightly slower at News International, the subsidiary that owns The Times and The Sun newspapers in London. Pre-tax profits rose 52.4 per cent from £12.2m to £18.6m (\$37m) on turnover up from £194.7m to £223.1m. Taxation in the UK and overseas was £6m against £4.5m.

The result excludes extraordinary debits totalling £32.2m (£1.6m) after tax for costs arising from the decision to postpone satellite operations in the U.S. and for unfavourable currency movements.

News Corporation's net profit excludes extraordinary charges of A\$3m from foreign currency transactions. Extraordinary charges in the same period last year were A\$27.2m.

As announced, the interim dividend is a steady 5.5 cents a share. Interest charges in the first half were A\$9.5m (against A\$36m); tax took A\$2.2m (A\$14.7m); and depreciation was A\$13.3m (A\$10.8m).

Earnings per share rose from 42 cents to 71 cents on total shares, including News International's special dividend share.

News Corporation publishes more than 80 newspapers and magazines in Australia, the UK and U.S., with a combined circulation of 60m a week. It is also involved in book publishing, TV, films, energy, commercial printing and air transport, and is manoeuvring for an enlarged stake in Warner Communications of the U.S.

Our Financial Staff writes: Thomson Newspapers, the North American newspaper publisher owned by Thomson family interests based in 1983 operating net earnings from C\$89.4m or C\$2.01 a share to C\$128.1m (U.S.\$10m) or C\$2.35 on revenues up from C\$866.5m to C\$705.2m.

Stock markets, Page 31

Syria jubilant over Gemayel's renunciation of pact with Israel

BY NORA BOUSTANY IN BEIRUT AND OUR MIDDLE EAST STAFF

SYRIA yesterday rejoiced over Lebanese President Amin Gemayel's renunciation of his country's May 17 pact, which called for all foreign troops to withdraw and for an end to belligerence between the two countries.

Syria President Hafez Assad told Mr Gemayel by telephone that yesterday's renunciation of the accord by the Lebanese cabinet was "a victory for the Lebanese and Syrian people, as well as to the entire Arab nation."

Renunciations of the U.S. and Israeli-sponsored pact followed prolonged pressure by Syria, which still has troops stationed in Lebanon, on the Gemayel regime and its reconstituted army through support of the mainly Muslim opposition forces in recent civil war. Israel still occupies the south of the country.

Israel denounced yesterday's move as a surrender to Syrian dictates but also made clear that it wanted to maintain contacts with the Lebanese Government. Mr Yitz-

bak Shamir, the Israeli Premier, said the pact had been scrapped under duress. The move represented a death sentence for Lebanon's sovereignty and proved the powerlessness of the Lebanese Government to prevent the south of the country from reverting to a base for Palestinian guerrillas, he said.

Israeli officials said there had been "some feelers from the Lebanese about relations," but yesterday morning Israeli aircraft again struck at alleged Palestinian guerrilla bases in the town of Aley in the hills to the east of Beirut.

Mr Marwan Hamadeh, an aide of the Mr Walid Jumblatt, the Druze opposition leader, said that both he and Mr Nabih Berr, the Shia chief, had told their forces to abide by a ceasefire.

The national reconciliation conference of all the Lebanese warring factions will probably resume in Lausanne next week, the Swiss Foreign Ministry said, but no date

had been set. The talks adjourned in November after a previous ceasefire collapsed.

Fierce Syrian-backed opposition, the collapse of the Lebanese army's cohesion because of sectarian differences, the pull-out of the U.S. British and Italian contingents of the peace-keeping force, left Mr Gemayel with little choice but to appease the Syrian leadership.

After yesterday's Cabinet meeting, the Lebanese Government said it would take "the necessary steps to work out security arrangements to guarantee the sovereignty, security and stability of south Lebanon and to ensure the withdrawal of Israeli forces from all Lebanese territory."

A French soldier was killed in Beirut yesterday when a rocket hit his position near the dividing line between the eastern and western sectors of the city.

Israel aims to keep contacts with Gemayel, Page 4

UK miners divided as coal cuts loom

By John Lloyd and Maurice Samuelson in London

THE LEADERS of Britain's mining unions will today learn of plans to cut some 4m to 5m tonnes of capacity amid signs that miners' anger is more bitter and more divided for many years.

Fifty-thousand miners in Yorkshire, in the North of England, have been called out on strike from next Monday. Nearly half of them were on strike yesterday over the closure of two pits.

The House of Commons Select Committee on Energy yesterday expressed alarm at the rapid worsening of National Coal Board finances.

Two of the mining unions - the National Union of Mineworkers (NUM) and the National Association of Colliery Overmen, Deputies and Shotfirers (NACODS) - are certain to oppose NCB chairman Mr Ian MacGregor's plan to cut the industry's losses.

The strike in Yorkshire, the NCB's biggest area, is over the accelerated closure of two collieries that have lost heavily.

A third pit in Yorkshire was closed by a strike against new measurement requirements. Managers who had carried out maintenance work were stoned by pickets.

The Yorkshire NCB said the pit had been abandoned and might close permanently within days if the pickets stayed in place. The highly combustible coal seam gives off large amounts of inflammable gas, which would render the pit too dangerous to enter.

Some 26,500 Yorkshire miners failed to work yesterday - 9,000 on strike, 6,500 turned away by pickets and 7,300 sent home because of the effects of the overtime ban. Mr Jack Taylor, the Yorkshire NUM president, said after the area council meeting which called the strike that he would seek official backing from the union's national executive at its regular meeting on Thursday.

The Select Committee's report noted that the Energy Department's request for a further £290m (£430m) to fund the industry's deficit over the present financial year was nearly 50 per cent more than the money originally allocated, and around 25 per cent of additional finance being sought by all government departments.

The report does not blame Mr MacGregor, but it points to the escalation of the losses in the period in which he has been chairman.

Mr MacGregor will announce his plan for the future of the industry at a meeting today of the Coal Industry National Consultative Council. The Council brings together the NUM, NACODS and the British Association of Colliery Management with the NCB.

Barclays hit by debt provisions

BY DAVID LASCELLES IN LONDON

BARCLAYS, the biggest UK banking group, last year set aside a record £475m (\$705m) to cover possible loan losses. But the bank still managed to raise profits by 12k per cent thanks to good results from abroad, particularly South Africa and the U.S.

The charges for bad loans covered both Barclays domestic business - where bankruptcies have been running at record levels - and its operations abroad. Apart from shaky third world loans, Barclays has had problems in the U.S. with a few large borrowers in the energy industry, and in Hong Kong where property prices have collapsed.

Sir Timothy Bevan, the chairman, said Barclays felt it had

identified the big problems. "But the world is still a very uncertain place," he said, which was why Barclays was taking a cautious line with debt provisions.

Profits before tax were £557m, compared with £495m in 1982. But the after-tax figure fell from £264m to £337m because of a fall-off in the group's leasing business, which brings tax advantages, and the rise in general loan loss provisions, which have to come out of final profits according to British tax rules.

Virtually all Barclays' higher profits came from the U.S., where 1982's loss of £31m was turned into a £16m profit, and South Africa, where a buoyant market and favourable exchange rate enabled

Barclays to boost profits by 50 per cent to £118m. Barclays' business in the UK was flat, and Mr John Quinton, senior general manager, warned that "people still have problems when we come out of a recession."

Sir Timothy refused to confirm the existence of a letter from the Inland Revenue, the British tax authority advising UK banks of its plan to make them withhold tax on interest to depositors. And he gave a flat "no comment" when asked about reports of Barclays' plans to buy Pinchin Denny and Company, the London jobbing firm. He was even reluctant to talk about a possible cut in base lending rate in next week's budget.

Details, Page 27; See Lex

China's private business booms

Continued from Page 1

terprises were reported to have totalled \$2.2bn in the first quarter of last year.

The private businesses are run mostly by family groups, but about 28 per cent are being operated by formerly unemployed young people.

The businesses, which are licensed by local-level Communist Party committees, can hire up to three skilled workers and five apprentices, use registered business names and trade marks, take bank loans, and, in some cases, set their own prices.

They pay sales taxes of between 3 and 5 per cent and income taxes generally between 5 and 7 per cent

Hint of EMS shuffle

Continued from Page 1

Overall, however, confidence in the U.S. dollar is still being eroded by fears that the combination of strong U.S. recovery and a soaring budget deficit point to a renewed surge in inflation later this year.

Although the dollar recovered slightly from early lows on European exchanges yesterday, the markets expect the general trend to remain firmly downwards. Sterling's gains against the dollar are being limited by persistent speculation that the banks may announce a ½ per cent cut in their 9 per cent base rates before or just after next Tuesday's budget.

Gilt-edged stocks made further gains of around ½ yesterday on the interest rate hopes and the Govern-

The Bank of Japan believes the foreign currency markets are "essentially stable" in spite of yesterday's movements, which it said were "a technical correction of an oversold yen and overbought dollar." But it was thought unlikely the rate would fall back to the recent ¥230 to ¥235 range. Page 4

ment broker sold out at a ½ point premium of the £1bn 1988 stock released three weeks ago.

Today's figures for the money supply in February are likely to be regarded as a crucial test of the City of London's present optimism.

£100m microchip project for UK

Continued from Page 1

Mark Meredith, adds from Edinburgh: National Semiconductor's expansion underlines the growing importance of the industry to the Scottish economy.

About 42,500 people are employed in electronics and about 10 per cent of them in semiconductor manufacturing. Scotland also has Western Europe's largest concentration of personal computer manufacturing.

About half the 1,000 extra staff will be needed for clerical and low-skilled jobs, the rest will be engineers and technicians. More than half the total are expected to be women.

National Semiconductor's expansion comes in a part of Scotland hard-hit by the decline of the shipbuilding industry and where male unemployment in some areas is more than 30 per cent.

The electronics plant is not far from the Scot Lithgow shipyard which employed more than 9,000 workers in 1977. This number has fallen to 3,000 and the yard faces possible closure following Britoil's cancellation of an £88m drilling rig contract. Two private companies are currently vying to takeover the yard.

Mr Manuel Yuen, managing director of National Semiconductor in

the UK, said in Glasgow yesterday that his company was willing to take a look at the unemployed shipworkers.

The company doubted, however, that it would be able to employ these workers because their skills were not suited to the electronics industry.

Mr Yuen said that about 20 per cent of the jobs will be for intermediate skills in electronics and 30 per cent for electronic engineers. National Semiconductor has its own in-house training programme and runs sandwich courses for new workers in co-operation with outside colleges.

World Weather

Area	C	F	Area	C	F
Algeria	19	66	France	15	59
Amsterdam	7	45	Germany	11	52
Antwerp	7	45	Italy	10	50
Bahamas	16	61	Japan	10	50
Bangkok	22	72	London	3	37
Bombay	28	82	Madrid	3	37
Buenos Aires	11	52	Manila	26	79
Calcutta	28	82	Medan	26	79
Canton	17	63	Osaka	10	50
Cebu	28	82	Paris	10	50
Colon	28	82	Rangoon	26	79
Dacca	28	82	Seoul	10	50
Dhaka	28	82	Singapore	26	79
Hankow	14	57	Sydney	24	75
Hong Kong	14	57	Taipei	19	66
Kobe	11	52	Tokyo	10	50
London	3	37	Yokohama	10	50
Lyons	10	50			
Manila	26	79			
Medan	26	79			
Osaka	10	50			
Paris	10	50			
Rangoon	26	79			
Seoul	10	50			
Singapore	26	79			
Sydney	24	75			
Taipei	19	66			
Tokyo	10	50			
Yokohama	10	50			

Readings at mid-day yesterday.
C-Century, D-Degree, F-Fahrenheit, H-High, L-Low, S-Sun, O-Overcast, T-Thunder

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Handwritten signature: *John, in Lita*

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SECTION II - INTERNATIONAL COMPANIES FINANCIAL TIMES

Tuesday March 6 1984

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Porsche firm on direct U.S. distribution plan

By JOHN DAVIES IN FRANKFURT

PORSCHER, the West German sports car maker, is pressing on with plans for its new computerized distribution system in the U.S. despite the action of a New York wholesaler in lodging a \$100m damages suit.

and one that most of their competitors were doing without. Herr Schutz said, however, that Porsche was talking to the retail dealers in the present Audi/Porsche network "on a one-to-one basis" to discuss their grievances about the proposed distribution system.

that owners can call up a history of their vehicle as evidence of its resale value. Porsche plans to store a large number of cars at a site in Reno, Nevada, where it is setting up the headquarters of its own U.S. subsidiary, to be responsible for importing and distribution.

Novo to lift payout after good results

By Hilary Barnes in Copenhagen

NOVO INDUSTRI, the Danish enzymes and pharmaceuticals group, reported another strong profit increase and as a result plans to step up its dividend.

Changing images at Dasonics

By LOUISE KEHOE IN SAN FRANCISCO

DIASONICS, the Californian maker of medical imaging equipment, seemed all set to create another Silicon Valley legend when it went public last April. The company had everything going for it, meteoric sales growth, a lead to a new and promising technology called nuclear magnetic resonance, and two of Silicon Valley's architects on its board of directors.

But that was to be the last of Dasonics' good news. Just one month later, Dasonics was trading for \$2 1/2 and in January reached an all-time low of \$5 a share.

The resulting fourth-quarter net loss, announced last week, was \$56.3m, or \$1.09 a share, against profits of \$54m, or 12 cents, while, for the year, the company incurred a loss of \$597m, or \$1.18 a share, against profits of \$11.3m or 25 cents. Sales edged ahead from \$153.9m in 1982 to \$166.8m last year.

parable to those produced by computerized axial tomographic (CAT) scanners. Dasonics delivered 13 NMR systems last year and is expected to at least double that in 1984, producing revenues of about \$40m.

Pirelli sales up by 9%

By Alan Friedman in Milan

PIRELLI, the Milan-based international cables and tyres group, yesterday reported a 9 per cent rise in group sales to L5,500m (\$3,650m) for 1983.

Sharp gain at Euroc after restructuring

By KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

EUROC, the Swedish cement, building materials and engineering group, staged a substantial recovery last year, raising group profits sharply as a result of a restructuring and cost-cutting programme.

Euroc, Sweden's largest building materials group and its only cement producer, raised group sales by 12 per cent to Skr 4.7bn, from Skr 4.2bn in 1982.

National Can considers Posner offer

By Our Financial Staff

NATIONAL CAN, the third largest U.S. can manufacturer, is studying a \$410m merger proposal from NVC, a company owned by Mr Victor Posner, the U.S. investor. NVC owns about 37.2 per cent of the company's outstanding voting securities.

Billrud doubles profits

By Our Nordic Correspondent

BILLERUD, the Swedish forest products group, nearly doubled its profits last year, helped by higher production volumes and greater international competitiveness created by the devaluation of the Swedish krona.

dustry enjoyed one of its strongest years in 1983, and Billerud, in common with most of its domestic competitors, is expecting a further profits increase this year.

Government call for report delays Dior succession

By DAVID MARSH IN PARIS

A COMPLEX boardroom power struggle at Christian Dior, the leading Paris fashion house, has taken a further twist with a government-inspired move yesterday to delay a crucial decision on appointing a new chairman.

Uncertainty over management changes is having an unsettling effect on Dior's business. The company last year raised turnover to FF 4.2bn (\$828m) from FF 3.4bn, but has not yet published profit figures.

Aluisse out of the red at midway

By Our Financial Staff

ALUISSSE, the Swiss aluminium producer, clawed its way out of the red in the second half of 1983 and as a result looks forward to "positive" results in the current year.

We are pleased to announce the formation of an International Equity Trading Group in our London Office. The International Equity Trading Group makes markets in selected Australian, European, Japanese, and Southeast Asian equity securities during London business hours. This group complements our International Convertible Sales and Trading activities in London which currently makes markets in: U.S. Dollar-denominated Convertible Eurobonds, U.S. Domestic Convertible Bonds, Swiss Franc-denominated Convertible Bonds for Japanese issuers, U.S. Dollar-denominated Eurobonds with Equity Warrants. MORGAN STANLEY INTERNATIONAL Commercial Union Building, P.O. Box 132 1, Undershaft, Leadenhall Street London EC3P 3HB, England. Phone the International Equity and Convertible Trading Groups direct at 01-426-9661. Reuters Pages: MSCA-MSCB. Cable: MORGANSTAN LONDON. Telex: MORSTN G8812664.

Biogen shows \$11m loss

By Our Financial Staff

BIOGEN, the Netherlands Antilles-registered bio research group which a year ago raised \$57.5m through a share issue on Wall Street, suffered a net loss of \$11.7m for 1983.

Sharp recovery at Buerhmann

By Walter Ellis in Amsterdam

REDUCED interest charges helped produce a sharp recovery last year by Buerhmann-Tetterode, the Dutch paper packaging and printing group. Earnings for 1983 came to Fl 21m (\$7.16m) - 85 per cent up on the previous 12 months.

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INTL. COMPANIES & FINANCE

Sime Darby returns to growth with 58% rise

BY WONG SULONG IN KUALA LUMPUR

After three years of declining profits, Sime Darby, Malaysia's largest listed company, has reported a sharp turnaround, with pre-tax earnings up by 58 per cent to 97m ringgit (US\$42m) for the six months to December 1983...

Chairman, expects second-half earnings to be "at about the same level as those for the first six months." Stronger commodity prices, particularly for palm oil, were largely responsible for the good performance.

Jump in interim earnings at Boral

By Michael Thompson-Nord in Sydney

BORAL, THE Australian construction and energy group, has reported a 87 per cent improvement in net profits for the half year to December 31, to A\$45m (US\$44.4m), thanks in part to the acquisition of rival BML in late 1982.

HK share offer oversubscribed

By Robert Cottrell in Hong Kong A HK\$25m offer for sale of shares in the Hong Kong electronics company Elec and Eltek attracted HK\$19bn of funds, oversubscribing the issue 84 times.

Rothmans Malaysia ahead

BY OUR KUALA LUMPUR CORRESPONDENT

DESPITE A hefty increase in tobacco taxes in the Budget last year, Rothmans Malaysia has achieved a 33 per cent increase in pre-tax profits to 20.2m ringgit (US\$ 8.7m) for the six months to December, on a turnover up 22 per cent to 196m ringgit.

Ruling throws light on HK property crash

BY ROBERT COTTRELL IN HONG KONG

IN AUGUST 1981, four Hong Kong companies joined forces to pay a world record price of HK\$2.8bn (US\$360m) for a piece of commercial property in the local tourist neighbourhood of Tsim Sha Tsui.

Land company took 25 per cent of Armatus, while the remaining 75 per cent was taken by Sun King Fung Development, from Hongkong Land.

joint-venture company with Hongkong Land which would own three blocks of flats—blocks which would be bought from Hongkong Land.

Rhind ruled, however, that the joint-venture agreement made by the Armatus partners explicitly provided for such a transfer of shares, and that the transfer was therefore entirely proper.

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JAPANESE RESULTS. Table with columns for KINKI NIPPON TOURIST AGENCY, RYOBI DIE-CASTING MANUFACTURER, SAPPORO BREWERIES BREWING, SUMITOMO CHEMICAL PETROCHEMICALS, KYOCERA CERAMIC I.C. PACKAGES, SANSUI ELECTRIC AUDIO EQUIPMENT, SHOWA OIL, SUMITOMO RUBBER TYRES.

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Major U.S. ... which ... have ... of high- ...

Handwritten signature: J. J. ...

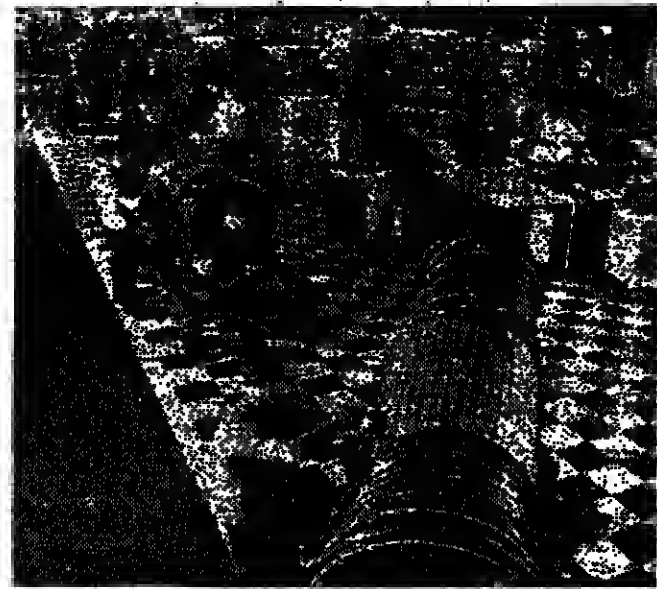
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BOSTON 2

The city has gained 50,000 jobs since 1976

More signs of recovery



Massachusetts State Governor Michael Dukakis, more sympathetic to the city's financial problems than his predecessor, Ed King. Right: General Electric's aircraft assembly line at Lynn. High technology industry has helped to reduce unemployment to well below the national average.

Economic growth

WILLIAM HALL

Within a few years it will be joined by a much enlarged Lynch Annex which aims to capture for Boston a far bigger slice of the lucrative convention business.

Meanwhile, down on the waterfront work has begun on transforming the old Commonwealth Pier into a \$150m international marketing centre for the computer and communications industries. Known as Boscow, the development is believed to be the first of its kind in the world. Companies such as IBM and Xerox will take permanent stands and Boston is expected to attract 1m visitors a year.

Planning is under way for a third harbour tunnel and related works in a \$2.2bn project to ease the city's growing traffic congestion and prepare the ground for Boston's continued expansion over the next 20 years.

This economic buoyancy has

enabled the city to handle substantial changes in employment patterns over the past three decades. In 1950 the proportion of the local workforce employed in the service industries was less than a third. Today it is more than half, the highest proportion of any major U.S. city.

The decline in the traditional industries has been more than offset by the growth of the high-tech industries in the suburbs and the financial services provided by the banks, insurance companies and fund managers in the central area.

For years unemployment in Boston was higher than the national average. In 1975 10 per cent of the workforce was unemployed, compared with a national average of 8.5 per cent. Today the unemployment rate is well below the national average and persons' incomes have risen faster than in the nation as a whole for the past six years.

City with a ticking time bomb

Finance

WILLIAM HALL

THREE YEARS ago Boston was teetering on the brink of bankruptcy. Moody's had suspended the city's credit rating, hundreds of policemen and firemen were laid off and schools were closed. Angry municipal workers caused traffic jams as they demanded that the police and fire stations be reopened.

During 1981 more than a fifth of the city's workforce was laid off and swingeing cuts were made in departmental budgets as the authorities came to terms with the infamous "Proposition 2 1/2" which reduced the state's income tax to 5.75 per cent of property value, to reduce its rate of property tax to a maximum of 2 1/2 per cent of the value of the property.

As property taxes are Boston's main source of revenue (unlike most major U.S. cities) and were running as high as 10 per cent of property values when "Proposition 2 1/2" was introduced, the city's financial predicament was dire.

Worse still, it coincided with another crisis resulting from the so-called "Tregor Decision," which found that the city had been over-assessing certain com-

mercial properties for tax purposes and ordered the authorities to pay back more than \$150m. For a few months in the summer of 1981 Boston appeared to be on the verge of financial collapse.

But Boston pulled through and last year it was able to return to the capital markets for funds. In the schools, where there was an estimated 13,000 empty places, the cuts forced a stubborn education committee to close schools for which there was no longer any use, while still retaining one of the lowest pupil-teacher ratios in the U.S.

Departmental "fat" in other areas absorbed some of the expenditure cuts, while the authorities were forced to look for new sources of revenue (such as parking fines) and the state of Massachusetts substantially increased its share of the city budget.

Boston has long had the reputation of being a spendthrift and its ever-growing appetite for property tax revenues was part of the reason behind the taxpayers' revolt in Massachusetts which culminated in the 2 1/2 per cent "cap" on property taxes. Most citizens agree that the financial shocks of 1981 were a salutary experience and Boston is a leaner and trimmer city as a result.

But the financial problems are far from over. Despite a boom-

ing downtown economy, Boston's financial state is worse than that of many other major U.S. cities. Besides its unusually heavy dependence on a single source of tax revenue it is small in relation to the more prosperous metropolitan area which it services. (In 1980 the city's population was 563,000, the metropolitan area had a population of more than 2.7m.)

Inferior

About half of all city property is exempt from tax and there is a disproportionate number of poor people. The bulk of Boston's expenditures are effectively fixed, so the mayor can control only a third of the city budget. This gives him little room for manoeuvre.

Jim Howell, the Bank of Boston's senior economist, is one of those who argued against "Proposition 2 1/2." "There is no question that 'Proposition 2 1/2' has made an already inferior education system more inferior," he says.

Sam Tyler, who heads the Boston Municipal Research Bureau, a watchdog body funded by the private sector, believes that the city faces a serious problem next year with spending running some \$40m above even the most generous revenue estimates. Other economists believe the gap is higher still.

Mr Tyler is worried that many of the workers laid off in 1981 have been rehired, and although it is early days with the new team at City Hall he fears that they might be falling back into Boston's old ways of spending the money first and hoping that the state of Massachusetts will bail them out before the lights go out.

With elections to the Massachusetts legislature due next year, state politicians are not likely to look kindly on the plea for yet more financial help unless City Hall can prove it has taken decisive steps to put its house in order. State aid to Boston has risen by 240 per cent over the past six years and now matches the property tax as a revenue source. Boston will be lucky to get a much larger slice in the short term.

In the longer term, Boston, in common with other Massachusetts municipalities, must get to grips with its rising pension costs, resulting from an unfunded pension liability of \$1.2bn. The annual cost of servicing the city's contributory pension scheme takes up more than 10 per cent of the city budget.

Mr Tyler, who is not prone to hyperbole, describes the pension problem as a "ticking time bomb." Without some change, "it will bankrupt the city on its own," he says.

Economic and political awakening

CONTINUED FROM PREVIOUS PAGE

erised by companies which never encouraged trade union activity. As these companies mature this could present a problem.

While Boston's economic revival is due in large part to the explosive growth of its local politics were marked by excessive corruption and graft. Bostonians like to remind visitors that Massachusetts was the only state to vote for McGovern in 1972 when President Nixon was re-elected in a landslide victory, and it is the home of John F. Kennedy, a president who fired the ideals of the nation.

For years, the hostility between Boston's traditional "Yankee" families who controlled much of Boston's wealth, and the Irish political "bosses," led to virtually no development taking place in the city. But beginning with Mr John B. Hynes, in the late 1950s a succession of Boston mayors began to work more closely with the business community and have presided over a radical transformation of the city's downtown area.

The spirit of co-operation between Boston's political and business communities has manifested itself in other ways. Boston businessmen talk proudly of the Boston compact, where high school leavers are given job priority in return for an agreement that local schools raise their educational standards. The Bank of Boston recently gave \$1.5m to Boston's public school system

office space, which the developers have found hard to satisfy. At of mid-1983 there were eight new office towers under construction or planned which will add another 6m sq ft to the city's office stock.

Boston's economic renaissance has also coincided with the city's political awakening after a long interlude when local politics were marked by excessive corruption and graft. Bostonians like to remind visitors that Massachusetts was the only state to vote for McGovern in 1972 when President Nixon was re-elected in a landslide victory, and it is the home of John F. Kennedy, a president who fired the ideals of the nation.

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—a gesture which would have been unthinkable 10 years ago. While such initiatives are welcome signs of Boston's changing ways, they also point up one of the more serious problems the city faces in its bid to hold onto its above average prosperity. With its famous universities, Boston may still think of itself as the "Athens of America," and the country's major seat of learning, but its public school system ranks among the worst in the country.

According to one local banker, close to two-thirds of the school children who fill in job applications at his bank, cannot complete the form.

Racial tensions

Another problem which has cast a long shadow over the city in recent years has been its racial tensions. The occasional ugly clashes over such issues as "busing" contrast with Boston's reputation as a liberal and tolerant city which led the abolition of slavery movement in the U.S. Seventy per cent of the city's population is white, the highest of any major U.S. city, yet the Boston Globe recently concluded that Boston shares with Miami the dubious distinction of being one of the most racially intolerant cities in the U.S.

Finally, the city of Boston suffers from unusually severe financial problems which means that the business community is always under pressure to provide more tax revenues. A few years ago Boston's "high-tech" industries in the guise of the Massachusetts High Technology Council, spearheaded a state-

wide initiative to curb excessive state spending which culminated in the infamous "proposition 2 1/2" which capped local taxes at 2 1/2 per cent of local property values.

Boston, in common with other Massachusetts towns and cities, has still not fully come to terms with this initiative and the search is on to find fresh sources of revenues. At the state level, talk of a unitary tax is causing growing resentment among the "high-tech" companies who fear it will fall largely on them.

Despite the visible prosperity of its downtown area, Boston faces several problems in the coming years, not the least of which is ensuring that the fruits of the city's economic boom are spread more equally throughout the community.

After 16 years in charge of the city, Mayor sceler this year and has been followed by Ray Flynn, who promises to put a very different mark on the city.

At the state level, Gov Michael Dukakis, who came to power for the second time just over a year ago, promises to be more sympathetic to the city's financial problems than his predecessor, Ed King, who was backed by the business community.

Finally, at the spiritual level, the Most Reverend Bernard F-Law will be installed as Archbishop of one of America's most Catholic cities, later this month. All three will play a key role in moulding the city's destiny over the next few years.

PROFILE: RAY FLYNN



Ray Flynn, the city's new Mayor, is a Democrat and a powerful member of Boston's Irish community. The business sector is believed to be happy with the new Mayor who has a strong rapport with the State Governor.

Quiet start for new Mayor

"IF YOU really want to know what is going on in Boston politics, you should get yourself an ouija board." This is the advice of one cynical observer of the city's murky political scene.

After an unprecedented 16 years in the mayor's office, Kevin White handed over to Ray Flynn last January and the change means that all the old alliances and associations which have driven local politics for years are again in the melting pot. The pundits have described the changeover as a watershed in Boston's political history.

Mr Flynn, 44, is a Democrat and a member of Boston's powerful Irish community. But there the similarity with his predecessor ends. Mr White was a flamboyant character, admired by some and hated by others who argued that Boston was one of the "great" cities of the world and should do things accordingly.

This attitude did not endear him to Massachusetts State legislators, who had to finance an increasing part of the city's overspending. Mr White did wonders for Boston's image on a national and international scale. He played a leading part in fostering the downtown development boom and the restoration of such historic landmarks as the Hancock Hall market place.

Mr Flynn, by contrast, was propelled to power on the back of a widespread feeling that his predecessor's concentration on downtown development at the expense of the neighbourhoods had been overdone. At first sight Mr Flynn appears to lack Mr White's charisma, but he is regarded as a genuinely decent man and he has pledged himself to make his administration as open as possible.

Black treasurer

Sensitive to accusations that his predecessors did not give enough jobs to blacks and other members of Boston's minorities, Mr Flynn has appointed several of them to leading positions in his administration. They include the city's first Black treasurer.

The grandson of Irish immigrants from County Galway and County Cork, the father of Mr Flynn was a longshoreman and his mother an office cleaner.

After working for a time as a parole officer in his native South Boston, Mr Flynn served in the Massachusetts State legislature before becoming fully immersed in city politics, where he has taken strong stands on issues such as busing and abortion.

It is early days yet, but Mr Flynn is said to have a much healthier rapport with State Governor Michael Dukakis than some of his predecessors. This should benefit Boston in its battle for further state aid.

Mr Flynn has already dismantled a large part of his predecessor's public relations machine and abolished several departments in his attempt to cut costs. The business community is said to be happy with the new mayor, though some of its members fear that the new régime might make unrealistic demands on them.

WILLIAM HALL

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Money managers' pride in long-term success

"Mr Johnson is not in the public eye, he does not have his name on a fund like Jack Dreyfus, and does not have the Wall Street Street name as a blazon. His friend Charley with a go-go fund of his own has to be reassured that there is a Mr Johnson." (The Money Game, by Adam Smith.) ANYONE IN the Boston investment community will tell you that there is certainly a Mr Johnson, although he is retired now. He is the family owned Fidelity Group, run by his son. With around \$20bn under management (including the Magellan fund, the "hottest" mutual fund on Wall Street), Fidelity is the biggest of a bunch of highly successful Boston-based fund managers.

While Boston-born securities firms such as First Boston, Kidder Peabody and Paine Webber departed Boston for New York when they came of age, Boston's money managers have remained a major force in the city, clustered in the alleys around State Street.

Today, Boston manages more mutual fund money than any other city and in terms of funds under management probably ranks second only to New York, especially if the insurance companies are left out.

There are several types of money manager. The mutual fund managers are the best-known because of their extensive newspaper advertising but there are plenty of other managers. At one extreme are the banks and the big Boston insurance companies such as John Hancock Liberty Mutual and New England Mutual Life.

Apart from handling their own money they are also active pension fund managers and independent managers such as

Fidelity, Putnam and Eaton Vance. Less visible but still important are the Boston trust companies. Boston Safe and Deposit Company, which was recently acquired by Shearson American Express occupies an interesting niche in the market. It is one of the oldest banks in Boston but does no commercial banking business. Instead it manages billions of dollars ranging from mutual funds and pension fund money down to individuals.

It sees itself as very much the Boston equivalent of a private bank, like Courts, which serves rich individuals — among other activities. In Boston the law firms still play an active and successful role as trustees for family fortunes. "Trust companies feel they are hired not to lose money, whereas the private trustee is hired to make money," says George Putnam in explaining why Boston money managers have been so successful over the years.

It was one of George Putnam's ancestors, Justice Samuel Putnam, who first gave Boston the impetus to become an important investment management centre. In 1830 he presided over a last case when Harvard University sued its trustees because they had bought common stock and the value had gone down.

Putnam upheld the trustees' decision and ruled that so long as a trustee invests as he would invest for himself, taking into consideration that income was a factor plus the prudent safety of principal it was perfectly acceptable for Harvard's trustees to buy equities.

This decision, known as the

BOSTON FUND MANAGERS

Name	Funds under management (\$bn)	Ownership
Fidelity Investment	26.9	Independent
Loomis Sayles and Co.	12.5	66% owned by New England Life Insurance
State Street Research and Management	12.0	Metropolitan Life Insurance
Putnam Management	12.0	Marsh and McLennan
Batterymarch Financial	11.3	Independent
Scudder, Stevens and Clark	11.0†	Independent
Massachusetts Financial Services	8.0	Sun Life Assurance Company of Canada (U.S.)
The Boston Company	6.1	Shearson-American Express
Keystone Massachusetts Group	5.0	Travelers Corporation
Eaton and Howard, Vance Sanders	3.0	Independent
Colonial Management Associates	2.5	Independent

† Discretionary money, excludes money market funds and cash management.

A key 'port of call'

THE NAMES TA Associates; Greylock; Palmer Organisation; the Charles River Partnership; Burr, Egan and DeLage; Morgan, Holland; Metrix Partners and several more may mean little or nothing to the ordinary investor, but in the U.S. venture capital business these Boston companies are well known.

The city can fairly claim to be the birthplace of the U.S. venture capital industry, and although it has been overtaken by California in sheer numbers of venture capital firms, Boston is still one of the first ports of call for any U.S. entrepreneur with a good idea.

General Georges Doriot, who was teaching at Harvard in the late 1940s, is widely regarded as the industry's founder. With another Bostonian, Bill Coolidge, who was close to MIT, the two men decided that technology could not only be of use to the country but also very profitable.

They managed to raise some cash and set up American Research and Development (ARD). Like many venture capital companies it was not particularly successful in its early days but it finally began to prosper on the back of its investments in companies like Digital Equipment.

In 1972 ARD was taken over by Textron but it is still active in the Boston venture capital community and several of the city's better-known venture capitalists cut their teeth at ARD before moving on to set up their own firms.

Today, Peter Brooke of TA Associates is regarded as another founder of Bostonian venture capitalism. He began life as a commercial banker at the First National Bank of Boston and was an active leader in the infant "high-tech" companies before branching out on his own.

TA Associates (It received its initial backing from the Boston brokers Tucker, Anthony (hence the TA), it was set up in 1968, inviting outside investors to put up money for its first limited partnership, Advent One. It raised \$4.3m and opened for business with the objective of "identifying emerging growth industries and investing capital in leading companies in those industries to obtain modest current income and above-average capital gains."

Fifteen years later the firm still adheres to this basic formula to guide it in its venture capital investments in North America and in most of the major industrialised countries in the world.

Soon after TA Associates got

going the bottom fell out of the stock market; but despite the traumas, Advent One turned in a respectable performance, with investors receiving a return of 15 per cent compounded annually. It was followed by Advent Two, which raised \$8.1m in 1972 and over the next ten years was able to provide its investors with an overall return on capital of 32.1 per cent compounded annually.

One of its most spectacular investments was a \$200,000 stake in Tandem Corporation, a manufacturer of computer disc drives. By mid-1982 this investment had risen 76-fold to \$29m. Like all venture capitalists,

Whereas TA Associates and the other small Boston venture capital firms place their investors' funds directly into infant companies, John Hancock, like all good insurance companies has decided to spread its risks and has chosen to invest one-third of the fund in a portfolio of other people's limited partnerships (of which Advent Five is one). The remaining two-thirds is being invested directly.

In these instances it invests alongside other well-known venture capital concerns and again limits its risk by matching its own assessment of a company's potential with the more experienced views of other venture capitalists.

D. Brooks Zug, a director of John Hancock Venture Capital Management, admits that when he started some of the potential investors in his fund had "very legitimate" doubts as to whether a big firm like Hancock could be as enterprising as the small "boutique" type operations.

His success in stilling their doubts is reflected in the sum of money raised (Hancock itself chipped in only \$14m).

Mr Brooks Zug believes there is a real advantage in having a large institution like Hancock associated with small investments. From the company's point of view it helps to have a household name like Hancock among the shareholders when it starts thinking of going public through a share offering on the over-the-counter market.

"If it is good enough for Hancock it is good enough for me," is a thought which Mr Brooks Zug hopes to exploit in his attempt to win a useful share of the U.S. venture capital business.

Whereas Brooks Zug and Peter Brooke might disagree on the relative effectiveness of big versus small firms in the venture capital business, one problem they share is the growing difficulty in finding a good home for their money.

More than \$10bn has been poured into U.S. venture capital investments in the past five years, while over \$4bn was committed by investors in 1983 alone as word got round about the kind of returns being made on venture capital investments.

As a result, the pricing of venture capital deals has come under severe pressure and returns are slipping.

"People seem to think now that venture capital investing is as easy as falling off a log," Peter Brooke says of the new competition. "We are coming into a very difficult period and investment returns are not going to be what they were."

Investment management

WILLIAM HALL

Boston money was made early on in American history. It was made from privateering in the war of 1812, the China clipper trade of the 1830s and the cotton manufacturing trade of the 1840s and 1850s. Boston money was used to finance the development of the West and while there is still plenty of Boston money around, the city's financiers now manage money from all over the U.S., and increasingly from all over the world.

There are several types of money manager. The mutual fund managers are the best-known because of their extensive newspaper advertising but there are plenty of other managers. At one extreme are the banks and the big Boston insurance companies such as John Hancock Liberty Mutual and New England Mutual Life.

Apart from handling their own money they are also active pension fund managers and independent managers such as

TOP FIVE BOSTON-BASED BANK HOLDING COMPANIES

(Year ended December 31 1983)

Holding company	Total Assets (\$bn)	Growth (%)	Net Income (\$m)	Growth rate (%)	Total deposits (\$bn)	Rate of return (%)	Return on assets (%)	Return on equity (%)	Loan loss provision (\$m)	Non-performing assets (\$m)	Loans to assets (%)	As % of total assets
Bank of Boston*	19,538.0	+7.0	125.7	+9.0	12,281.0	+6.0	8.72	14.44	54.0	236.0	2.7	
Bank of New England†	5,600.9	+14.5	36.6	+2.7	4,887.4	+19.5	6.66	14.23	19.5	66.5	1.72	
Shawmut Corporation‡	5,773.2	+7.1	32.0	(3.0)	4,298.7	+8.6	6.62	11.68	24.0	68.5	2.1	
Baybank§	4,639.3	+25.1	32.0	(3.7)	3,921.2	+23.8	6.77	13.0	5.1	15.2	0.6	
State St. Boston Corp. and subsidiaries¶	4,044.4	+3.3	28.5	(21.3)	2,485.4	+1.0	1.03†	18.3†	4.7	5.4	0.39	

* Announced a definitive acquisition agreement with Colonial Bancorp, a Connecticut-based bank holding company with over \$1.3bn in assets; and RHT Financial Corporation of Rhode Island, with over \$2bn in assets. Agreement to acquire Casco Northern Corporation, the largest bank organisation in Maine with \$650m in assets. Funds in custody include the Citicredit Corporation, the largest bank holding company in Vermont with assets of \$850m.

Radical changes now under way

Banking

PAUL TAYLOR

BANKING in Boston is undergoing sweeping changes, radically altering the structure of the local banking market and expanding the financial products and services of the major companies now offer.

The changes are in response to two separate but related developments. The most immediate are new competitive pressures in Boston, as elsewhere in the U.S. banking industry, from the non-bank like Sears, American Express and Merrill Lynch, foreign banks like Lloyds and Barclays of the UK, and the big "money centre" banks like Citibank and Bank of America.

These new competitors are posing a direct challenge to the established Boston banks in several distinct banking markets, including retail and commercial banking at the same time that interest rate deregulation and changes in Federal legislation are changing the very basis of banking and placing a premium on service quality, product range and lower distribution costs.

But the more dramatic and visible changes stem from Boston's role as the "financial capital" of New England, which is itself the centre of a bold and unique new banking experiment.

The "New England Experiment" as it is called, represents the first attempt to create a regional interstate bank network based on changes in state legislation which freely permit interstate mergers and acquisitions within New England but generally restrict entry by banks outside the region.

As such, it poses a direct challenge to current Federal geographic banking restrictions, has led to a spate of legal suits from banks outside New England, particularly those in New York, which are angry about being excluded. It is also seen as a potential model for regional interstate banking agreements elsewhere in the U.S.

In Massachusetts the new state legislation permits mergers and acquisitions between banks in any New England state with reciprocal legislation. But it contains an "anti-leapfrogging" provision which specifically excludes New York-based banks which own banks in other New England states from

acquiring banks in Massachusetts. In their wake the new laws, coupled with competitive pressures, have generated a massive move towards consolidation in the region. Currently about 12 major mergers are planned and more are expected.

"I think it is just getting started," says Frank Morris, president of the Federal Reserve Bank of Boston. "I think some banks may be holding back because the constitutionality of the Massachusetts is being challenged."

If the new laws are upheld, Mr Morris believes that over the next five or six years we will see a very substantial consolidation — a move which he thinks might reduce the number of banks in the region by at least 10 per cent.

This push towards consolidation partly reflects pressures which determine that, for example, only the largest banks can afford to invest in electronic payment systems and benefit from economies of scale. But it is also seen by some bankers in Boston as a "stepping stone" preparing New England banks for the time when Federal interstate banking barriers come tumbling down and opening the whole of the market to the major money centre banks and others.

For the moment the major contestants in the first wave of mergers have been the larger New England banks — including those in Boston.

More plans Among the planned mergers which have already been announced, Bank of Boston, the largest bank in the region and the 18th largest in the U.S., has agreed to acquire Casco-Northern Corporation in Portland, Maine, for \$55m, Colonial Bancorp of Waterbury, Connecticut, for \$75m and RHT Financial Corporation, Rhode Island's third largest bank, for \$120m.

But the biggest planned merger involves the Bank of New England, the fourth largest bank in New England with \$5.5bn in assets, and CBT Corp for Connecticut Bank and Trust Company, the third largest banking group in New England with \$6.1bn in assets.

In February, CBT and Bank of New England announced plans to acquire Maine National Corporation, Portland's fourth largest bank, with \$605m in assets, for \$75m.

The new combined banking group will have 280 offices in

the states and assets of \$12.5bn, ranking it an easy second in the region after Bank of Boston, which has \$19.5bn in assets.

Bank of Boston itself is in the final stages of completing a new strategic plan which will map out the future direction of the 200-year-old institution. Backed by its enviable reputation, its power as a regional money centre bank in its own right and its extensive foreign operations, Bank of Boston's major challenge is perhaps to retain its status and pre-eminence.

Mr Barry Allen a Bank of Boston vice-president, puts it simply: "We are the premier bank in New England and we want to stay that way and grow. New England is our base but we are also a major international bank."

The bank has been particularly successful in exploiting its local market — especially the growth of high technology companies in the area. Bank of Boston was one of the first banks in the U.S. to have a venture capital subsidiary and has remained a major lender to many of these companies.

The bank is also a major player in the wider U.S. domestic and international markets — mainly by virtue of developing particular niches. For example, it runs the ninth largest bank leasing company in the U.S., and the third largest stock transfer service.

Internationally, its business was founded on trade financing, but it has expanded to include a full range of services both to domestic and international customers — and a somewhat less welcome exposure to some of the troubled and less developed nations in Latin America.

In contrast the second tier in Boston's banking structure — the other four major market players — have more limited international horizons, although Shawmut Bank Corp recently completed the acquisition of Teeghsport, an export trading company with \$17m in sales last year, and most of the other banks have some limited international exposure.

Generally, however, Boston banks have adapted to change by adopting a niche strategy. Among the other majors, Baybank Inc, which like all Boston banks is a multibank holding company reflecting the still restrictive nature of interstate branching regulations in Massachusetts, has successfully diversified its retail banking business and now operates the largest retail network in Massachusetts.

State Street Bank, the smallest of the five largest Boston banks, has emphasised trust management, processing and other fee-generating services. Together these services last year generated between 60 per cent and 70 per cent of its profits compared with around 10 per cent for the average bank.

In particular, State Street has become a major player in the rapidly expanding new market for stock index funds, products, operating two separate stock index funds funds with total assets under management of around \$200m and counting among its 15 or so major corporate pension fund investors such companies as IBM, Arco and GTE.

Speculation These attributes, together with the city's regional economy, have raised speculation that one or more of the major Boston banks could become the target for foreign bank acquisition. So far this has not happened, but a growing number of foreign banks, and banks from outside New England, are active in the local market — putting further pressure on lending margins.

Among the foreign banks with Boston operations, Barclays Bank of the UK was one of the first to set up a branch in the city 12 years ago. Since then Barclays has been followed by two Canadian banks, one Israeli bank, a Greek bank, and by Lloyds, which opened an office in 1982.

Their positioning within the market has varied from bank to bank. Some like the National Bank of Greece, have concentrated on the ethnic market for retail and commercial banking services. Others have stressed commercial lending in the already fiercely competitive middle market, especially to high tech companies, and to the major multinationals to which they can offer extensive trade and other international banking services.

What is certain is that their presence, together with "loan production offices" for many of the major U.S. money centre banks, has added to the strength and highly developed thrift industry in the region, is putting further competitive pressure on the indigenous Boston banks.

This pressure appears likely to maintain, if not accelerate, the pace of change in a historically conservative market.

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In Search of Excellence, Peters Waterman (Harper & Row, 1982)



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The Leader In Corporate Strategy

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- Creating value;
- Creating competitive advantage in delivering that value;
- Operating our businesses as well as can be done.

Good operations without competitive advantage will never produce outstanding profitability. The famous "charge of the Light Brigade" is a testament to leadership and operations without strategic advantage. Braniff seized the deregulation opportunity to capture new routes, and Seattle-First executed a massive loan expansion programme. Their failure is not a question of poor operations, but one of execution without strategy — action to capture opportunity without holding to the "basic" of sustainable competitive advantage. The steel industry will be better and stronger with good attention to operations. It will never be truly healthy without focus on businesses of sustainable competitive advantage.

At the same time, we are witnessing a rapid growth of new products, services, and technologies substituting for old. This is value creation. If the new did not create value, they would not substitute for the old. Maintaining and building competitive advantage in traditional areas without seeking new value creation is, like execution without strategy, a holding action only. Great positions of advantage (like Friden in calculators, RCA in colour TV, Ford with the Model T,

were eroded by the creation of new value through product technology, process technology, and marketing insight.

Finally, value creation without attention to sustainable competitive advantage is the hallmark of the entrepreneur, not the strategist. Freddy Laker capitalised on a brilliant insight, but one that was not competitively defensible against established airlines.

As the world changes, new needs arise and new opportunities come about to create value through cost reduction, better choices, higher quality. The world will reward whoever creates that value — whether traditional or new competitors. Business exists to create that value. That is the first basic.

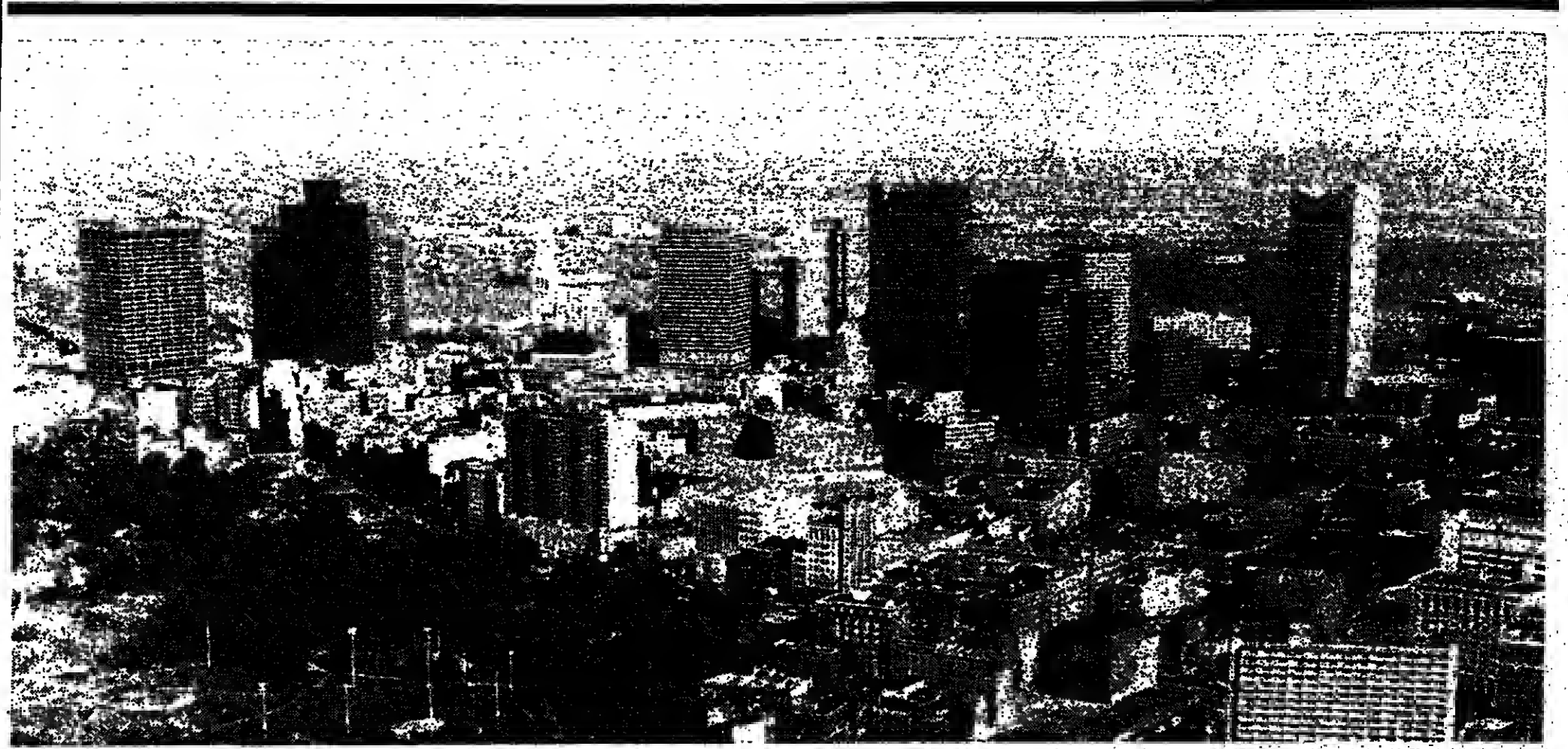
Profitability will be ordinary and perhaps transitory without sustainable competitive advantage. Leaping at opportunities without strategy inevitably means failure; in this context, strategy is the management of advantage. That is the second basic.

Good operating management is always valid, but it cannot substitute for the creation of value and competitive advantage. Without these it is a holding action at best and a smokescreen for obsolescence at worst.

Today's refrain of "back to basics" is dead right as long as we agree on what "basics" are. Attention to costs, people, customers, is part of good management. This attention will always pay dividends. But it is not enough. Worse, overattention to pieces of the management art can distract us from the real job — creating value.

In our zeal to find easy answers, quick fixes, specific actions, we may all have grasped at the straw of "back to basics" and in so doing, forgotten the real basic of business — build a better mousetrap and do it better than anyone else; that is, create value and maintain competitive advantage.

Boston Chicago Düsseldorf London Los Angeles
Munich Paris San Francisco Tokyo



Boston, one of the oldest cities of the U.S., is now experiencing a development boom, plus substantial changes in employment patterns

Boston's booming high-tech sector is a key to the future prosperity of eastern New England

The envy of many other U.S. cities

High technology industry

PAUL TAYLOR

IN BOSTON they call it, with a certain pride, "knowledge-intensive manufacturing industry"; and they refer to the industrial belt between Route 128 and Route 495, which encircles the city, as the "Silicon Valley of the North East." Such pride is understandable. The low, often plain-looking buildings which dot the rolling Massachusetts countryside to the north and west of Boston house a booming high-tech in-

dustry, which is a key to the transformation of the New England economy and the envy of many other states and other cities in the U.S.

The emergence of Boston and its environs as an area accommodating a broad selection of high-tech companies — ranging from computer and information processing concerns to those specialising in defence electronics, drugs, biotechnology, robotics and medical instruments — is seen as a crucial factor in the recent performance of the state's economy. Perhaps more importantly, it is also seen as the key to the future prosperity of eastern New England.

For example, although the region felt the effects of the recent recession they were rela-

tively mild. In Massachusetts high technology companies now account for more than 250,000 jobs and over 40 per cent of total manufacturing jobs in the state.

Lynne Browne, vice president and economist of the Federal Reserve Bank of Boston, writing in the Fed's New England Economic Review, noted that a major reason for New England's strong performance during the recent recession "was high technology manufacturing."

The regional economy's disproportionate share of high-tech industry has, in the view of many economists, cushioned it against the worst effects of economic recession.

This concentration of high-tech industry, particularly around Boston, is immediately apparent from the corporate names on the buildings along Route 128 and from the list of companies with headquarters, or with major facilities, in the area.

'Big guns'

In the information processing field there are companies like Digital Equipment Corporation (DEC), the second largest computer company in the world after IBM; Wang Laboratories, the leading office automation concern which has headquarters in Lowell, Massachusetts; and Data General, the fast-expanding leader in the 32-bit "supermini" computer market.

They are the "big guns" of this new industry and they are growing fast. Last year Wang reported a 33 per cent increase in revenue to \$1,548 million, a 42 per cent increase in earnings to \$152m.

Mr John Cunningham, president of Wang, predicts that while the pace must slow in the coming year, the company's annual revenue will increase by 47 per cent in the last four years alone — Wang "will continue to be the leader in office automation" and will have annual revenues of at least \$5bn by the end of the decade.

In the applications market Computervision, headquartered in Bedford, Massachusetts, has an estimated 23 per cent share of the computer-aided manufacturing business, and says Martin Allen, the chairman, it expects to grow by 35 per cent a year over the next five years. Last year Computervision, which has customers like John Deere, Westinghouse, British Shipbuilders and a host of major car makers, reported earnings of \$35.3m on sales which increased from \$325m to \$400m.

Among the emerging software companies are Cullinet, one of the largest independent vendors in this field, which has been growing at between 50 and 80 per cent a year; Lotus Development, which recently introduced its follow-up to its successful Lotus 1-2-3 integrated programme; and Spinnaker Software, which is carving a major slice of the expanding market for educational software.

Among the more established high-technology companies with major facilities in the area are Honeywell, Raytheon, Polaroid and General Electric. GE employs more than 13,000 people in the Boston area manufacturing jet engines, steam turbines, generators and precision gears.

The latest wave of high-tech companies to set up in the area include biotechnology concerns like Biogen, Genetics Institute and Damonbiotech, robotics manufacturers like Automatrix and a growing number of concerns exploiting current research into "artificial intelligence," or "thinking computers."

Many reasons are given why

HIGH TECHNOLOGY EMPLOYMENT IN MASSACHUSETTS

INDUSTRY	EMPLOYMENT						Change (%)
	1976	1977	1978	1979	1980	1981	
Drugs	2,879	2,859	2,282	2,494	2,723	2,831	36.2
Office of computing and accounting machines	4,586	4,821	4,894	5,124	5,447	5,559	21.2
Electrical and electronic machinery, equipment and supplies	21,888	27,060	31,459	39,116	46,162	48,575	127.1
Guided missiles and space vehicles and parts	83,898	91,000	98,389	104,000	110,500	111,300	32.3
Miscellaneous transportation equipment	11,394	11,819	12,188	12,517	11,647	11,289	—
Instruments, photographic, medical and optical goods, watches and clocks	1,572	1,660	1,456	1,113	1,062	1,336	-28.6
TOTAL	170,117	190,019	206,990	222,464	236,021	242,190	42.4
All manufacturing	593,600	621,100	632,100	672,100	674,900	666,800	12.2
High technology as a percentage of all manufacturing	28.7	30.6	31.7	33.1	35.0	36.3	

Research: Rivka Nachama.

TOP 15 EMPLOYERS (in Boston area)

Company	City	No. of employees
Raytheon Co	Lexington	72,000
Digital Equipmt	Maynard	67,100
Gillette Co	Boston	30,200
Stop & Shop	Boston	29,000
Companics		
J. Hancock Mutual	Boston	20,216
Wang Laboratories	Lowell	19,760
Liberty Mutual	Boston	18,791
Data General	Westboro	15,210
Polaroid	Cambridge	14,540
Bk of Boston	Boston	13,000
M/A-Com	Burlington	8,739
Esstra Gas & Boston		8,470
Manufact		
New England Mutual	Boston	8,218
Dennison	Framingham	8,200
Manitac		
Cabot Cpn	Boston	7,500

Research: Rivka Nachama.

Boston and Massachusetts have been so successful in attracting, nurturing and — at least so far — in keeping these new industries. The most frequently cited are the intellectual heritage by such excellent institutions as Massachusetts Institute of Technology (MIT) and the world-famous University of Harvard at Cambridge, Massachusetts. The availability of funding and the generally favourable environment are also of great importance.

Neville Lee, senior regional economist of the Bank of Boston, lists the following as key factors in the growth of science-based institutions in the region.

• An exciting agglomeration of high technology companies which provide a market for new companies.

• An industrial base with many companies at the innovative stage of development which can act as incubators.

• The presence of scientific and technological research institutions involved in "state of the art" development, university facilities and advanced private enterprise laboratories.

• The relatively low production costs in New England, which has the lowest "real" wages in the U.S.

• The availability of venture capital to finance start-up and expansion.

• A willingness to foster and reward technical enterprise.

• Skilled and experienced workers.

• The region's ability to attract Federal Government procurements of advanced

defence technology.

• An enterprising and energetic banking system ready to encourage and promote innovation and further growth.

Industrial leaders cite a similar set of reasons, placing particular emphasis on the benefits in terms of sheer brain power which accrue from having 47 universities and colleges in Greater Boston alone.

The close relationship which exists between the academic world and private enterprise is perhaps most apparent at MIT. Even so, this pioneering institute has a strict set of rules designed to avoid and resolve "conflicts of interest" which might arise from the direct private-sector funding of research at the institute or the commercial interests and aspirations of academic staff.

Dr Paul Grey, president of MIT, says he believes the end result is beneficial both to the institute and industry. In particular, he believes the relationship "keeps us in touch with the real world."

What is beyond doubt is the major role that the high concentration of academic institutions in the Boston area has had as a breeding ground for new ideas and commercial products. Some estimates suggest that MIT alone has helped directly in the establishment of more than 300 high-technology companies.

Of these, DEC, with an annual revenue of \$4.2bn, is the largest. It was founded by Kenneth Olson, MIT graduate. Dr An Wang, the Shanghai-born founder and chairman of Wang Laboratories and inventor of the magnetic core memory, received his doctorate from Harvard.

Spin-offs

These companies have in turn had their own spin-offs. Ed De Castro, Data General's founder and president, who has just completed a major reorganisation of the company management structure, left DEC to start his own company. Data General, which had a revenue of \$829m last year, has just reported earnings in its latest quarter of \$9m, almost treble those of a year ago.

Mr De Castro predicts that Data General "will be one of the six remaining companies" in the information processing business in the year 2000.

Another key factor in the development of Boston's high tech belt has been the availability of start-up and development capital from both private and public sources, for Massachusetts has perhaps the most advanced and comprehensive set of industrial support and development agencies in the U.S.

Among them is the Massachusetts Industrial Finance

Agency, set up in 1978 to assist companies to obtain low cost funds for development through the issue of industrial revenue bonds. So far MIFA has helped to secure \$2.3bn in loans, including \$400m for 235 projects creating an estimated 19,000 new jobs in high-tech industry.

Under an new programme which is believed to be the first of its kind, MIFA is planning to issue 100 per cent guaranteed fixed-rate long-term bonds in the public credit markets backed by an as yet unnamed major US insurer which would assume 75 per cent of the risk, with the agency assuming the remainder.

Such programmes could go some way towards solving one of the major questions facing Boston and its region. Having attracted a new high-tech industrial manufacturing base can it retain it?

Tax issues

Some industry leaders are already worried that the current Massachusetts state administration of Governor Michael Dukakis may create a less hospitable climate for business. In particular they cite tax issues, including the state's proposed complex unitary tax law provision which would hit those Massachusetts-based high tech companies that have extensive overseas operations and earnings particularly hard. There are also other planned legislative changes such as new restrictions on plant closures.

If these changes are made, business leaders suggest, some companies may move their operations out of Massachusetts. At the least, they believe they would slow the growth of high-tech industry in the state and hasten a new but already apparent trend towards building "second phase" factories elsewhere — often in the southern Sunbelt states.

As Mr Lee of Bank of Boston, says: "Because of the increasingly footloose nature of capital investment, especially in the rapidly changing technology-based industries, the long term growth of the region's economy will require continued co-operation among the business, financial, academic, organised labour and Government communities to maintain the competitiveness of the New England economy, strengthen the links between companies and private capital spending, and provide job opportunities in all parts of the region."

So far the debate on these issues is something of a shadow boxing match. But high-tech industrialists are beginning to flex the political muscles that come with business success and indicate they if the Boston area is to retain its much-prized "Silicon Valley" status then its voice had better be heard.

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Lucky to have been given a chance to learn and grow.

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Handwritten signature: Hill, Holliday

Parker Knoll holds profit: orders show improvement

LOWER INTEREST charges has enabled Parker Knoll to report a 12.5% increase in pre-tax profits from £498m to £557m for the year. The result was after charging an increase in bad and doubtful debt provisions to £24m, against £22m in 1982.

Barclays climbs 12.5% to £557m

Barclays Bank, the first of the four clearers to announce its 1983 results, has reported a 12.5% per cent rise in pre-tax profits from £498m to £557m for the year.



Sir Timothy Bevan, the chairman of Barclays Bank, where bad and doubtful provisions increased from £22m to £47m in 1983, reflecting specific and general problems experienced by borrowers in some sectors at home and abroad.

As economic recovery gathers speed in the UK and overseas, Barclays is well placed to continue to play its part in supporting investment in industry and financing exports. The profits contribution of Barclays Bank, which incorporates the UK clearing bank and Barclaycard operations, equalled the amount for 1982.

As a sterling issue in the UK, a 1983 result of this nature and the retention of profit within the business, capital resources were increased by 20 per cent at the end of 1983 were equivalent to 6.6 per cent of total assets compared with 5.0 per cent at the end of 1982.

The directors consider it prudent to continue to maintain a provision of 25 per cent of the potential tax liability in respect of the group's UK leasing business.

Table with financial data for Barclays Bank, including interest income, expenses, and profits for 1982 and 1983.

Ransomes 3p dividend lift as profits exceed £3m

ALTHOUGH there are no real signs of any significant recovery in world trading activity, Ransomes Sims & Jefferies has increased its pre-tax profit by £1.7m to £3.2m for 1983.

43% profits growth for British Vita as conditions improve

THE ECONOMIC recovery trend and the ability of being able to take advantage of improved trading conditions, are reflected in the results of British Vita for 1983.

improvement in trading conditions abating. He was now looking for new opportunities for expansion in all the group businesses.

Mr F. A. Parker, chairman of this manufacturer of foam, fibre, fabric and polymeric products, says the UK and Europe the company has emerged from a period of harsh trading having retained its market share and with a substantially improved profit.

Capital expenditure was being stepped up by at least 50 per cent on last year's £35m, concentrating on the fast expanding household textiles and consumer products division.

Mr Parker says that in January there was an improvement in demand for furniture, and outstanding orders for Parker Knoll and for Nathan are at a more satisfactory level.

The results have been achieved in spite of a continuing high level of provisions reflecting specific and general problems experienced by borrowers in some sectors at home and abroad.

At £390m, the charge against provisions showed a significant increase over 1982. Of this, £180m arose from domestic operations, including subsidiaries, and £210m from international activities.

The planned merger of Barclays Bank and Barclays International, in which subject to parliamentary legislation, will take place on January 1, 1985, will further strengthen the group as a major British force in increasingly competitive world banking.

As a sterling issue in the UK, a 1983 result of this nature and the retention of profit within the business, capital resources were increased by 20 per cent at the end of 1983 were equivalent to 6.6 per cent of total assets compared with 5.0 per cent at the end of 1982.

Table with financial data for various companies, including Utdare, showing revenue and profit figures.

Utdare, the Dublin-based manufacturer of electrical cables and transformers, pushed its pre-tax profits up from £12.7m to £12.5m for the 1983 year on a 15.1% rise in turnover to £145.84m.

Record year at Johnstone's Paints. DESPITE facing a difficult year in the paint industry, Johnstone's Paints broke through the £10m turnover barrier for the first time.

Systems Reliability gets full stock market listing. Systems Reliability, a manufacturer of telephone monitoring systems, is to come to the main stock market with a fixed price offer for sale.

net, giving a yield of 3 per cent on the offer price, covered 3.2 times on an actual tax basis. It is proposed that dividend payments should start in the current year.

Airship Industries Limited. Share capital £10,000,000. Issued and fully paid following the rights issue £3,142,500.

Record year at Johnstone's Paints. DESPITE facing a difficult year in the paint industry, Johnstone's Paints broke through the £10m turnover barrier for the first time.

Systems Reliability gets full stock market listing. Systems Reliability, a manufacturer of telephone monitoring systems, is to come to the main stock market with a fixed price offer for sale.

Granville & Co. Limited. Member of NASDIB. 27/28 Lovat Lane London EC2R 9EB. Telephone 01-421 1212.

NOTICE OF ANNUAL GENERAL ASSEMBLY OF SHAREHOLDERS. FIDELITY INTERNATIONAL FUND N.V. Registered Office: Schotweg Oost, Salinja, Curacao, Netherlands Antilles.

Gencor General Mining Union Corporation Limited. AUDITED CONSOLIDATED RESULTS 1983. Group Income before Taxation 483.9, 378.6. Group Income after Taxation 399.2, 331.5.

STAFFORDSHIRE Full speed ahead with electronics. Marcon, a leading international firm in commercial, industrial and marine electronics, is now offering other high technology products.

FIDELITY INTERNATIONAL FUND N.V. is a diversified international equity investment company established in the Netherlands Antilles and managed by Fidelity International Ltd of Bermuda.

UK COMPANY NEWS

Black & Edgington expects significant growth in travel

Black & Edgington (Holdings), the reshaped travel and hire group, returned pre-tax profits of £1.1m for the 1983 year from a turnover of £50.65m.

BOARD MEETINGS

Table listing board meetings for various companies including Black & Edgington, with columns for company name, date, and location.

Gencor earns more than expected but needs new funds

BETTER THAN expected results for 1983 are announced by South Africa's General Mining Union Corporation (Gencor) group.

Amax to resume work at Climax molybdenum mine

MOLYBDENUM production is to be resumed on a limited basis on April 18 at the big Climax mine in Colorado of Amax, the diversified U.S. mineral group.

TSB Scotland turns in £22m at operating level

The Trustee Savings Bank Scotland, part of the TSB Group, made an operating profit of £22.4m for the year ended November 30 1983.

Rio Algom trebles profit

ANOTHER Rio Tinto-Zinc group member reports increased profits for 1983. It is the 52.8 per cent-owned Canadian arm, Rio Algom.

London & Lomond planning new policy

London & Lomond Investment Trust, a £50m fund managed by Gartmore Investment Management, plans to specialise in the finance and information services fields.

Mandarin dealings halted

LONDON DEALINGS in Mandarin Resources Corporation were suspended since die by the Stock Exchange Council yesterday.

Beechwood suspended

Beechwood Group, the Llandello, Dyfed civil and mechanical engineer called for a Stock Exchange suspension yesterday pending "clarification of its position".

STERLING-WINTHROP PRODUCTS INC. Panama, Panama. DM 250,000,000. 7 1/2% Deutsche Mark Bearer Bonds of 1984/1994. Irrevocably and unconditionally guaranteed by STERLING DRUG INC. New York, New York, U.S.A.

BASE LENDING RATES table listing various banks and their interest rates for different terms.

Bleasdale Computer Systems plc. Offer for Sale by HARVARD SECURITIES LIMITED. 2,400,000 Ordinary Shares of 1p each at 25p per share payable in full on application.

MITCHELL COTT'S International Engineering, Transportation and Trading. Interim Report for the six months ended 31st December 1983. Table showing turnover, profit, and earnings per share.

JOHNSTONE'S PAINTS PLC. Final Results. The Group Results for the 53 weeks ended 3rd December, 1983 are shown below with comparable figures for the 52 weeks ended 27th November, 1982.

BANCO DO BRASIL S.A. Negotiable Floating Rate London Certificates of Deposit. U.S. \$30,000,000 due 6th March, 1985.

Vertical text on the left margin containing various small notices and advertisements.

UK COMPANY NEWS

STOCK EXCHANGE BUSINESS IN FEBRUARY

Equity turnover slips by 15% but gilts hold firm

A CONTRACTION in business in equities last month led to an overall decrease in Stock Exchange turnover compared with the traditionally buoyant month of January.

The number of trading days for both months was the same. Total turnover in February, at £30,744m, was down by £9,960m on the £40,704m recorded in January. The Financial Times turnover index for all securities slipped from January's level of 971.5 to 942.0. This, however, still compared favourably with the 1983 monthly average of 794.4.

The overall number of bargains during February fell by 82,708 to 535,170, but the average value per equity bargain rose by £80 to £13,700.

Equities had a distinctly uneasy time during the month. Fading support from U.S. buyers and a more cautious approach from UK institutions reflecting the underlying sensitivity to Wall Street's ragged performance depressed the market early in the month.

Wall Street's decline forced the FT Industrial Ordinary index down over 80 points during February 6 and 7.

Hopes that FCI's preliminary results would revitalise the market were dashed when the chemical giant revealed annual profits that fell well short of expectations. However, a batch of favourable economic surveys and a partial Wall Street rally eventually tempted investors back and the Financial Times Industrial Ordinary share index, after falling to a low point for the month of 795.7 on February 7, picked up to close February only 11.6 points down on balance at 819.8.

Turnover in British Funds increased marginally during the month following the Inland Revenue's decision to treat gains of gilt-edged and other similar stock as part of Building Societies trading profits and therefore subject to the full rate of 30% Corporation Tax.

This exerted considerable pressure and caused hectic

BARCLAYS BANK PLC

The Directors of Barclays Bank PLC report the Group results for the year ended 31st December 1983

The Chairman, Sir Timothy Bevan, said: I am pleased to report that pre-tax profits at £557m were 12½% ahead of 1982.

Growth in underlying trading results has been good, particularly in our international division where there has been a strong recovery. These results have been achieved in spite of a continuing high level of provisions reflecting specific and general problems experienced by borrowers in some sectors at home and abroad.

However, our results after tax and minorities are 12% lower than last year mainly due to a higher tax charge, in part reflecting lower leasing activity. We are proposing to maintain our policy of dividend growth but at a lower level of 5%.

The world's financial and economic difficulties have called for banks to reinforce their capital adequacy and during 1983 we increased our capital

resources by over £700m through profit, revaluations and loan capital issues. As economic recovery gathers speed in the UK and overseas, Barclays is well placed to continue to play its part in supporting investment in industry and financing exports.

The planned merger of Barclays Bank PLC and Barclays Bank International which, subject to Parliamentary legislation, will take place on 1st January 1985, will further strengthen the Group as a major British force in increasingly competitive world banking.

Timothy Bevan
Sir Timothy Bevan, Chairman of Barclays Bank PLC

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 1983

	1983 £m	1982 £m
The Directors of Barclays Bank PLC report the following Group results for the year ended 31st December 1983:		
Operating profit	582	487
Share of profit of associated companies	77	77
Total Group profit	659	562
Interest on loan capital	102	107
Profit before taxation	557	495
Taxation	220	131
Profit after taxation	337	364
Profit attributable to minority interests in subsidiary companies	48	35
Profit attributable to members of Barclays Bank PLC	289	329
Interim	39	37
Proposed final	43	38
	82	75
Profit retained	207	254
Earnings per £1 Ordinary stock	81.6p	96.7p
Dividends per £1 Ordinary stock	24.0p	22.0p

NOTES

1. The accounting policies are as explained on page 37 of the 1982 annual accounts.

2. Analysis of total Group profit:

	1983 £m	1982 £m
Interest income	6,940	7,001
Interest expense	(4,573)	(4,202)
Net interest income	2,367	2,799
Other operating income	3,257	2,662
Operating expenses:		
Staff	1,332	1,193
Property and equipment	391	330
Other	425	385
	2,148	1,908
Charge for bad and doubtful debt provisions	1,048	754
Provision on realisation of investments	475	328
	569	426
Share of profit of associated companies	77	77
	592	497
	69	56
	659	562

By geographical area:

	1983 £m	1982 £m
Domestic:		
Barclays Bank PLC	314	314
Barclays Merchant Bank Group	11	8
Mercantile Credit Group	33	42
Other domestic companies	67	52
	425	416
International:		
United Kingdom	30	23
United States	16	(15)
South Africa	118	78
Rest of the World	70	78
	234	146
	659	562

3. Movements in provisions for bad and doubtful debts in the year are:

	The Group 1983 £m	The Group 1982 £m	The Bank 1983 £m	The Bank 1982 £m
Provisions at beginning of year	773	596	278	211
Exchange and other adjustments	23	27	-	-
	798	623	278	211
Provisions raised, less amounts released	491	340	177	103
	1,289	963	455	314
Amounts written off	(322)	(190)	97	70
Provisions at end of year	1,094	773	358	278
Provisions at 31st December:				
Specific	788	593	232	184
General	306	220	126	94
	1,094	773	358	278

4. The charge against profit for bad and doubtful debt provisions comprises:

	The Group 1983 £m	The Group 1982 £m	The Bank 1983 £m	The Bank 1982 £m
Charge for specific provisions	406	334	146	119
Charge (credit) for general provisions	85	6	32	(10)
Reverses of amounts previously written off	(41)	340	177	103
	(16)	(12)	(10)	(9)
	475	328	177	96

5. Dividends on Ordinary stock:

	1983 p per £1 stock	1982 p per £1 stock
Interim dividend	3.9	3.7
Proposed final dividend	12.5	11.8
	16.4	15.5

6. Earnings per £1 Ordinary stock are based upon profit after taxation and after deducting profit attributable to the minority interest in subsidiary companies. Dividends on Staff stock are also deducted.

7. Stockholders' funds (funded capital and reserves) have increased as follows:

	1983 £m	1982 £m
Profit retained	207	254
Surplus on realisation of investments	1	1
Reserves of stock under profit sharing schemes (including share payments)	1	1
Non-trading exchange (deferred) payments	(17)	(17)
Goodwill arising on acquisitions	2	(10)
Other items	(19)	(27)
	192	206
At beginning of year	2,364	2,269
At end of year	2,559	2,274

8. Certain balance sheet figures are:

	1983 £m	1982 £m
Capital resources:		
Stockholders' funds	2,559	2,274
Minority interests in subsidiary companies	77	75
Loan capital	1,103	625
	4,274	3,574
Deposits	57,000	54,910
Advances	14,662	13,800
Total assets	64,994	59,994

9. The information given in this preliminary announcement does not comprise full accounts within the meaning of Section 11 Companies Act 1967. Full accounts containing an audited report, given by the auditors, will be published on 27th March 1984, and copies will be delivered to the Registrar of Companies in accordance with Section 1 Companies Act 1976.

CONSOLIDATED PROFIT AND LOSS ACCOUNT FOR THE YEAR ENDED 31ST DECEMBER 1983

	1983 £m	1982 £m	1982 restated £m
Historic cost operating profit	582	487	509
Current cost adjustments:			
Additional working capital	(155)	(126)	(132)
Additional depreciation	(20)	(35)	(36)
Cost of sales	(1)	(1)	(1)
Current cost operating profit	406	325	340
Share of current cost profit of associated companies	61	56	59
Current cost profit before taxation	467	381	399
Taxation	(102)	(67)	(70)
Current cost profit after taxation	365	314	329
Attributable to minority interests	49	35	36
Current cost profit attributable to stockholders	316	279	293
Dividends	159	193	202
Current cost profit retained	157	86	91
Current cost earnings per £1 Ordinary stock	46.7p	56.7p	59.3p

COMMENTARY

Group results. The Barclays Group pre-tax profit for 1983 amounted to £557m (1982: £495m). This represents a 12½% increase in the level of profit compared with 1982. A higher rate of tax charge (1983: 39.5% 1982: 26.3%) and increased minority interests have resulted in a reduction of 12% in attributable profit compared with 1982.

Provisions. The charge against profits in respect of specific provisions at £390m showed a significant increase over 1982; of this total £180m arises from domestic operations, including subsidiaries, and £210m from international operations. In recognition of the repercussions of continuing troubles in the world economy on the value of our assets, both domestic and international, we have also charged against profit £85m in respect of general provisions which now stand at £306m.

Interest rates. In the UK, our base rate averaged 9.8% compared with 11.5% in 1982, whilst the average margin between base rate and 7-day deposit rate widened from 2.5% to 3.5%.

Domestic. The profit contribution of Barclays Bank PLC, which incorporates the UK clearing bank and Barclaycard operations, equaled the amount for 1982. Profit of the clearing bank operations was slightly below the 1982 level principally as a result of higher provisions, and the fact that 1982 benefited from investment profits of £45m. The interest spread improved over the year; the growth in overheads, which was closely controlled, was more than matched by the increase in commission income. Barclaycard maintained a high level of activity and a record operating profit commission income. Barclaycard's profit declined in 1983, essentially due to bad debt

A COMPARISON OF FIVE YEARS' RESULTS

	1983 £m	1982 £m	1981 £m	1980 £m	1979 £m
Profit before taxation	557	495	567	525	529
Profit after taxation	337	364	462	371	367
Special levy	-	-	94	-	-
Profit retained	207	254	275	296	305

The Directors recommend a final dividend for 1983 of 12.5p per £1 Ordinary stock (1982: 11.0p) payable on 10th May 1984 in respect of stock registered in the books of the company at the close of business on 29th March. On this basis the total distribution for the year will be 34.0p (an increase of 9% over 1982 total distribution of 22.0p). The total distribution on the Ordinary stock for the year of 24.0p per £1 stock is equivalent to 34.2% gross on that stock (1982: 31.4%).



BARCLAYS

BY ORDER OF THE BOARD, J. M. D. ATTERBURY, SECRETARY,
REG. OFFICE: 54 LOMBARD STREET, LONDON EC3P 3AH
Reg. No. 48832, 5th March 1984

English & International Trst making debenture issue

A MAXIMUM of £5m long term debentures with warrants attached is to be issued in due course by English and International Trst. Part of the proceeds will be used to repay existing borrowings when conditions are considered appropriate.

The warrants will be exercisable to allow subscription for new ordinary shares of the trust in the years 1985-93. The number of warrants to be issued will be no greater than 10 per cent of the number of ordinary shares currently in issue.

For the year ending April 5 1984 the trust is expected to pay a final dividend of 4.75p. This will raise the total from 6p to 6.25p and that rate is expected to be maintained in the following year. After prior charges at par and allowing for the foreshadowed final dividend, the net asset value per share was 266p at February 28. As one object of taking out a U.S. dollar denominated short-term loan was to reduce the trust's exposure to the dollar,

Underwriting loss by GRE in South Africa

Guardian National, the South African short-term insurer which is 51 per cent-owned by Standard Bank, incurred underwriting losses in 1983.

Gross short-term premium income rose to R126.3m from R121.3m, while an underwriting loss of R73,000 was suffered. In 1982 an underwriting profit of R124,000 was earned.

Mr Donald Gordon, chairman, says that intense competition restricted premium growth and this led to a disproportionate increase in the operating cost ratio.

He adds that though the incidence of fire, storm and crime losses has risen sharply, premium rates have dropped to complex, uneconomic levels. On the investment side, insurance rates have been increased and levels are now acceptable.

Nevertheless, Mr Gordon warns that as the overall premium pool is unbalanced and inadequate, achieving an underwriting profit has become more a matter of good fortune rather than good judgment.

An increase in investment income and a lower tax charge resulted in an improvement in the year's earnings from 57.8 cents to 61.1 cents a share. The total dividend is increased to 43 (38) cents.

Apart from GRE, Guardian's other major shareholder is the South African insurance group Liberty Life, which owns 43.4 per cent of the equity.

New Equipment

New Equipment, the County Durham-based maker of tubular steel furniture, made up most of the ground lost at half-year to finish the year to October 31 1983 with pre-tax profits marginally lower at £283,450, against £296,883. Figures had fallen from £173,078 to £145,785.

After a lower tax charge of £136,701 (£143,294) yearly earnings per 10p share were ahead from 7.18p to 7.33p. The dividend is maintained at 1.15p net, with a final of 0.8p (same).

IoM Enterprises

IoM Enterprises is raising its dividend from 4p to 4.5p for the year ended October 31 1983. The company operates holiday accommodation and is a subsidiary of Nicholson Investments.

Turnover for the year came to £448,884, compared with £400,236. Net profit was up from £29,198 to £108,747 after tax £22,968 (£10,569), and earnings were 8.72p (7.38p).

F.T. Share Service

The following securities have been added to the Share Information Service:

American Information Technologies (Ameritech) (Section, Americans);

AridTech Inc (Americans);

Australian Hydrocarbons NL (Mines—Australians);

Valva Papper International (Paper, Printing, Advertising).

New Darien Oil increases net asset value to 92.7p

Net asset value per 25p share of New Darien Oil Trust has risen from 71.9p to 92.7p in the year to January 31 1984, from 74.4p to 83.4p adjusted for the exercise in full of warrant rights.

Pre-tax profits for the period however, dropped from £38,373 to £55,048. Tax took £26,420 (£29,630) leaving earnings per share 0.18p lower at 0.29p. The dividend is maintained at 0.26p net.

Investment income rose sharply from £125,108 to £212,603. The directors explain that the accounting treatment of income has been changed to account for income from securities and bonds, as well as from loans and deposits on an accruals

Cockburn Cement aided by lower interest charges

Pre-tax profits of Cockburn Cement, the 85 per cent held Australian subsidiary of Rugby Portland Cement of the UK, improved from £46,280m (£4,022m) to £56,740m (£4,332m) in 1983, although turnover was down from \$49.51m to \$47.64m.

The increase in the pre-tax

result reflects a fall in interest charges from \$2.07m to \$1.27m at the trading level there was a slight decrease in profits from \$11.91m to \$11.85m, and depreciation showed little change at \$3.57m (\$3.58m). Tax for the 12 months took \$2.94m (\$2.71m), leaving the net balance \$308,000 higher at \$3.8m.

The directors explain that an increase in demand in the closing months of the year—by the housing market during 1984, very few major construction projects are due to start. However, quicklime sales should improve further during the 12 months.

Because of delays in obtaining the release of titles, no sales were made during 1983 in the "Cockburn Waters" and disposal. Since the start of the current year, however, 72 of the 80 lots in the first stage have been sold.

PERSONAL FINANCIAL PLANNING

It is proposed to publish a survey on the above subject on Saturday, 28th April, 1984. For further details and advertising rates, please contact: NIGEL PULLMAN, FINANCIAL TIMES LTD, Bracken House, 10 Cannon Street, London EC4A 3DF. Telephone: 01-5748 8900, ext 4062.

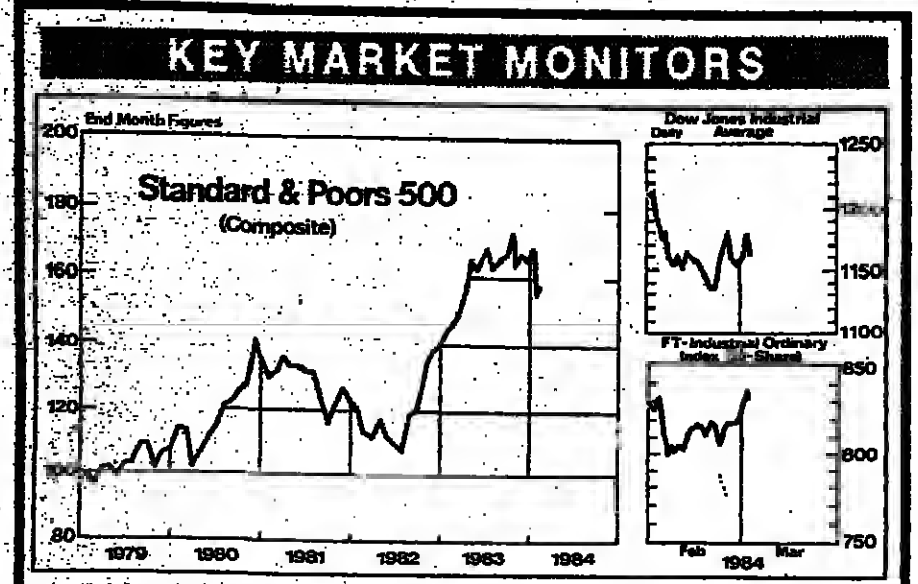
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SECTION III - INTERNATIONAL MARKETS FINANCIAL TIMES

Tuesday March 6 1984

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STOCK MARKET INDICES			
	March 5	Previous	Year ago
NEW YORK			
DJ Industrials	1165.20	1171.48	1140.96
DJ Transport	513.68	520.58	511.12
DJ Utilities	128.81	129.38	129.29
S&P Composite	157.89	159.24	153.87
LONDON			
FT Ind Ord	832.50	838.90	861.10
FT-A All-share	499.91	501.49	413.75
FT-A 500	588.42	543.31	447.87
FT-A Ind	491.72	498.39	422.85
FT Gold mines	704.70	673.50	599.80
FT-A Long gil	10.28	10.11	10.99
TOKYO			
Nikkei-Dow	10088.54	10056.51	8014.70
Tokyo SE	787.41	783.21	580.29
AUSTRALIA			
All Ord.	735.10	726.90	512.50
Metals & Mins.	512.40	498.30	489.40
AUSTRIA			
Credit Aktien	55.28	55.28	49.74
BELGIUM			
Belgian SE	142.29	140.41	108.45
CANADA			
Toronto Composite	2433.0	2425.10	2163.50
Montreal Industrials	412.89	431.42	366.10
Combined	412.89	412.27	358.55
DENMARK			
Copenhagen SE	195.53	193.80	121.25
FRANCE			
CAC Gen	163.90	163.40	108.10
Ind. Tendard	105.70	105.40	67.20
WEST GERMANY			
FAZ-Allord	351.77	351.74	273.94
Commerzbank	n/a	303.40	322.30
HONG KONG			
Hang Seng	1102.05	1079.63	985.54
ITALY			
Borsa Comm.	222.48	221.87	203.91
NETHERLANDS			
ANP-CBS Gen	161.20	161.30	114.70
ANP-CBS Ind	132.90	132.00	101.00
NORWAY			
Oslø SE	253.79	250.63	147.86
SINGAPORE			
Straits Times	1018.08	1021.60	831.25
SOUTH AFRICA			
Gold	1099.3	1016.40	794.20
Industrials	1013.7	1003.70	829.00
SPAIN			
Madrid SE	closed	119.62	105.24
SWEDEN			
J & P.	1527.53	1520.74	1290.11
SWITZERLAND			
Swiss Bank Ind.	367.70	367.90	314.80
WORLD			
Capital Int'l	184.80	181.80	164.00
GOLD (per ounce)			
London	March 5	Prev	Yearago
Frankfurt	\$405.75	\$398.25	
Zurich	\$405.50	\$398.75	
Paris (fading)	\$407.22	\$397.81	
Luxembourg (fading)	\$397.45	\$395.75	
New York (March)	\$404.60	\$400.80	

WALL STREET Fears over deficit resurface

THE RALLY in Wall Street's financial markets subsided yesterday with stock prices slipping back from Friday's gains as interest rates moved higher in the credit markets, writes Terry Byland in New York.

This week brings a lull in the spate of official statistics on the progress of the U.S. economy and also of federal and state financings. Market attention continued to focus on the prospects for moves by the Reagan Administration to curb the federal deficit as the Presidential election campaigns unfold.

The continued firmness of the Federal Funds rate, the key overnight rate which the Federal Reserve is able to influence, was reflected in higher rates in the credit market.

Next week brings payment date for corporation tax by U.S. business concerns, and this will put increased pressure on short-term funds. The Federal Funds rate edged up to 9 1/4 per cent yesterday, despite \$2bn in customer repurchase arrangements by the Fed.

The stock market turned easier behind the weak start in bond prices, but turnover was moderate and prices steadied after an early round of falls.

After drifting downwards for much of the session - the Dow showing a 9 point fall at 2.30 pm - stocks closed above their lowest levels after one of the slackest trading days since the Christmas period.

The Dow Jones industrial average ended a net 6.28 down at 1,165.20, with only 70.1m shares traded. The bonds market weakened significantly at the end of the day to show falls ranging to a full point.

There was no great selling pressure, simply a lack of buying follow through to Friday's advance which came chiefly from the personal investor. The major investment institutions remained on the sidelines, waiting for the end of the week when the latest set of unemployment statistics may offer a further clue to the pace of economic growth and thus to the trend of Federal Reserve credit policies.

AT&T of more than 20 per cent in orders for houses in February seemed to indicate continued strength in the economy.

The tone of the market was set by IBM, 5 1/2 down at \$111 1/4. NCR, the business machine group, dipped 5 1/2 to \$109, and there was a round of minor losses among the industrial stocks.

At 56 1/2, General Motors slipped by \$ 1/2. General Electric was 3/4 down at \$51 1/4. Lockheed lost 3/4 to \$34 1/4. McDonnell Douglas 3/4 to \$55 1/4 and Burroughs 1/4 to \$45 1/4.

There was a sudden change of direction to oil stocks after a batch of bearish comments from Wall Street analysts.

Taking the view that oil stocks have been falsely boosted by takeover excitement and by the successive fears of closure of the Strait of Hormuz, several analysts warn that prices are too high in relation to earnings.

Exxon at \$36 1/4 held its loss to 3/4, but other oil stocks met some nervous selling. At \$35 1/4, Standard Oil of California gave up 3/4, while Standard Indiana, at \$53 1/4, shed 1 1/4.

The board of Gulf Oil, expecting to be presented with bids of around \$13bn from three major predators, had the group's stock suspended before trading commenced. Atlantic Richfield, expected to make a formal offer for Gulf, traded

EUROPE Holidays prove a distraction

SEVERAL EUROPEAN bourses were distracted by holidays yesterday, while investors elsewhere maintained a vigilant watch on currency movements. Trading activity, however, was largely confined within a cautious range.

The most obvious sign of life was in Brussels, where the Stock Exchange index gained 1.88 to 142.29. A brisk advance by Petrofina, on suggestions that French buyers were active as a prelude to Kuwait taking a stake in Belgium's largest industrial unit, spilled over into other sectors. Petrofina opened at BFR 7,200 and closed a net BFR 200 higher at BFR 7,340.

Reduced concern over the weakness of the Belgian franc within the European Monetary System as government discussions on the budget continue, and a stable, if still relatively high, unemployment rate, added to the air of contentment, despite the holiday closures in Luxembourg.

In utilities, Electrafina gained BFR 20 to BFR 3,705, while Ebes put on BFR 40 to BFR 2,365. In steels, Cockerill Sambre continued to rise by BFR 9 to BFR 223, following Government agreement on an aid plan.

A calm session in Paris saw most shares edge higher, although investor interest was partially offset by the strength of the D-Mark and the yen.

BSN moved against the trend in the food sector with a FFR 49 rise to FFR 2,550, while Pernod Ricard put on FFR 5 to FFR 703.

The traditional holiday lull was evident in Frankfurt, where shares finished narrowly mixed. The Commerzbank index was not calculated due to the

closure of the Dusseldorf bourse, while the FAZ index moved 0.03 up to 351.77.

Banks were mixed, with Dresdner gaining DM 1.20 to DM 177.20 and Commerzbank 40 pf off at DM 183.30.

Chemicals were unchanged to lower with BASF steady at DM 165.30, while Hoechst at DM 179 was 80 pf weaker.

Daimler lost DM 8.50 to DM 573.50 in generally higher motors, while Degussa, the chemicals and precious metals group, rose DM 4.80 to DM 384.50 on the current upward trend in gold and particularly silver.

Bonds rose in a continuation of Friday's firm levels, and the Bundesbank sold DM 14.8m in paper against DM 98.1m on Friday.

Turnover in shares and fixed interest bonds on the Frankfurt exchange rose by 12.5 per cent to DM 12.26bn during February.

Aimless Amsterdam trading saw the ANP-CBS index gain 0.50 to 181.80, as foreign investors stayed on the sidelines assessing the recent batch of corporate results. Domestic investors were also largely absent due to a local holiday.

In internationals, Akzo managed a 30 cent rise to F1 105.10, and Unilever gained F1 1.50 to F1 248. The best sector of the session was investment funds with Robeco up F1 6 to F1 332 and Rollco F1 5.70 higher at F1 315.20.

Zurich finished little changed with the dollar decline having only a small impact, except on Swissair, SwFr 5 up to SwFr 1,050. Alusuisse's SwFr 13 decline to SwFr 853 was largely due to its dividend omission and the reduced loss of SwFr 82m on SwFr 7,220 turnover for 1983, although the group expects a return to profitability this year.

A technical rally boosted Stockholm with Essette, SKR 16 higher at SKR 348, scoring one of the best gains of the day. Astra and Ericsson both rose SKR 10 to SKR 550 and SKR 369, while Pharmacia managed an SKR 6 rise to SKR 309.

Early bullish activity in Milan dissipated leaving shares selectively higher. Fiat was actively traded 1.50 up to L4,370, while Olivetti put on L120 to L4,450.

ASIA Singapore tax cuts

INCOME TAX reductions announced in Singapore's budget last Friday were widely expected and the measures made little impact on market trading yesterday.

The Straits Times industrial index ended down 3.52 at 1,016.08 as profit-taking and a lack of follow-through buying eroded a steady opening.

Elsewhere, News Corporation added A\$1 to A\$11 before its announcement of a 65.7 per cent rise in first-half net earnings, while Boral, the building and construction materials group, added 6 cents to A\$3.30 ahead of its 37 per cent jump in interim profit.

SOUTH AFRICA

THE firmer world bullion price helped push gold shares sharply higher in Johannesburg and most other sectors also benefited. Strong demand was seen from both local and foreign investors.

The best performances included St. Helena, up R4.50 to R49, and Vlakfontein which added 45 cents to R4.35.

CANADA

SHARES built on an early advance in Toronto spurred by renewed strength in base metals and minerals, golds and the oil and gas sector. Weakness was to be seen, however, in papers and transport issues.

In Montreal, the market was also marginally higher overall, reflecting advances among industrials and papers, but utilities and banks turned weaker.

TOKYO Yen's sharp rise spurs upswing

IN A continuation of Saturday's upswing, stock prices extended their upward trend in Tokyo yesterday, spurred by the yen's sharp rise on the overseas foreign exchange markets, writes Shigeo Nishiwaki of Jiji Press.

Buying interest centred on oil and electric power companies, which benefit from the yen's appreciation.

However, selective buying interest was restrained as investors were uncertain whether the yen's rise against the U.S. dollar would be sustained or short-lived.

The Nikkei-Dow market average gained 32.43 over last Saturday to 10,088.94. Trading volume amounted to 279.92m shares. Advances outpaced declining issues by 366 to 301 with 172 issues unchanged.

Reflecting the strong performance on the overseas foreign exchange markets, the yen spurred on the Tokyo foreign exchanges yesterday to break the 226 barrier against the dollar at one point.

This prodded investors into buying oil issues, which added exchange gains, with Maruzen Oil advancing Y15 to Y363 and Toa Nenryo Y30 to Y1,170.

Investors also bought electric power companies, encouraged by prospects that the yen's rise could cut bills for im-

ported crude oil and other raw materials. Tokyo Electric Power increased Y10 to Y1,330.

Buying interest also spread to middle and small-capital stocks related to electronic equipment. Shin-etsu Chemical jumped Y60 to an all-time high of Y1,230, compared with the previous high of Y1,220 set on January 9. Kokusai Electric, a semiconductor manufacturing equipment maker, also surged Y100 to Y2,330.

Very high-priced stocks, attracting speculators' attention, also rose with Kokusai Denshin Denwa (KDD) hitting an all-time high of Y21,430, up 1,530. Kyocera moved up Y100 to Y10,000.

However, blue chips were mixed as investors were still uncertain whether the yen's sharp rise would lead foreign investors to step up buying or to move to take profits.

Bond market prices were spurred by the yen's steep rise. City banks and trust banks concentrated trading mainly in medium and long-term bonds.

The yield on the 7.5 per cent government bonds maturing in January 1993 declined from 7.34 per cent on Saturday to 7.33 per cent. The yield on the 6.1 per cent government bonds with a little over four years remaining to maturity also dropped from 7.01 per cent to 6.85 per cent.

Institutional investors in the U.S. and some European countries increased their buying on the basis that yen-denominated bonds are comparatively cheaper.

However, in response to the rapid rise of the yen, the bond market was dominated by a wary mood, as traders awaited an indication of the foreign buying trend.



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LONDON STOCK EXCHANGE

MARKET REPORT

Cheaper money optimism continues but Gilts below best and equities close lower

Account Dealing Dates

First Declared - Last Account Dealings (Account Dealing Day) Feb 27 Mar 3 Mar 9 Mar 19 Mar 22 Mar 28 Mar 29 Mar 30 Mar 31 Apr 5 Apr 12 Apr 19 Apr 26 Apr 27 Apr 28

Government securities attracted widespread buying again yesterday as optimism strengthened about lower base lending rates either before or shortly after next week's Budget proposals. The authorities' supply of the 65-paid tax stock, Exchequer 91 per cent 1988, ran out following bids of 25, and this left the way clear for Wednesday's 100-paid tax stock, Exchequer 10 per cent 1988, which was sold at a premium of 100.

Brighter signals from money markets where interest rates fell below 9 per cent during the morning, and a continuation of sterling's improvement against the dollar stimulated buying in investment areas of the London stock markets. The early euphoria evaporated, however, and only Gilts managed to close higher on the session. Profiting after the recent good advance eventually halved gains here to a maximum of 1 1/2 in the FT Industrial Ordinary share index, which closed at 230.5, but it soon came back. Investors were subdued and refused to chase values higher in the last half hour before the close.

Bank chip industrialists lost their initial gains before mid-day and thereafter the downward momentum quickened. Following a disappointing opening yesterday, the index closed 63 down on the day at 230.5, this represented a "turn of mind" from 10 am. Secondary stocks drew interest, particularly those recommended in the weekend financial columns, but little buying followed. Issues settled a shade easier with recently firm AMEC losing 4 to 233p. Situation stocks were responsible for other noteworthy movements. Williams Leech responded to Press suggestions of a possible private housing injection and touched 107p before closing a net 6 up at 102p, while John Habington, a Bermuda-based concern, recently acquired a near 15 per cent stake, added 4 to 186p, after 203p. Brick corner's Istoc Johnson attracted takeover speculation and touched 215p before profiting left the close only a penny dearer on balance.

Barclays dip and rally. Growing fears about the Middle East prompted another decline in the company's share price. The stock fell 10p to 312, to close at 70 1/2, its best level since February last year. Barclays' role in the clearing bank dividend season of 1984 is an

inspiring start, the shares closing a couple of pence dearer at 522p, after 515p; the 12 1/2 per cent increase in annual earnings fell below best expectations owing to a much larger than expected £475m had debt provision. The other major clearers, unsettled of late by Budget tax fears, parked up apart from NatWest, which closed 15 down at 859p awaiting today's preliminary figures. Midland, which reports on Thursday, gained 5 to 390p, while Lloyds ended 10 better at 852p, after 835p.

Life insurers suffered a further sharp reaction following widespread weekend Press comment on the possibility of premium relief being abolished. Closing levels were above the day's lowest in most cases, but Equitable and Legal & General fell a fall of 20 to 755p and Sun Life dropped 20 to 572p, after 565p. Pearl, which fell 65 last week, rose 10 to 775p, after 755p, while London & Lancashire relinquished 13 at 472p, after 485p. Hambro Life lost 12 at 416p, after 433p, but Legal & General rallied to 1000p, to finish unaltered at 478p. Lloyds Brokers made progress on revived takeover hopes. Old fashioned King Robinson gained 5 to 325p, while C. E. Heath improved 8 to 325p.

Carpet manufacturer Burmatex staged a successful market debut, placed at 150p, the shares opening at 125p, before rising to 152p before settling at 174p. Petrofac, the oil and gas exploration group, advanced 9 more to 275p, compared with the offer-for-sale price of 125p. Elsewhere among recently-issued equities, USMC-owned Norbin Electronics gained 9 to 183p; the placing price was 120p.

The prospect of a higher bid from Burtonwood excited Border which jumped 10 to 277p. Elsewhere in quiet firm Breweries, Bass relinquished publicly given to a broker's circular and closed 5 better at 333p. Blue Circle encountered fresh demand and rose 7 to 445p, but other leading building issues settled a shade easier with recently firm AMEC losing 4 to 233p. Situation stocks were responsible for other noteworthy movements. Williams Leech responded to Press suggestions of a possible private housing injection and touched 107p before closing a net 6 up at 102p, while John Habington, a Bermuda-based concern, recently acquired a near 15 per cent stake, added 4 to 186p, after 203p. Brick corner's Istoc Johnson attracted takeover speculation and touched 215p before profiting left the close only a penny dearer on balance.

Light offerings and lack of fresh support clipped 4 from ICI at 388p. Among other Chemicals, Wolschenbank Risk

FINANCIAL TIMES STOCK INDICES

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Table listing various unit trusts such as Abbey Unit Trust, Abbey Growth, Abbey Income, etc., with columns for name, manager, and other details.

FT UNIT TRUST INFORMATION SERVICE

Main table of unit trusts including Crown Unit Trust Services Ltd., Gervill (Unit) Unit Trust, Legal & General (Unit) Trust, etc., with columns for name, manager, and other details.

Table listing insurance companies and their details, including AA Friendly Society, Abbey Life Assurance Co. Ltd., etc.

INSURANCES

Table listing insurance companies and their details, including AA Friendly Society, Abbey Life Assurance Co. Ltd., etc.

Table listing insurance companies and their details, including Abbey Life Assurance Co. Ltd., etc.

Table listing insurance companies and their details, including Abbey Life Assurance Co. Ltd., etc.

Table listing insurance companies and their details, including Abbey Life Assurance Co. Ltd., etc.

Table listing insurance companies and their details, including Abbey Life Assurance Co. Ltd., etc.

F.T. CROSSWORD PUZZLE No. 5359

Crossword puzzle grid with clues for Across and Down.

Table listing insurance companies and their details, including Abbey Life Assurance Co. Ltd., etc.

Table listing insurance companies and their details, including Abbey Life Assurance Co. Ltd., etc.

Table listing insurance companies and their details, including Abbey Life Assurance Co. Ltd., etc.

Handwritten signature or text at the bottom of the page.

INSURANCE & OVERSEAS MANAGED FUNDS

Arch 6 1984
Financial Times Tuesday March 6 1984
Various small text fragments and advertisements on the left margin.

Table of insurance and managed funds data, including company names, fund names, and numerical values.

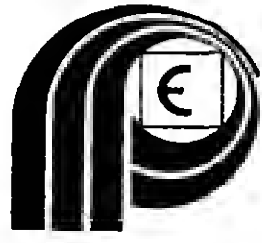
Table of insurance and managed funds data, including company names, fund names, and numerical values.

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NOTES
Price are in pence unless otherwise indicated and those denominated \$ with a prefix refer to U.S. dollars. Yields are shown in parentheses and are for the latest available date. All figures are in pence unless otherwise stated. All figures are in pence unless otherwise stated. All figures are in pence unless otherwise stated.

All these securities having been sold, this announcement appears as a matter of record only.



European Economic Community

£50,000,000 11½ per cent. Bonds 1993

S. G. Warburg & Co. Ltd.

County Bank Limited

Samuel Montagu & Co. Limited

Algemene Bank Nederland N.V.

Bank of Tokyo International Limited

Banque Bruxelles Lambert S.A.

Banque Paribas

Barclays Bank Group

Baring Brothers & Co., Limited

CIBC Limited

Daiwa Europe Limited

Dresdner Bank Aktiengesellschaft

Hambros Bank Limited

IBJ International Limited

Morgan Grenfell & Co. Limited

Nomura International Limited

Société Générale de Banque S.A.

These Notes having been sold, this announcement appears as a matter of record only.

New Issue

February, 1984



The Rural and Industries Bank of Western Australia

Licensed Deposit-Taker

(a statutory corporation established under the Rural and Industries Bank Act, 1944-81)

Guaranteed by the Government of the State of Western Australia

(under Section 49 of the Rural and Industries Bank Act, 1944-81)

U.S. \$50,000,000 12% Deposit Notes due 1991

Orion Royal Bank Limited

Morgan Guaranty Ltd

Bank of Tokyo International Limited

Banque Nationale de Paris

Barclays Bank Group

Baring Brothers & Co., Limited

Chase Manhattan Capital Markets Group

Chemical Bank International

Commerzbank Aktiengesellschaft

County Bank Limited

Credit Suisse First Boston Limited

Deutsche Bank Aktiengesellschaft

Kleinwort, Benson Limited

Morgan Stanley International

Nomura International Limited

Salomon Brothers International

Swiss Bank Corporation International

Wardley

Westdeutsche Landesbank Girozentrale

NEW ISSUE

All these securities having been sold, this announcement appears as a matter of record only.

March, 1984



Sankyo Seiki Mfg. Co., Ltd.

(Kabushiki Kaisha Sankyo Seiki Seisakusho)
(Incorporated under the Commercial Code of Japan)

U.S. \$40,000,000

3½ PER CENT. CONVERTIBLE BONDS DUE 1991 ISSUE PRICE 100 PER CENT.

The Nikko Securities Co., (Europe) Ltd.

Banque Indosuez

Baring Brothers & Co., Limited

Kuwait International Investment Co. s.a.k.

Mitsubishi Finance International Limited

Samuel Montagu & Co. Limited

Morgan Guaranty Ltd

J. Henry Schroder Wagg & Co. Limited

Swiss Bank Corporation International Limited

The Taiyo Kobe Bank (Luxembourg) S.A.

Wako International (Europe) Limited

Westdeutsche Landesbank Girozentrale

INTERNATIONAL CAPITAL MARKETS

EUROBONDS

Japanese bank plans FRN swap

By Mary Ann Sieghart in London

LONG Term Credit Bank of Japan is raising \$100m in the Euro-dollar bond market, the proceeds of which will be swapped into floating rate dollar funds. The five-year bond has an 11½ per cent coupon at a price of 99½.

The issue is led by Credit Suisse First Boston, LTB International, Morgan Guaranty and Salomon Brothers. It met with a much better reception than most of last week's new fixed-rate issues, trading at a discount of 1¼ per cent - right on its selling concession.

Banque Indosuez came out with its \$150m floater as expected. It too was well received; the terms were thought to be generous compared with existing French FRNs. It traded at a 0.75 per cent discount, within the 1 point target.

The only other dollar new issue yesterday was a \$50m bond for Saino Transportation, the Japanese trucking and freight company. The five-year bond has

BNF Bank bond average	
March 5	Previous
99.945	99.879
High 1983-84	Low
102.017	97.899

an indicated coupon of 6½ per cent at par and is led by Daiwa Europe. Each \$5000 bond carries one warrant to buy \$3000 worth of the borrower's shares at a premium of about 2½ per cent.

Ricoh, the Japanese photocopier and camera manufacturer, is raising £30m through a Euro-starting deal with the same warrant structure. The five-year issue will pay around 5¼ per cent and is led by Kleinwort, Benson. Terms will be fixed on March 12.

Ricoh is also raising money in the Swiss franc foreign bond market. It has issued a SfrF 100m convertible private placement through UBS which has an indicated 2 per cent coupon for five years. Terms will be set on March 12.

The European Economic Community's Ecu 60m bond has been given a price of 99½. The issue was trading yesterday at a discount of about 1¼ per cent, only just outside the 1¼ per cent selling concession.

Prices edged down by about ¼ point in the dollar secondary market yesterday in very quiet trading. But prices of D-Mark bonds rose by about ¼ point. Swiss franc foreign bonds performed even better, with prices rising by ¼ point in higher turnover.

WORLD VALUE OF THE DOLLAR

every Friday in the Financial Times

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for March 5.

U.S. DOLLAR	Issued	Par	Offer	Change on day	Yield	U.S. DOLLAR	Issued	Par	Offer	Change on day	Yield
STRAIGHTS						Australia 8½ 82	15	100	100 1/8	+1/8	7.35
Alaska Housing 11½ 84	100	98 1/2	98 1/2	0	7.25	Indo-Asia 8½ 83	15	100	100 1/8	+1/8	7.35
Australia 11½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 9½ 83	15	100	100 1/8	+1/8	7.35
Australia 12½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 10½ 83	15	100	100 1/8	+1/8	7.35
Australia 13½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 11½ 83	15	100	100 1/8	+1/8	7.35
Australia 14½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 12½ 83	15	100	100 1/8	+1/8	7.35
Australia 15½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 13½ 83	15	100	100 1/8	+1/8	7.35
Australia 16½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 14½ 83	15	100	100 1/8	+1/8	7.35
Australia 17½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 15½ 83	15	100	100 1/8	+1/8	7.35
Australia 18½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 16½ 83	15	100	100 1/8	+1/8	7.35
Australia 19½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 17½ 83	15	100	100 1/8	+1/8	7.35
Australia 20½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 18½ 83	15	100	100 1/8	+1/8	7.35
Australia 21½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 19½ 83	15	100	100 1/8	+1/8	7.35
Australia 22½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 20½ 83	15	100	100 1/8	+1/8	7.35
Australia 23½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 21½ 83	15	100	100 1/8	+1/8	7.35
Australia 24½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 22½ 83	15	100	100 1/8	+1/8	7.35
Australia 25½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 23½ 83	15	100	100 1/8	+1/8	7.35
Australia 26½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 24½ 83	15	100	100 1/8	+1/8	7.35
Australia 27½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 25½ 83	15	100	100 1/8	+1/8	7.35
Australia 28½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 26½ 83	15	100	100 1/8	+1/8	7.35
Australia 29½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 27½ 83	15	100	100 1/8	+1/8	7.35
Australia 30½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 28½ 83	15	100	100 1/8	+1/8	7.35
Australia 31½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 29½ 83	15	100	100 1/8	+1/8	7.35
Australia 32½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 30½ 83	15	100	100 1/8	+1/8	7.35
Australia 33½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 31½ 83	15	100	100 1/8	+1/8	7.35
Australia 34½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 32½ 83	15	100	100 1/8	+1/8	7.35
Australia 35½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 33½ 83	15	100	100 1/8	+1/8	7.35
Australia 36½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 34½ 83	15	100	100 1/8	+1/8	7.35
Australia 37½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 35½ 83	15	100	100 1/8	+1/8	7.35
Australia 38½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 36½ 83	15	100	100 1/8	+1/8	7.35
Australia 39½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 37½ 83	15	100	100 1/8	+1/8	7.35
Australia 40½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 38½ 83	15	100	100 1/8	+1/8	7.35
Australia 41½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 39½ 83	15	100	100 1/8	+1/8	7.35
Australia 42½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 40½ 83	15	100	100 1/8	+1/8	7.35
Australia 43½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 41½ 83	15	100	100 1/8	+1/8	7.35
Australia 44½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 42½ 83	15	100	100 1/8	+1/8	7.35
Australia 45½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 43½ 83	15	100	100 1/8	+1/8	7.35
Australia 46½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 44½ 83	15	100	100 1/8	+1/8	7.35
Australia 47½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 45½ 83	15	100	100 1/8	+1/8	7.35
Australia 48½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 46½ 83	15	100	100 1/8	+1/8	7.35
Australia 49½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 47½ 83	15	100	100 1/8	+1/8	7.35
Australia 50½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 48½ 83	15	100	100 1/8	+1/8	7.35
Australia 51½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 49½ 83	15	100	100 1/8	+1/8	7.35
Australia 52½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 50½ 83	15	100	100 1/8	+1/8	7.35
Australia 53½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 51½ 83	15	100	100 1/8	+1/8	7.35
Australia 54½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 52½ 83	15	100	100 1/8	+1/8	7.35
Australia 55½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 53½ 83	15	100	100 1/8	+1/8	7.35
Australia 56½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 54½ 83	15	100	100 1/8	+1/8	7.35
Australia 57½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 55½ 83	15	100	100 1/8	+1/8	7.35
Australia 58½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 56½ 83	15	100	100 1/8	+1/8	7.35
Australia 59½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 57½ 83	15	100	100 1/8	+1/8	7.35
Australia 60½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 58½ 83	15	100	100 1/8	+1/8	7.35
Australia 61½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 59½ 83	15	100	100 1/8	+1/8	7.35
Australia 62½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 60½ 83	15	100	100 1/8	+1/8	7.35
Australia 63½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 61½ 83	15	100	100 1/8	+1/8	7.35
Australia 64½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 62½ 83	15	100	100 1/8	+1/8	7.35
Australia 65½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 63½ 83	15	100	100 1/8	+1/8	7.35
Australia 66½ 83	100	98 1/2	98 1/2	0	7.25	Indo-Asia 64½ 83	15	100	100 1/8	+1/8	7.35